StarHub (STH SP)

DARE+ expenses kicking in

9M22 PATMI met expectation; Maintain BUY

9M22 EBITDA at SGD339.2m and PATMI at SGD88.3m met MIBG expectations at 75%/76% of our FY22e estimates. However, PATMI (-18% YoY) was underwhelming relating to one-off expenses for premier league and ongoing DARE+ investments. Enterprise sales momentum (+16.7% YoY) continued to surge due to contribution from JOS MY/SG and on a wider base after consolidating MyRepublic. We raise our FY23E/24E bottomline forecasts by 6.7%/5.4% to reflect the positive contribution from its newly integrated businesses. As such, we maintain a BUY rating with a slight uptick in our TP to SGD1.33 from SGD1.32, leaving 30% growth potential.

Newly integrated businesses boost earnings

Service revenue lifted to SGD1,353m (+13% YoY) in 9M22 on broad-based strength with Mobile (+5.5% YoY), Entertainment (+9.1% YoY), Broadband (+23.8% YoY) and Enterprise (+16.7% YoY). This was due to the consolidation of HKBN JOS SG & MY and MyRepublic Broadband lifting both revenue and subscriptions. Notably, mobile revenue grew 6.5% QoQ on higher postpaid revenue, offset by lower prepaid revenue. Postpaid ARPU rose 7% YoY due to higher roaming and VAS revenue offset by ongoing migration towards SIM-only plans. Prepaid ARPU remained stable at SGD8 with increased subscribers due to gradual travel recovery from reopening.

Weaker 2H22 as DARE+ costs start to build

A lofty IT transformation outlay, mostly treated as opex to fuel its multiyear DARE+ program, will likely lead to a drop in EBITDA margin to 20.4% in FY22E from 23.2% as at Sep-22 as costs are expected to rise in 4Q22. We are also cautious that further delays in capex spending into FY23 might also drag on net profit through higher depreciation costs. Unless roaming revenue gains momentum or fresh revenue begins to contribute meaningfully, we think earnings will be sluggish in 2H22.

Proxy to capture re-opening opportunities

We acknowledge that FY22E will be a transition year for StarHub to undertake the necessary investments into new growth areas under DARE+. However, amid price rivalry and inflation, Starhub is well-placed to capture the roaming recovery and opportunities when China's economy eventually reopens. We believe it is on track to beat its own guidance and to continue to offer a 4% sustainable annualised dividend yield.

FYE Dec (SGD m)	FY20A	FY21A	FY22E	FY23E	FY24E
Revenue	2,029	2,043	2,258	2,373	2,467
EBITDA	793	720	453	507	539
Core net profit	162	149	114	144	156
Core FDEPS (cts)	9.3	8.6	6.6	8.3	9.0
Core FDEPS growth(%)	(5.2)	(7.7)	(23.7)	26.3	8.3
Net DPS (cts)	5.0	6.4	5.0	5.0	6.0
Core FD P/E (x)	14.0	15.8	16.0	12.7	11.7
P/BV (x)	4.2	4.0	2.9	2.7	2.5
Net dividend yield (%)	3.8	4.7	4.8	4.8	5.7
ROAE (%)	14.3	6.9	4.6	8.9	7.5
ROAA (%)	5.7	4.8	3.5	4.4	4.6
EV/EBITDA (x)	4.1	4.3	6.1	5.4	5.0
Net gearing (%) (incl perps)	120.8	76.4	100.8	90.9	80.1
Consensus net profit	-	-	114	145	157
MKE vs. Consensus (%)	-	-	0.3	(0.6)	(0.3)

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Share Price	SGD 1.05
12m Price Target	SGD 1.33 (+30%)
Previous Price Target	SGD 1.32

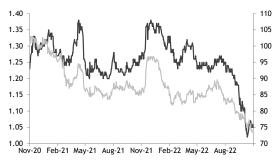
Company Description

Starhub is the 2nd largest wireless service and largest pay TV operator in Singapore

