

1.11/0.49

12.4%

6.3%

My EG Services (MYEG MK)

A blip along the growth path

Stock has underperformed YTD; Maintain BUY

The share price has declined by 28% YTD, likely due to potential negative earnings blip as contribution from Covid-19 related services fall off. Nonetheless, we believe the market is heavily/overly-discounting the upside from the recovery in immigration, as well as new growth avenues from transportation and DeFi. Monetisation following its earlier investments in digital companies is another catalyst. Maintain BUY with an unchanged TP of MYR1.28, based on 28x FY23E EPS (+1SD 5-yr avg).

Highlights from recent management meeting

Management highlighted a few key developments around China's national blockchain network Xinghuo BIF: 1) >100k companies including several Fortune/China 500 companies have registered on the network, 2) it has seen 18 major use case applications, with benefits such as faster transaction, cost reduction, and improved transparency and security, and 3) current development roadmap suggests maiden revenue contribution to MyEG as early as 3Q22, with potential strong ramp up by 1Q23 through the roll-out of supply chain financing and traceability application.

Quantifying revenue upside from DeFi

MyEG generates revenue on its Zetrix platform through 1) gas fees on each transaction, 2) sale of digital ZTX tokens, and 3) fee charged on the applications done through the platform i.e. BID, VC and e-signing agreement. We currently project revenue mix from DeFi to progressively increase to 1/3/10% of FY22/23/24E revenues. Note that this growing revenue share has already been baked into our current forecasts.

Drag from healthcare, but others to improve

We learnt that revenue contribution from healthcare services i.e. Covid-19 testing and quarantine business is now negligible. The breath test equipment however could either still be utilised for other screening purposes, or be sold back to the vendor. On the flipside, its immigration segment is improving as foreign workers begin to come in, while its JPJ etesting is approaching the final stages of refinement and would go live by mid-3Q22. This enables MyEG to penetrate into ~1mil driving tests conducted annually. Elsewhere, MyEG could also crystalise value through the listing of its earlier investments, such as its 35%-owned Agmo Holdings Bhd, which will go for listing in 4Q22. We estimate the total investment value made by MyEG is around RM250m, with more upside to our valuation upon the listing of its other investment entities.

upon the disting of its other investment entities.								
FYE Dec (MYR m)	FY20A	FY21A	FY22E	FY23E	FY24E			
Revenue	530	724	691	806	865			
EBITDA	300	373	359	430	469			
Core net profit	267	316	286	347	378			
Core EPS (sen)	3.7	4.2	3.8	4.6	5.0			
Core EPS growth (%)	(11.9)	12.1	(9.3)	21.0	9.0			
Net DPS (sen)	2.2	1.3	1.5	1.7	1.9			
Core P/E (x)	25.9	25.7	20.3	16.7	15.4			
P/BV (x)	6.0	5.2	3.4	3.0	2.7			
Net dividend yield (%)	2.3	1.2	2.0	2.2	2.5			
ROAE (%)	28.9	23.4	17.5	19.0	18.4			
ROAA (%)	21.8	19.1	14.5	16.0	15.7			
EV/EBITDA (x)	22.8	21.9	15.9	13.1	11.7			
Net gearing (%) (incl perps)	net cash	4.6	net cash	net cash	net cash			
Consensus net profit	-	-	360	379	386			
MKE vs. Consensus (%)	-	-	(20.3)	(8.6)	(2.1)			

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BUY

Share Price MYR 0.77

12m Price Target MYR 1.28 (+67%)

Previous Price Target MYR 1.28

Company Description

52w high/low (MYR)

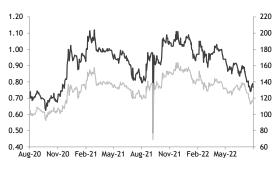
MYEG is a concessionary technology solutions provider for government departments, with commercial diversification into fintech and healthcare

Statistics

3m avg turnover (USDm)	5.6
Free float (%)	28.9
Issued shares (m)	7,591
Market capitalisation	MYR5.9B
	USD1.3E
Major shareholders:	
Asia Internet Holdings	19.2%

