

5.0%

5.1%

4.8%

Phu Nhuan Jewelry (PNJ VN)

Ideal risk/reward ratio

Cut TP to factor in higher WACC; BUY retained

11M22 sales and net profit jumped 85% and 96% YoY. All segments exceeded pre-Covid sales levels with retail sales growth most impressive at 92% YoY and 124% vs 11M19. We roll forward our DCF-based valuation to end-FY23 and raise WACC to 10.0% from 9.4% to factor in higher interest and riskfree rates. This results in a 12% lower TP at VND141,000, implying 29% upside potential and a target P/E of 16.5x, close to 16.8x, or +1SD above its 3-year mean forward P/E. Reiterate BUY.

Attractive valuation, ideal risk/reward ratio

PNJ is trading at 12.2x FY23E P/E, below its 3-year mean forward P/E of 13.5x. In addition, PNJ's T12M P/E is below -1SD its 5-year mean which could be considered a 5-year low if we exclude the Covid sell-down in Mar'20. With expected robust 5-year earnings CAGR of 30% pa in FY22-26E, we believe PNJ's risk/reward ratio is attractive for long-term investors.

Impressive FY22E turnaround

Contrary to concerns of weakening purchasing power due to inflation or global recession, PNJ consistently posted impressive sales and net profit growth in 11M22. With a dynamic sales and marketing strategy that leverages on a customer-centric approach and digital transformation, strong brand and growing retail network, PNJ enjoyed a strong recovery post-Covid supported by a shift from unbranded to branded jewellery. We forecast FY22E sales and net profit to grow 73% YoY and 81% YoY to VND33,829b and VND1,859b, respectively.

Resilient FY23E earnings growth outlook of 19.4% YoY

PNJ's target customer is mid to high-end consumers who still have strong purchasing power. We believe PNJ will continue to leverage its competitive advantages to expand its market share further as unbranded jewellery still dominates more than 70% of the Vietnam market. We expect sales to grow 16.3% YoY in FY23E, despite a challenging business environment for retailers. Our FY23E net profit growth forecast is 19.4% YoY, a bit higher than sales thanks to improving financials. To recall, PNJ successfully made a private placement in FY22 with proceeds of c.VND1,425b. Net gearing is thus expected to reduce to 3.5% at end-FY22 from 39.4% a year ago.

FYE Dec (VND b)	FY20A	FY21A	FY22E	FY23E	FY24E
Revenue	17,511	19,547	33,829	39,327	46,251
	,				
EBITDA	1,580	1,484	2,522	2,874	3,427
Core net profit	1,069	1,029	1,859	2,219	2,648
Core EPS (VND)	4,705	4,531	7,798	8,984	10,511
Core EPS growth (%)	(11.3)	(3.7)	72.1	15.2	17.0
Net DPS (VND)	2,000	2,000	2,000	2,500	3,000
Core P/E (x)	17.2	21.2	14.1	12.2	10.4
P/BV (x)	3.5	3.6	3.1	2.7	2.3
Net dividend yield (%)	2.5	2.1	1.8	2.3	2.7
ROAE (%)	21.8	18.3	25.5	23.8	24.2
ROAA (%)	12.5	10.8	16.7	17.9	18.6
EV/EBITDA (x)	12.5	16.3	10.5	9.4	8.1
Net gearing (%) (incl perps)	27.0	39.4	3.5	0.4	0.2
Consensus net profit	-	-	1,837	2,158	2,575
MKE vs. Consensus (%)	-	-	1.2	2.8	2.8

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BUY

VND 109,600 Share Price VND 141,000 (+30%) 12m Price Target VND 160,000

Company Description

Previous Price Target

Phu Nhuan Jewelry JSC produces jewellery and it has the largest network of stores in Vietnam

Statistics

52w high/low (VND)	129,500/92,500
3m avg turnover (USDm)	1.3
Free float (%)	72.0
Issued shares (m)	247
Market capitalisation	VND27.1T
	USD1.1B