Statistics

52w high/low (SGD)	1.38/1.02
3m avg turnover (USDm)	0.9
Free float (%)	34.2
Issued shares (m)	1,732
Market capitalisation	SGD1.8B
	USD1.3B
Major shareholders:	
Singapore Technologies Telemedia Pte Ltd	55.8%
Nippon Telegraph & Telephone Corp.	9.9%
The Vanguard Group, Inc.	0.9%

Price Performance



	-1M	-3M	-12M
Absolute (%)	(5)	(16)	(17)
Relative to index (%)	(5)	(13)	(15)
Source: FactSet			

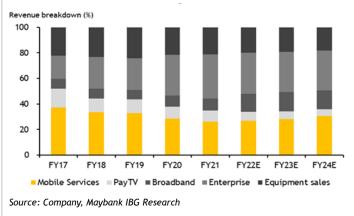




Value Proposition

- Second largest operator in a mature, high-income ASEAN economy. Entrant of fourth operator threatens market share, returns and cost of capital.
- Cyclical EBITDA margin within the calendar year due to smartphone launches and a largely postpaid-revenue-driven market that values handset subsidies.
- Network management experience and breadth drives increased initiatives to tap private and public enterprise contracts.
- Dividend yield has been a key investment thesis. Despite reducing payout commitment (from SGD0.20 to SGD0.16/sh), potential for DPS to exceed EPS remains; as in prior years.

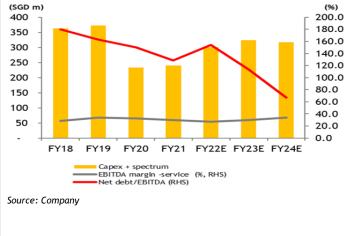
Revenue breakdown by segment



Financial Metrics

- Under our DPS assumptions, gearing will remain within loan covenants.
- ARPUs could come under pressure due to competition from MVNOs and the slow recovery of tourism.
- Key financial/operating metrics we would be monitoring in subsequent quarters are post-paid mobile ARPU, developments in the Entertainment business and growth of the enterprise division.

Service EBITDA margin, capex and net debt/EBITDA



Price Drivers

Historical share price trend



Source: Company, Maybank IBG Research

- 1. Consistent dividend payout kept share price generally stable.
- 2. Expectations of a new entrant, initially with a Dec 2016 spectrum action that led to TP's entry. Dividend payout commitment was cut by 20% to SGD0.16 per share.
- 3. Weakness in wireless revenue and viability of Pay TV sparked concerns.
- 4. Management outlines cost and organisational restructuring efforts.
- 5. Weak 1H20 results amid Covid-19, driven by declines in roaming, excess data usage and prepaid cards amid vapourisation of tourists and work-from-home arrangement.

Swing Factors

Upside

- Potential source of new revenues by targeting enterprise business, including government contracts linked to the Smart Nation initiatives.
- Market consolidation in the wireless segment.
- Higher-than-expected dividend payout commitment.

Downside

- Further pressure on rates/data allocation of wireless tariff packages.
- Material investments in enterprise division that may have a lengthy gestation period before realising returns.
- Faster than expected shift in consumer preference towards Over-The-Top players such as Netflix and HBO GO.

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Risk Rating & Score ¹	25.3
Score Momentum ²	-0.0
Last Updated	03 Jul 2021
Controversy Score ³ (Updated: 03 Jul 2021)	1 - Data Privacy and Security Quality and Safety

Business Model & Industry Issues

- StarHub is most exposed to cyber security and personal-data-leakage risks given the nature of its business.
- That said, StarHub complies with all applicable laws, including the Cybersecurity Act and the Personal Data Protection Act, as well as sector specific cyber security requirements imposed by the Infocomm Media Development Authority. Audits are also performed to verify its compliance on an on-going basis.
- Internally, it has implemented cyber security and internal data protection frameworks, which govern how StarHub employees should protect systems against cyber threats and treat customer data.
- As StarHub is in the business of connectivity, it is supporting youths, social and digital inclusion. The telco has donated >SGD1m to 15 voluntary welfare organisations and non-profit organisations to support disadvantaged groups in the areas of digital inclusion and employability through community investment.
- StarHub displays no exceptional risks for telco operator for ESG and it's in line with other peers in tackling ESG issues.