Wong Thean Soon Kumpulan Wang Persaraan

Price Performance



	-1M	-3M	-12M
Absolute (%)	(15)	(19)	(7)
Relative to index (%)	(17)	(13)	(7)

Source: FactSet

-MyEG - (LHS, MYR)

Abbreviation:

DeFi: Decentralised finance BID: Blockchain Identifier VC: Verifiable credentials

BIF: Blockchain Infrastructure and Facility

NFT: Non-fungible token

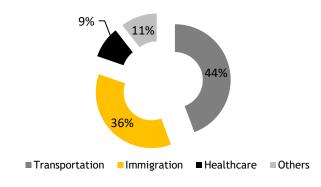


Maybank Investment Bank

Value Proposition

- Largest e-government services provider in Malaysia, building, operating and owning the electronic channels to deliver services from various government agencies (JPJ, Police, Immigration, Health Ministry) to individuals and businesses.
- Leveraging its extensive market expertise and technology infrastructure, it offers multiple commercial and fintech services that complement its existing technologies that range from insurance, payments, to healthcare.
- Regional presence in Philippines, Bangladesh and Indonesia through JVs and Associates.
- Strong market positioning with several potential wildcards including Blockchain and fully-digital driving licence test.

MYEG: Revenue Breakdown (FY22 estimate)

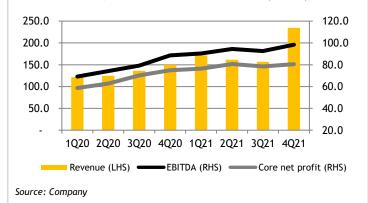


Source: Company

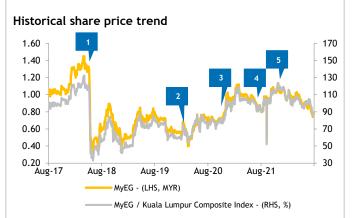
Financial Metrics

- Despite the pandemic, MYEG was able to grow its total revenue and core earnings by 12% YoY and 9% YoY, respectively in CY20 (vs CY19).
- Revenue and EBITDA resilience indicate defensive margins.
- Stellar balance sheet health with three consecutive years of net cash position (1Q21: MYR195m)
- Consistent dividend payout policy at c.30% of core net profits.
- We expect core earnings to grow at 17% CAGR in FY21-23E to MYR405m, driven by a plethora of newly-launched innovative services, while capex is to be maintained at MYR100-150m annually during the same period.

MYEG: Revenue, EBITDA and Core Net Profit (MYRm)



Price Drivers



Source: Company, Maybank IBG Research

- 1. Political risk towards concessionaire continuation upon the change in government post- 2018 General Election.
- 2. Covid-19 initial pandemic breakout.
- 3. Successful concession renewal for MYEG, alongside introduction of new commercial products & services.
- 4. Partnership with Bubi and CAICT on blockchain-related developments.
- 5. Received approval from MOH to deploy breath screen test at major international airports, following exclusive distribution partnership with Breathonix

Swing Factors

Upside

- Extension of the pioneer tax status.
- Stronger-than-expected earnings delivery/scale-up.
- Revival of Goods & Services Tax (GST), whereby MYEG's GST monitoring business stands to gain.
- Effective execution of decentralised finance (DeFi) products in both Malaysia and regionally.
- Strong recovery in the immigration segment, to be driven by high influx of foreign workers.

Downside

- Weaker-than-expected earnings and margin delivery.
- Stiffer competition in the e-government services space.
- Weaker domestic economy.
- Prolonged closure of borders that would be a drag on the immigration business. Potential regulatory hurdles in relation to new product initiatives.