Major shareholders: Cao Thi Ngoc Dung Vietnam Azalea Fund Limited LGM Investment Ltd

Price Performance



-12M -1M -3M Absolute (%) 7 (4) 16 Relative to index (%) 68

Source: FactSet



Maybank Securities

Value Proposition

- Vietnam's largest jewellery retailer with >340 stores nationwide, surpassing Doji (~170 outlets, including Diamond World) and SJC (<50 outlets), the second and third largest, respectively.
- Focused on high-margin jewellery retailing since FY14.
 Robust demand for jewellery from rising disposal income.
- Demand transitioning from unbranded to branded jewellery benefits PNJ due to its established brands, higher quality, and ads using celebrities.
- Market share increased from 13% in FY11 to 56.5% at end-FY21

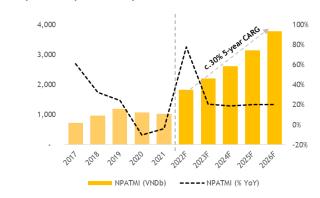
PNJ's market share of branded jewellery retail in Vietnam



Financial Metrics

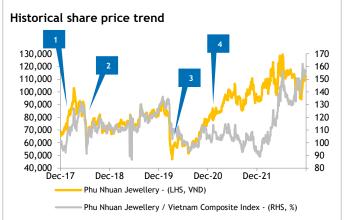
- We forecast a net profit CAGR of c.30% for the next 5 years.
- Gross margin is expected to improve steadily in coming years, from 17.4% in FY22E to 18.0% in FY26E. Growing retail jewellery with better product mix towards mid-ticket items with high margins will continue to support PNJ's blended margin.
- Expect net gearing ratio to decline to 3.5% at end-FY22E, from 39.4% at end-FY21. We forecast PNJ will turn net cash from FY25E.

Net profit expected to post c.30% CAGR in FY22-26E



Source: Company, Maybank IBG Research estimates

Price Drivers



Source: Company, Maybank IBG Research

- Recovery after being oversold due to concerns PNJ might be affected due to the marriage between its chairlady and CEO of Dong A Bank which was put under the supervision of the State Bank of Vietnam. Additionally, PNJ announced normal operations and aggressive provision for its Dong A Bank investment, followed by better-than-expected 2H16 and FY17 results. Aggressive 5-year 2017-21 guidance with 20-25% growth in both top line and bottom line.
- 2. Concerns on Dong A Bank related problem again when investigation results showed serious damages caused by the CEO of the bank.
- 3. Panic selling, driven by concerns on the Covid-19 impact.
- 4. Price rebound, following business recovery and supported by ETF inflows (i.e Diamond ETF).

Swing Factors

Upside

- Stronger-than-expected demand that result in stronger sales growth in FY22E and going forward.
- Faster store expansion, improvement in margins.
- Provision reverse for its investment in Dong A Bank in 2015-16 of nearly VND400b.

Downside

- Demand slowdown due to macroeconomic headwinds from global recession to domestic volatilities caused by government's bond scrutiny.
- Asset risk inherent to jewellery, given small products of high value, such as uninsured inventory losses or theft, which result in write-offs adversely impacting earnings.

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Risk Rating & Score ¹	na
Score Momentum ²	na
Last Updated	na
Controversy Score ³	na

Business Model & Industry Issues

- Aiming not only to become the best retailer in the Asian jewellery industry, but also a typical enterprise, pioneering sustainable development of the region, PNJ's management has thoroughly grasped: "Enterprises can only develop sustainability when they exist in a sustainable society".
- They have constantly made efforts in improving awareness of the importance of sustainable development and integrating it into enterprise's orientation and economic goals, based on 17 sustainable development goals of The United Nations. The process was built to systematically implement, supervise and effectively assess the activities which have brought economic benefits integrated with sustainable developments goals.
- On the whole, there is no concrete concern about PNJ's ESG factors. The company was in the top 10 of 100 sustainable development enterprises in Vietnam. PNJ also ranked 2nd in the top 3 retailers with the best working environment and reached the Top 50 Vietnamese Organizations with Attractive Employer Brand.