Material E issues

- Carbon tax was introduced in 2019 on large direct emitters, which indirectly led to an increase in StarHub's energy costs.
- As such, StarHub has been increasing its use of renewable energy to 4.6% of its energy consumption in 2020, and is on track to increase it to 10% by 2022.
- Achieved 18% reduction in direct fuel consumption from non-renewable sources.
- About 60,000 tonnes of e-waste (cables, mobile phones, laptops and CPUs) was generated in Singapore, resulting in loss of valuable resources and greenhouse gas emission.
- StarHub has initiated flagship e-waste recycling programme, RENEW, in 2012 to provide avenues for Singaporeans to recycle their electronic waste (e-waste). More than 171 tonnes of e-waste was collected in 2020.

Material S issues

- In 2020, no incidents of discrimination were reported directly to StarHub or through Tripartite Alliance for Fair Employment Practices.
- It has also achieved zero workplace fatality in 2020.
- 25% of the board and 43% of the workforce are female. It also has a whistleblowing programme to escalate employee concerns.
- 16,857 hours of training were provided to 77% of its employees.
- In Mar 2020, StarHub has set up StarHub Cares Covid-19 and raised over SGD1m to fund various community support programmes. The initiatives supported went to a variety of community sectors such as healthcare, lower-income groups, education, migrant workers and its customers.

Key G metrics and issues

- In 2021, StarHub was ranked Asia's most sustainable telco by Corporate Knights Global 100. It was ranked 38th out of 578 Singapore-listed companies in the Singapore Governance and Transparency Index 2020.
- Board consists of 11 independent & non-executive directors, of which 27% are females.
- Independent directors chair the nomination, audit, investment and remuneration committees.
- There were no corruption cases and legal actions taken against StarHub for anti-competitive behaviour in 2020.
- At the most basic level, StarHub complies with all applicable laws, including the Cybersecurity Act and the Personal Data Protection Act.
- Internally, it has implemented cyber security and internal data protection frameworks, which govern how StarHub employees should protect systems against cyber threats and treat customer data.

<u>Risk Rating & Score</u> - derived by Sustainalytics and assesses the company's exposure to unmanaged ESG risks. Scores range between 0 - 50 in order of increasing severity with low/high scores & ratings representing negligible/significant risk to the company's enterprise value, respectively, from ESG-driven financial impacts. <u>Ascore Momentum</u> - indicates changes to the company's score since the last update - a negative integer indicates a company's improving risk score; a positive integer indicates a deterioration. <u>Acontroversy Score</u> - reported periodically by Sustainalytics in the event of material ESG-related incident(s), with the impact severity scores of these events ranging from Category 0-5 (0 - no reports; 1 - negligible risks; ...; 5 - poses serious risks & indicative of potential structural deficiencies at the company).