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Risk Rating & Score ¹	Medium & 21.5
Score Momentum ²	+0.5
Last Updated	27-Sep-21
Controversy Score ³ (28-Oct-21)	0 (No reported incidents)

Business Model & Industry Issues

- MYEG is a digital services-centric business, centred on government concessions of portals (primarily IMI, RTD, MOH) and commercial services which complement its existing digital infrastructure with these government departments.
- Management has been proactive in diversifying MYEG's business segments, beyond renewal-based government concessions. Its good working relationship with government divisions and established strong digital infrastructure not only underpin expectations of continued concession renewals but also create a strong barrier to entry for potential new entrants to this sector.
- Relative to its peers in software & technology services, we opine that MYEG has a better level of sustainability disclosures.
- It has been a member of the Bursa FTSE4Good Index since 2017 and Tier one in Bursa's ESG Ranking.
- In FY21, it adopted United Nations Sustainable Development Goals (UNSDG) in 6 areas (Good Health & Well Being, Quality Education, Gender Equality, Decent Work & Economic Growth, Reduced Inequalities.

Material E issues

- MYEG's G2C and B2C electronic services encourage the public to utilize e-services rather than counter service, providing convenience and reducing related carbon footprint through reduced travel to physical offices in the context of fuel consumption and paper usage.
- In FY21, it saw a 16% reduction in electricity consumption to 2.21GWh, primarily related to its ICT-related equipment such as data centres, office tower and PCs.
- It is looking to manage the consumption level better and considering renewable energy options. No specific target has been introduced as of FY21.
- From a paper wastage standpoint, digitalization of operations has minimised the need for paper. It has policies in place to reduce the paper consumption for office administrative matters and print only if necessary.
- It is a member of Bursa FTSE4Good and adopts 6 out of 17 policies of UNSDG.

Material S issues

- Adopts these core policies: (i) equal treatment & nondiscrimination/ harassment; (ii) anti-bribery & corruption; and (iii) whistle blowing, among others.
- Has a diversified workforce of 2482 staff (+11% YoY), with a turnover rate of 14% for FY20.
- Females make up 40% of the workforce, while female representation in the management level is at 34% (Assistant Manager and above). 9.6% of its workforce are aged 41 years and above.
- 8,194 hours of training in FY21. Employees received 7.5 hours (per staff) of training time.
- MYEG has donated c.MYR2.5m in FY20, helping more than 50 charity groups and organized 8 community investment activities. Its CSR initiatives include Blood Donation, Kita Makan, Disposable Gloves, Back-to-School.

Key G metrics and issues

- The board has 7 Directors 4 of which are Independent Non-Executive Directors (INEDs) or 57% of the board.
- The board has 2 female Directors (out of 7), representing 29% of the board's composition (almost meeting the minimum of 30%). The board is assessing potential female candidates to be appointed to meet the minimum target.
- Audit committee comprise of 3 members, all of which are INEDs and at least one is a member of Malaysia Institute of Accountants.
- The risk management committee is made up of 2 INEDs.
- Wong Thean Soon, the Founder and Managing Director of MYEG, holds 20.6% effective stake, both direct as well as through his holding company, Asia Interest Holdings.
- Among the 7 board members, 4 of them have been serving for >10 years.
- Compensation of the Board Members (Both IED and INED) sums up to 0.6% of FY21 net profit.
- In FY20, MYEG introduced the enhanced Anti-Bribery and Anti-Corruption (ABAC) policy in-line with Malaysia AntiCorruption Commission Act 2018 (MACCA).
- The company has strengthened its cyber security policy and procedures in compliance with the ISO/IEC 27001 Information Security Management System and NIST Cybersecurity Framework, ensuring IT infrastructure is safeguarded from cyber threats.
- MYEG is also in compliance with Personal Data Protection Act (PDPA), and no data breaches occurred in the past.
- In Dec 2017, MYEG has been imposed a fine of MYR9.6m for violating competition law and having a dominant position in relation to the sale of mandatory insurance for online applications of temporary employment permits for foreign workers. The amount has been fully paid by FY19.
- Crowe Malaysia PLT has been the auditor for MYEG for more than 10 years (since public listing in 2007).

1Risk Rating & Score - derived by Sustainalytics and assesses the company's exposure to unmanaged ESG risks. Scores range between 0 - 50 in order of increasing severity with low/high scores & ratings representing negligible/significant risk to the company's enterprise value, respectively, from ESG-driven financial impacts. 2Score Momentum - indicates changes to the company's score since the last update - a negative integer indicates a company's improving risk score; a positive integer indicates a deterioration. 3Controversy Score - reported periodically by Sustainalytics in the event of material ESG-related incident(s), with the impact severity scores of these events ranging from Category 0-5 (0 - no reports; 1 - negligible risks; ...; 5 - poses serious risks & indicative of potential structural deficiencies at the company).



1. Xinghuo BIF development is encouraging

Growing support from the stakeholders

The recent meeting with the management highlights several key developments around China's national blockchain infrastructure Xinghuo BIF. It already has more than 100,000 companies registered on the network, including several Fortune 500 and China 500 companies such as Foxconn, SAIC Group, Zhongtai Chemical and others. In tandem, the transaction activity on the network, per our understanding, has far exceeded other digital currencies, with Xinghuo's top-level nodes resolving ~94mil identifiers per day, in comparison to Ethereum's 1.05mil/day and Bitcoin's 250k/day in average daily activity.

Management also highlighted that Xinghuo BIF currently has 18 major use case applications, among the main ones including supply chain management, product traceability, blockchain-based identifier (BID), verifiable credentials (VC - certified credentials that provides information on certain individuals or goods/products), and legal smart contracts on blockchain (legalised by the Chinese government).

Current roadmap for Zetrix

The current roadmap for Zetrix's development suggests that maiden revenue contribution could happen as early as 3Q22. Zetrix's main net was completed and launched in 2Q22, with several proof of concepts already having been rolled out on the platform, such as NFT Pangolin (a regional NFT digital artworks marketplace) and Covinsure (a Covid-19 insurance product that is transacted via Zetrix digital tokens).

Going into 2H22, there will be several applications ready to be rolled out i.e. blockchain identification and verifiable credentials, both of which will be marketed to the ex-China markets for registration in order to grow the registered user-base. Zetrix also plans to achieve interoperability with some of the other digital platform and assets for better access, and also launch the sale of ZTX tokens (Zetrix digital tokens), which is the digital currency used to transact on the applications on the Zetrix platform. The ZTX token is interchangeable with a few major digital currencies such as Tether (USDT), Ethereum (ETH), and Bitcoin (BTC). While the value of digital currencies tends to fluctuate, the value of 1 ZTX token is always roughly equivalent to USD5.00.

Zetrix also targets to begin the pilot test of its cross-border, cross-chain supply chain financing and traceability application by 4Q22/1Q23. We understand it has been working with several financial institutions and vendors for the project. Stakeholders will benefit through higher fidelity, better transparency and cheaper rates, versus traditional financing.

Fig 1: Roadmap of Zetrix's development

2Q22	3Q22	4Q22	1Q23
Launch of Zetrix Main Net	Achieve interoperability with other chains i.e. Xinghuo, Ethereum & Polygon	Launch of cross-chain NFT transfers with Xinghuo	Pilot of cross-border, cross-chain deep tier supply chain financing and traceability
Build and test proof of concept iteratively with NFT marketplace and Covidsure applications	Launch of cross-chain BID/VC with Xinghuo	Launch of Web 3.0 Domain Name Registry	
Developer SDK published	Launch of ZTX token sale	Launch of Self Sovereign Identity use-case for both individuals and products	
Develop operating models and governance	Marketing of BID registration in all ex-China markets		

Source: Company



2. Quantifying revenue upside from DeFi

The more difficult part is quantifying the revenue upside from MyEG's Zetrix venture, since the platform is still at the nascent stage, with various key applications yet to be rolled out. We nonetheless try to make sense of the numbers via looking at three main revenue generation drivers for MyEG: 1) gas fees on each transaction on the platform, 2) sale of digital ZTX tokens, and 3) fee charged on the applications executed through the platform i.e. BID, VC and e-signing agreement.

On the gas fee, per Zetrix's website, the average fee per transaction on the platform is USD0.01975, hence the key assumption we need to form is the transaction volume. On the sale of the digital token, the value of 1 ZTX token is equivalent to USD5.00, and per our understanding, 100% of the sale is recognised as revenue for the JV. Lastly, we also build up the key assumptions on fees and transaction volumes for the other applications i.e. BID, VC and e-signing agreement.