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	Quantitative parameters (Score: 18)										
	Particulars	Unit	2019	2020	2021	Singtel (ST SP, FY22)					
	Scope 1	mtCO2e	0.0017	0.0021	0.0014	0.006					
	Scope 2	mtCO2e	0.059	0.053	0.055	0.49					
	Total	mtCO2e	0.061	0.055	0.056	0.50					
	Scope 3	mtCO2e	0.013	0.009	0.01	7.3					
	Total	mtCO2e	0.074	0.064	0.066	7.80					
Е	Scope 1 emission intensity	tCO2e/ revenue m	26.1	27.3	27.4	0.0077					
	Green energy share of energy consumption	%	1.96%	4.63%	6.18%	22.5%					
	Energy Intensity within organisation	GJ/million	225	245	254	132					
	Net water consumption	m m³	0.0218	0.0097	0.0058	0.933					
	Water Intensity	m3/SGDm	9.34	4.76	2.84	62					
	Total Hazardous and Non-Hazardous Waste	tons	431	68.4	81.5	3,952					
	Customer E-waste Recycling	tons	387	49	73	41					
	% of women in workforce	%	42%	43%	42%	54.4%					
S	% of women in management roles	%	20%	20%	20%	32%					
	Number of reported work injuries	number	3	2	0	0.3					
	Chairman salary as % of net profit	%	0.18%	0.13%	0.18%	0.18%					
G	Top 10 employees salary as % of profit	%	0.85%	0.87%	1.2%	0.71%					
G	Independent director on board	%	58 %	50%	54%	85%					
	Women directors on board	%	25%	25%	23%	31%					

Qualitative parameters (Score: 83)

a) is there an ESG policy in place and whether there is a standalone ESG Committee or is it part of Risk committee?
Yes, the group has established a Board Sustainability Committee chaired by the CEO. This is supported by Group Sustainability Council comprising of pillar heads. There are KPIs, business objectives, governance enablers and risks for each of the segments.
b) Are senior management salaries linked to fulfilling ESG targets?

No

c) Does the company follow TCFD framework for ESG reporting?

Yes

e) Does the company have a mechanism to capture Scope 3 emissions - which parameters are captured? Yes

f) What are the 2-3 key carbon mitigation/water/waste management strategies adopted by the company?

Starhub has various waste reduction initiatives such as a) refurbishment of rental electronic devices, b) paperless processes and digital billing, and c) reduction of packaging

g) Does carbon offset form part of the net zero/carbon neutrality target of the company?

Yes	
162	

Target (Score: 100)							
Particulars	Target	Achieved					
50% reduction in Scope 1 and 2 GHG emissions by 2030	50%	8%					
10% energy use from renewable sources by 2022 and 30% by 2030	10%	6%					
Average PUE ratio to 1.70 by 2022	1.7	1.76					
100% compliance with relevant ratio frequency (RF) radiation safety standards set by regulators	100%	100%					
To recycle 100% of e-wate within the operations	100%	100%					
Impact							
NA							
Overall score: 55							

As per our ESG matrix Starhub (STH SP) has an overall score of 55

ESG score	Weights	Score	Final score
Quantitative	50%	18	9
Qualitative	25%	83	21
Target	25%	100	25
Total			55

1. Quarterly P&L

Fig 1: Quarterly Income

FYE Dec (SGD m)	3Q21	4Q21	1Q22	2Q22	3Q22	YoY %	QoQ %	MBKE FY22E	% of MIBG FY22e	% of Consensus FY22e
Gross revenue (incl equipment)	517	552	513	546	591	14%	8%	2,258	73%	73%
Service revenue (excl equipment)	418	414	416	454	483	15%	6%	1,805	75%	
- Mobile	133	138	134	134	143	7%	7%	564	73%	
- Entertainment	45	45	47	49	55	23%	13%	178	85%	
- Broadband	50	49	52	64	64	28%	-1%	321	56%	
- Enterprise	190	183	183	207	221	16%	7%	741	82%	
- Equipment	99	138	97	91	108	9 %	18%	453	65%	
EBITDA Net profit	133 40	132 41	109 30	121 32	110 27	-18% -32%	-9% -12%	453 116	75% 76%	74% 77%