The following are the summary of the revenue growth assumption from the Zetrix platform:

Fig 2: Building our assumptions to quantify revenue upside from Zetrix/DeFi segment

FYE Dec	FY22E	FY23E	FY24E
Digital token sale			
Value per token (USD)	5.00	5.00	5.00
Number of tokens sold	300,000	1,000,000	3,500,000
MYR/USD	4.40	4.40	4.40
Revenue from digital token sale (MYRm)	6.60	22.00	77.00
Gas fee generated from Zetrix			
Avg transaction fee (USD)	0.01975	0.01975	0.01975
Transaction volumes (mil)	1.25	25.00	50.00
MYR/USD	4.40	4.40	4.40
Revenue from gas fee (MYRm)	0.11	2.17	4.35
Fees generated from other applications i.e. BID, VC and e-signing			
Average charge per issuance (USD)	10.00	10.00	10.00
Transaction volumes	7,500	20,000	50,000
MYR/USD	4.40	4.40	4.40
Revenue from other applications (MYRm)	0.33	0.88	2.20
Total revenue from DeFi segment (MYRm)	7.0	25.1	83.5
Total forecasted MyEG revenue (MYRm)	691.2	806.5	865.3
Revenue mix from DeFi segment	1.0%	3.1%	9.7%

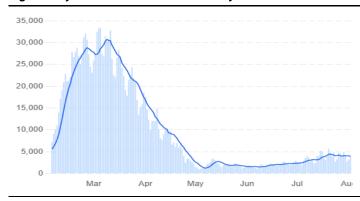
Source: Company, Maybank IBG Research

Revenue contribution already in our forecasts to a certain extent

We have, to a certain extent, built in some revenue contribution from MyEG's DeFi business into our current forecasts. We are currently projecting revenue mix from DeFi to progressively increase to 1/3/10% of FY22/23/24E revenues. This could partially cushion the rapid fall off in the Healthcare revenue due to improving Covid-19 situation (Fig 3) and relaxation of restrictions and mandated testing and quarantine by the government since 2Q22. We understand that breath test equipment purchased for the purpose of doing on-arrival screening test could either be utilised for screening tests of other diseases, or the management also has the option to sell it back to the vendor, thus recouping some of its capital outlay.

Elsewhere, its immigration segment is improving as foreign workers begin to come in, while its JPJ e-testing is approaching the final stages of refinement and would go live by mid-3Q22. This enables MyEG to penetrate into the approximately 1 million driving tests conducted annually in Malaysia. To a certain extent, we have also built in revenue contribution from this business, with the revenue contribution as summarised in Fig 4, using our base case scenario.

Fig 3: Daily Covid-19 new cases in Malaysia



Source: Ministry of Health, Malaysia

Fig 4: Revenue upside from JPJ e-testing

FYE Dec	FY22E	FY23E	FY24E
Base case Penetration rate (based on 1 million driving tests per annum) Revenue per test (MYR) Total revenue (MYRm)	5%	16%	27%
	100	100	100
	5.0	16.0	27.0
Bull case Penetration rate (based on 1 million driving tests per annum) Revenue per test (MYR) Total revenue (MYRm)	8%	26%	43%
	100	100	100
	8.0	25.6	43.2

Source: Company, Maybank IBG Research

3. Crystallising value from its investments

MyEG has also yet to unlock the value from some of its investments in various companies, most of which are involved in innovative technologies that benefit from the structural shift in the adoption of Web 3.0, digitisation of operations and the application of augmented reality (AR) and virtual reality (VR), among others. One of its investments is its 35% stake in Agmo Studio (Agmo Holdings Bhd), which will go for listing in the ACE market of Bursa Malaysia in 4Q22. We estimate its investment value could be boosted to around RM28.5m, based on 15x FY21 net profit of RM6.7m and a post-IPO stake of 28.5%. Elsewhere, there could be potential listing on some of its investments in the Chinese technology companies by 2023, which could further unlock investment value.

Fig 5: MyEG's investments in various companies (not exhaustive)

Date of investment	Investment company	Business description	Location	Amount paid
mvestment	Stampede	Provides accounts receivable enterprise software	Location	RM10.4m for
Dec-17	Solution	solutions in the ASEAN region	Malaysia	23.5% stake
				Close to 10% stake
				at an undisclosed
2016	Bubi Technologies	Development of blockchain technology	China	amount
	HiScene		Shanghai,	
Apr-19	Information	Provides augmented reality (AR) products and services	China	RM9.1m (Series B)
		Involves in the development of VR, AR and AI-based	Beijing,	
Apr-19	Jingle Magic	educational equipment and software	China	RM6.1m
		Involves in the development and commercialisation of	Guangzhou,	RM9.2m for
2018	Ximmerse	mobile visual computing, AR and VR	China	3.125% stake
				Post-IPO stake of
				28.5% at a net
		Digital solutions and application development		investment value
na	Agmo Studio	specialist	Malaysia	of RM28m*
Jan-21	DeepScience	Virtual live streaming service provider	China	RM5.95m
•		Provides IT solutions and biometric security for	•	
Jun-20 and		Malaysian customs, immigration and border control		RM176.5m for 20%
'Dec-21	S5 Holdings	entities	Malaysia	stake
Total investm	ent value			~RM250m

Source: Company, Various



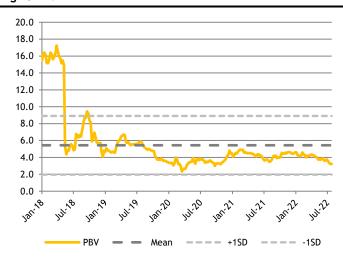
4. Stock underperformed broader market; risks adequately reflected

MyEG's share price has fallen by 28% YTD and has underperformed the broader market (KLCI Index: -4%). The stock is now trading at slightly below its 5-year historical PE average of 21.0x, at 18.6x 12-month forward PE. We believe the market has adequately priced in the earnings risk related to potentially slow recovery from the immigration segment not being enough to cushion the sharp fall in the healthcare segment revenues in 2Q22. At current levels, the market appears to be overly-discounting the new growth avenues from its transportation and DeFi segments, in our view. We maintain our BUY recommendation with an unchanged TP of MYR1.28, based on 28x FY23E EPS, which is at +1SD its 5-year average.

Fig 6: PER chart



Fig 7: PBV chart



Source: Bloomberg, Maybank IBG Research

Source: Bloomberg, Maybank IBG Research



5. Key earnings risks

High capital requirement to expand Zetrix's reach & functionality

Depending on the transaction activities on the Zetrix platform, the management has alluded to incremental capital investments of >RM100m in order to expand the market reach and functionality of the platform. We have factored in a total capex of RM150m per annum for FY22-24E, but note that this figure could be exceeded, hence providing downside to our earnings through higher net interest expenses. The group remained in net cash position between 2Q20 and 3Q21, but a slew of investments to develop the Zetrix platform, as well as other business areas i.e. JPJ e-testing and the breathalyser has resulted in a swing into net debt position of RM71m in 4Q21. The group however managed to improve its net debt position to RM27m in 1Q22.

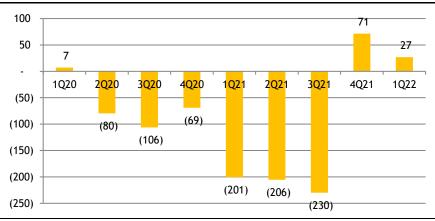


Fig 8: MyEG's quarterly net debt/(cash) position (MYRm)

Source: Company

Prolonged unresolved foreign worker recruitment

There was an issue around the sourcing of foreign workers into Malaysia due to the recent worker export freeze by the Indonesian government and the general lacklustre demand by foreign workers to come to work in Malaysia, despite the strong demand by Malaysian employers across multiple sectors, as seen in the application for ~500k foreign workers thus far. That said, the management hinted that it is seeing some form of recovery in the segment through the gradual increase in the activities of foreign worker application process, especially from other countries such as Nepal and Pakistan. At >30% of overall revenue, immigration remains a key business segment to cushion the steep decline in the healthcare segment revenues.