Source: Company

Fig 2: Quarterly operating metrics

FYE Dec	3Q21	4Q21	1Q22	2Q22	3Q22	YoY %	QoQ %	Comments
Mobile								
Postpaid subscribers ('000)	1,458	1,484	1,501	1,520	1,546	6%	2%	
Prepaid subscribers ('000)	458	468	517	534	573	25%	7%	
Postpaid ARPU (SGD)	29.0	30.0	29.0	29.0	31.0	7%	7%	
Prepaid ARPU (SGD)	10.0	10.0	8.0	8.0	8.0	-20%	0%	
Broadband								
Subscriber ('000)	485	484	484	572	576	19%	1%	Growth lifted mainly on the consolidation of MyRepuiblic in 2Q22.
ARPU (SGD)	34.0	33.0	33.0	34.0	34.0	0%	0%	ARPU remained stable QoQ, while it increase YoY due to higher take up of 2Gbps plans
Entertainment								
Subscribers - PayTV ('000)	287	279	450	469	492	71%	5%	Higher subscribers due to higher YoY OTT
Subscribers - OTT ('000)	408	444						traction
ARPU (SGD) - PayTV	43.0	44.0	31.0	31.0	35.0	-1 9 %	13%	ARPU increase due to Premier League subscription that started from 3Q22

Source: Maybank IBG Research, Company

2. Forecasts and valuation

Fig 3: Forecast changes

(End-Dec, SGD m)	FY22E	FY23E	FY24E
Revenues (MIBG)	2258.0	2373.4	2466.7
EBITDA (MIBG)	452.5	506.9	539.1
EBITDA margin (MIBG)	20.0%	21.4%	21.9%
Net profit (MIBG)	114.1	144.1	156.0
Target price (MIBG)	1.33		
Revenues (consensus)	2255.0	2395.0	2479.0
EBITDA (consensus)	456.6	518.5	544.2
EBITDA margin (consensus)	20.2%	21.6%	22.0%
Net profit (consensus)	114.0	145.0	157.0
Target price (consensus)	1.33		
Revenues (MIBG / consensus)	0.1%	-0.9%	-0.5%
EBITDA (MIBG / consensus)	-0.9%	-2.2%	-0.9%
Net profit (MIBG / consensus)	0.1%	-0.6%	-0.6%
Target price (MIBG / consensus)	0.0%		

Fig 4: MIBG vs Consensus			
(End-Dec, SGD m)	FY22E	FY23E	FY24E
Revenues (revised)	2258.0	2373.4	2466.7
Revenue (previous)	2258.0	2373.4	2466.7
Change (MIBG)	0.00%	0.00%	0.00%
EBITDA (revised)	452.5	506.9	539.1
EBITDA (previous)	452.5	508.0	541.0
Change	0.00%	-0.22%	-0.35%
Net Profit (revised)	114.1	144.1	156.0
Net Profit (previous)	116.0	135.0	148.0
Change	-1.67%	6.73%	5.43%
Target Price (revised)	1.33		
Target Price (previous)	1.32		
Change	0.8%		

Source: Maybank IBG Research

Source: Maybank IBG Research, Bloomberg

Fig 5: DCF valuation

YE Dec 31 (SGDm)	2022E	2023E	2024E	2025E	2026E	2027E	2028E	2029E	2030E
EBITDA	476	413	447	479	524	559	591	625	668
Tax paid	(40)	(26)	(20)	(26)	(40)	(46)	(52)	(58)	(66)
Change in WC	78	(189)	4	3	4	4	3	4	4
Capex	(89)	(298)	(311)	(291)	(282)	(240)	(248)	(257)	(268)
Unlevered FCF	425	(100)	120	165	205	277	294	313	339
PV of FCF	397	(87)	98	126	146	185	183	183	185
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Total PV of FCF	1,416
Terminal value	4,860
PV of Terminal Value	1,894
Enterprise value	3,309
Less: Net debt	1,015
Equity value	2,294
Equity value / share (SGD)	1.33
Source: Maybank IBG Research	

Fig 6: DCF Parameters

Risk Free Rate (%)	2.5%
Market risk premium (%)	6.5%
Beta (x)	0.9
Cost of Equity (%)	8.6%
Cost of Debt (%)	3.6%
Debt to capital ratio	50%
WACC (%)	6.96%
Terminal Growth (%)	0.0%