FYE 31 Dec	FY20A	FY21A	FY22E	FY23E	FY24E
Key Metrics P/E (reported) (x)	18.1	23.3	20.3	16.7	15.4
Core P/E (x)	25.9	25.7	20.3	16.7	15.4
P/BV (x)	6.0	5.2	3.4	3.0	2.7
P/NTA (x)	6.0	5.2	3.4	3.0	2.7
Net dividend yield (%)	2.3	1.2	2.0	2.2	2.5
FCF yield (%)	2.4	nm	4.6	4.1	4.9
EV/EBITDA (x)	22.8	21.9	15.9	13.1	11.7
EV/EBIT (x)	24.7	25.1	18.8	15.4	13.8
INCOME STATEMENT (MYR m)					
Revenue	530.5	724.4	691.2	806.5	865.3
EBITDA	300.4	373.5	359.4	429.8	469.0
Depreciation	(23.8)	(47.7)	(54.2)	(63.8)	(72.4)
Amortisation	0.0	0.0	0.0	0.0	0.0
EBIT	276.6	325.8	305.2	366.1	396.6
Net interest income /(exp)	(7.6)	(3.8)	(4.0)	(2.0)	(0.2)
Associates & JV	(1.6)	(1.5)	(1.8)	(1.8)	(1.8)
Exceptionals	1.5	0.2	0.0	0.0	0.0
Other pretax income	0.0	0.0	0.0	0.0	0.0
Pretax profit	269.0	320.8	299.4	362.2	394.6
Income tax	(1.8)	(4.0)	(12.0)	(14.5)	(15.8)
Minorities	1.5	(0.8)	(1.0)	(1.0)	(1.0)
Discontinued operations	0.0	0.0	0.0	0.0	0.0
Reported net profit	268.7	316.0	286.5	346.7	377.8
Core net profit	267.1	315.8	286.5	346.7	377.8
BALANCE SHEET (MYR m)					
Cash & Short Term Investments	234.6	89.2	238.1	344.9	488.0
Accounts receivable	276.7	500.4	434.4	472.2	491.6
Inventory	3.4	18.3	9.1	10.3	10.9
Reinsurance assets	0.0 330.8	0.0 542.1	0.0 637.9	0.0 724.1	0.0 801.7
Property, Plant & Equip (net) Intangible assets	18.5	18.5	18.5	18.5	18.5
Investment in Associates & JVs	18.9	25.4	25.4	25.4	25.4
Other assets	533.7	691.8	691.8	691.8	691.8
Total assets	1,416.7	1,885.7	2,055.1	2,287.2	2,527.8
ST interest bearing debt	44.7	65.0	65.0	65.0	65.0
Accounts payable	99.2	171.5	167.3	180.8	186.8
Insurance contract liabilities	0.0	0.0	0.0	0.0	0.0
LT interest bearing debt	120.8	95.6	95.6	95.6	95.6
Other liabilities	9.0	12.0	12.0	12.0	12.0
Total Liabilities	273.9	344.2	339.9	353.5	359.4
Shareholders Equity	1,149.2	1,547.1	1,719.7	1,937.4	2,171.0
Minority Interest	(6.4)	(5.6)	(4.6)	(3.6)	(2.6)
Total shareholder equity	1,142.8	1,541.5	1,715.1	1,933.8	2,168.4
Total liabilities and equity	1,416.7	1,885.7	2,055.1	2,287.2	2,527.8
CASH FLOW (MYR m)					
Pretax profit	269.0	320.8	299.4	362.2	394.6
Depreciation & amortisation	23.8	47.7	54.2	63.8	72.4
Adj net interest (income)/exp	7.6	3.8	4.0	2.0	0.2
Change in working capital	(9.1)	(256.2)	71.0	(25.6)	(13.9)
Cash taxes paid	(2.6)	(8.2)	(12.0)	(14.5)	(15.8)
Other operating cash flow	16.4	13.0	12.0	14.5	15.8
Cash flow from operations	302.4	112.6	416.7	387.9	437.4
Capex	(134.1)	(163.6)	(150.0)	(150.0)	(150.0)
Free cash flow	168.3	(51.0)	266.7	237.9	287.4
Dividends paid Fauity raised / (purchased)	(86.3)	(79.0)	(113.9)	(129.0)	(144.2)
Equity raised / (purchased)	284.9	239.7	0.0	0.0	0.0
Change in Debt	(16.2) (192.7)	(5.0) (250.1)	0.0 (4.0)	0.0 (2.0)	0.0 (0.2)
Other invest/financing cash flow			14.UI	14.01	(U.Z)
Other invest/financing cash flow Effect of exch rate changes	0.0	(0.0)	0.0	0.0	0.0



FYE 31 Dec	FY20A	FY21A	FY22E	FY23E	FY24E
Key Ratios					
Growth ratios (%)					
Revenue growth	(10.6)	36.6	(4.6)	16.7	7.3
EBITDA growth	(13.3)	24.3	(3.8)	19.6	9.1
EBIT growth	(12.8)	17.8	(6.3)	19.9	8.3
Pretax growth	(12.4)	19.3	(6.6)	21.0	8.9
Reported net profit growth	(11.4)	17.6	(9.3)	21.0	9.0
Core net profit growth	(11.9)	18.2	(9.3)	21.0	9.0
Profitability ratios (%)					
EBITDA margin	56.6	51.6	52.0	53.3	54.2
EBIT margin	52.2	45.0	44.2	45.4	45.8
Pretax profit margin	50.7	44.3	43.3	44.9	45.6
Payout ratio	58.9	30.7	39.7	37.2	38.2
DuPont analysis					
Net profit margin (%)	50.6	43.6	41.4	43.0	43.7
Revenue/Assets (x)	0.4	0.4	0.3	0.4	0.3
Assets/Equity (x)	1.2	1.2	1.2	1.2	1.2
ROAE (%)	28.9	23.4	17.5	19.0	18.4
ROAA (%)	21.8	19.1	14.5	16.0	15.7
Liquidity & Efficiency					
Cash conversion cycle	(10.1)	65.4	74.5	45.2	43.2
Days receivable outstanding	166.2	193.1	243.4	202.4	200.5
Days inventory outstanding	5.2	11.2	14.9	9.3	9.6
Days payables outstanding	181.5	138.9	183.8	166.4	167.0
Dividend cover (x)	1.7	3.3	2.5	2.7	2.6
Current ratio (x)	3.7	2.7	3.0	3.5	4.0
Leverage & Expense Analysis					
Asset/Liability (x)	5.2	5.5	6.0	6.5	7.0
Net gearing (%) (incl perps)	net cash	4.6	net cash	net cash	net cash
Net gearing (%) (excl. perps)	net cash	4.6	net cash	net cash	net cash
Net interest cover (x)	36.5	86.0	76.9	nm	nm
Debt/EBITDA (x)	0.6	0.4	0.4	0.4	0.3
Capex/revenue (%)	25.3	22.6	21.7	18.6	17.3
Net debt/ (net cash)	(69.1)	71.3	(77.5)	(184.4)	(327.4)

Source: Company; Maybank IBG Research



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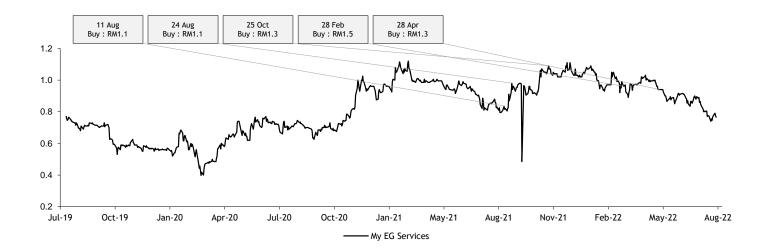
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