Source: Maybank IBG Research

FYE 31 Dec	FY20A	FY21A	FY22E	FY23E	FY24
Key Metrics					
P/E (reported) (x)	14.1	14.7	15.9	12.6	11.
Core P/E (x)	14.0	15.7	15.9	12.6	11.
Core FD P/E (x)	14.0	15.8	16.0	12.7	11.
P/BV (x)	4.2	4.0	2.9	2.7	2.
P/NTA (x)	(0.1)	(0.2)	(0.2)	(0.5)	1.
Net dividend yield (%)	3.8	4.7	4.8	4.8	5.
FCF yield (%)	14.6	20.6	nm	5.5	7.
EV/EBITDA (x)	4.1	4.3	6.1	5.4	5.
EV/EBIT (x)	6.4	6.5	12.2	10.2	9.
NCOME STATEMENT (SGD m) Revenue	2,028.8	2,042.6	2,258.0	2,373.4	2,466.
EBITDA	793.2	720.3	452.5	506.9	-
					539.
Depreciation	(281.1)	(244.2)	(225.6)	(236.2)	(247.2
Amortisation	0.0	0.0	0.0	0.0	0.
EBIT	512.1	476.1	227.0	270.7	291.
Net interest income /(exp)	(38.9)	(45.0)	(50.0)	(50.0)	(53.0
Associates & JV	0.5	3.4	3.4	3.4	3.
Exceptionals	0.0	0.0	0.0	0.0	0.
Other pretax income	0.0	0.0	0.0	0.0	0.
Pretax profit	192.6	190.3	140.4	164.1	182.
ncome tax	(32.7)	(40.1)	(26.3)	(20.0)	(26.)
Winorities	2.1	0.8	0.8	0.8	1.
Discontinued operations	0.0	0.0	0.0	0.0	0.
Reported net profit	162.0	149.4	114.1	144.1	156.
Core net profit	162.0	149.4	114.1	144.1	156.
Preferred Dividends	86.4	110.6	86.4	86.4	103.
BALANCE SHEET (SGD m) Cash & Short Term Investments	415.4	832.8	635.7	656.4	698.
Accounts receivable	291.3	388.1	429.0	451.0	468.
nventory	79.8	50.0	74.0	77.8	80.
Reinsurance assets	0.0	0.0	0.0	0.0	0.
Property, Plant & Equip (net)	755.0	694.7	767.5	842.4	886.
ntangible assets	719.5	712.0	712.0	712.0	712.
nvestment in Associates & JVs	0.0	0.0	0.0	0.0	0.
Other assets	670.3	565.2	578.9	578.9	578.
Total assets	2,931.3	3,242.8	3,197.2	3,318.4	3,425.
ST interest bearing debt	8.7	226.2	226.2	226.2	226.
Accounts payable	555.1	694.4	585.2	615.1	639.
nsurance contract liabilities	0.0	0.0	0.0	0.0	0.
T interest bearing debt	1,163.7	1,138.5	1,138.5	1,138.5	1,138
Other liabilities	577.0	488.0	523.0	550.0	579.
Total Liabilities	2,304.8	2,546.7	2,473.1	2,530.0	2,582.
Shareholders Equity	538.3	589.5	616.7	673.0	725.
Minority Interest	88.2	106.6	106.6	106.6	106.
Total shareholder equity	626.5	696.1	723.3	779.6	831.
Total liabilities and equity	2,931.3	3,242.8	3,197.2	3,318.4	3,425.
CASH FLOW (SGD m)					
Pretax profit	192.6	190.3	140.4	164.1	182.
Depreciation & amortisation	281.1	244.2	225.6	236.2	247.
Adj net interest (income)/exp	38.9	45.0	50.0	50.0	53
Change in working capital	75.5	77.8	(188.6)	4.2	3.
Cash taxes paid	(32.7)	(40.1)	(26.3)	(20.0)	(26.3
Other operating cash flow	111.2	91.7	93.0	116.0	116.
Cash flow from operations	522.2	657.1	171.3	411.1	429.
Capex	(191.2)	(171.9)	(298.4)	(311.1)	(291.)
Free cash flow	331.0	485.2	(127.1)	100.0	138.
Dividends paid			(127.1) (86.4)		
•	(82.2)	(86.6)	, ,	(86.4)	(103.)
Equity raised / (purchased)	0.0	0.0	0.0	0.0	0.
Change in Debt	174.4	(1.6)	10.6	3.9	3.
Other invest/financing cash flow	(114.8)	114.0	(97.5)	(99.4)	(105.4
			~ ~	~ ~	<u> </u>
Effect of exch rate changes Net cash flow	0.0 308.4	0.0 511.0	0.0 (300.4)	0.0 (81.9)	0. (67.3

FYE 31 Dec	FY20A	FY21A	FY22E	FY23E	FY24E
Key Ratios					
Growth ratios (%)					
Revenue growth	(12.9)	0.7	10.5	5.1	3.9
EBITDA growth	(15.7)	(9.2)	(37.2)	12.0	6.4
EBIT growth	(14.4)	(7.0)	(52.3)	19.3	7.8
Pretax growth	(11.9)	(1.2)	(26.2)	16.9	11.1
Reported net profit growth	(5.2)	(7.7)	(23.7)	26.3	8.3
Core net profit growth	(5.2)	(7.7)	(23.7)	26.3	8.3
Profitability ratios (%)					
EBITDA margin	39.1	35.3	20.0	21.4	21.9
EBIT margin	25.2	23.3	10.1	11.4	11.8
Pretax profit margin	9.5	9.3	6.2	6.9	7.4
Payout ratio	53.3	74.0	75.7	60.0	66.4
DuPont analysis					
Net profit margin (%)	8.0	7.3	5.1	6.1	6.3
Revenue/Assets (x)	0.7	0.6	0.7	0.7	0.7
Assets/Equity (x)	5.4	5.5	5.2	4.9	4.7
ROAE (%)	14.3	6.9	4.6	8.9	7.5
ROAA (%)	5.7	4.8	3.5	4.4	4.6
Liquidity & Efficiency					
Cash conversion cycle	nm	nm	nm	nm	nm
Days receivable outstanding	55.8	59.9	65.1	66.7	67.1
Days inventory outstanding	nm	nm	nm	nm	nm
Days payables outstanding	nm	nm	nm	nm	nm
Dividend cover (x)	1.9	1.4	1.3	1.7	1.5
Current ratio (x)	1.5	1.5	1.5	1.5	1.5
Leverage & Expense Analysis					
Asset/Liability (x)	1.3	1.3	1.3	1.3	1.3
Net gearing (%) (incl perps)	120.8	76.4	100.8	90.9	80.1
Net gearing (%) (excl. perps)	120.8	76.4	100.8	90.9	80.1
Net interest cover (x)	13.2	10.6	4.5	5.4	5.5
Debt/EBITDA (x)	1.5	1.9	3.0	2.7	2.5
Capex/revenue (%)	9.4	8.4	13.2	13.1	11.8
Net debt/ (net cash)	757.0	531.9	729.0	708.3	666.1

Source: Company; Maybank IBG Research

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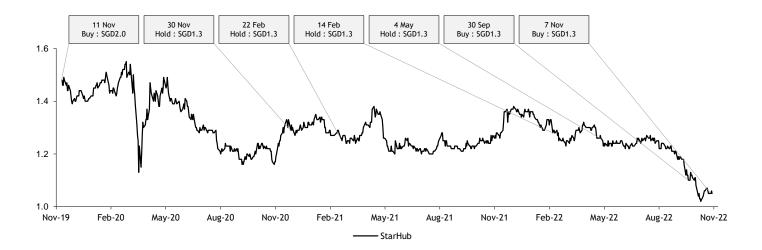
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