Material E issues

- Comply with regulations on water wastage, gas emissions.
- Since most of PNJ's input materials are non-renewable materials, its BOD paid attention to increasing material usage efficiency and developed energy-saving policies in both terms of awareness and action, technique and administration.
- In 2020, raw material wastage decreased by c.30% YoY.
- During FY16-20, PNJ spent VND5.9b for energy-saving initiatives and got VND14.9b cost savings in return.
- Using Italian top-notch machines and technology which enable water consumption minimization. Re-used water accounted for 25% of its water usage in FY20-21, vs 20% in the previous 3 years.

Material S issues

- Identifying human resources is one of the core factors for enterprise' success, PNJ focuses on creating the best working environment for employees. Besides ensuring health, safety, PNJ has constantly improved its incentive policies that ensure internal fairness, transparency and attractive talent recruitment.
- PNJ's ultimate goal is to honour the true value of women's inner beauty, so raising awareness of modern women's role in both family and society became PNJ's top priority. Female accounts for >60% of its total workforce as well as senior leaders.
- Actively established PNJ Charity Foundation to implement charitable activities, such as: awarding scholarships for students; giving out Lunar New Year gifts and supporting the poor, etc.

Key G metrics and issues

- PNJ's board of directors (BOD) structure is balanced and diversified in terms of experience, age and gender. The BOD consists of 9 members, of which 3 are independent members who mostly hold no stake in PNJ, while 5 non-executive BOD members own about 2.5%. There are 5 women in the BOD, including the chairman position.
- The total remuneration of the BOD was c.4.2% of the company's NPAT in average over the past 3 years.
- The big 4 accounting firms have rotated being PNJ's auditor over the past decade, from KPMG, EY, to Deloitte and current PwC. There has been no qualified opinion from these auditors so far. Also, PNJ has not had any material accounting, tax, or regulatory issues in the past 5 years.
- Besides annual and quarterly reports, PNJ also releases monthly business results. Public information announcements are mostly in both languages i.e. Vietnamese and English. PNJ started releasing its sustainability development reports since 2015 that cover most of the objectives and evaluation of aspects of sustainability management, from the economy to society, environment and industry standards.
- There has been unlikely any concern on related-party transactions (RPT) so far.
- PNJ maintained a stable cash dividend payment amount of VND1,800-2,000 per share over the past 5 years, implying c.2% dividend yield.
- We have not identified any controversial activities in terms of corporate governance of the company so far.

Rating & Score - derived by Sustainalytics and assesses the company's exposure to unmanaged ESG risks. Scores range between 0 - 50 in order of increasing severity with low/high scores & ratings representing negligible/significant risk to the company's enterprise value, respectively, from ESG-driven financial impacts. **2Score** Momentum** - indicates changes to the company's score since the last update - a negative integer indicates a company's improving risk score; a positive integer indicates a deterioration. **3Controversy Score** - reported periodically by Sustainalytics in the event of material ESG-related incident(s), with the impact severity scores of these events ranging from Category 0-5 (0 - no reports; 1 - negligible risks; ...; 5 - poses serious risks & indicative of potential structural deficiencies at the company).





	Quant	itative Paramete	ers (Score: 4	2)		
	Particulars	Unit	2019	2020	2021	MWG VN (FY21)
	Scope 1 GHG emissions	k tCO2e	9.9	9.6	10.4	26.4
	Scope 2 GHG emissions	k tCO2e	10.4	10.2	10.0	52.8
	Total	k tCO2e	20.3	19.9	20.4	79.1
	Scope 3 GHG emissions	k tCO2e	23.2	29.0	45.4	258.5
Е	Total	k tCO2e	43.4	48.9	65.8	337.6
-	GHG emission intensity by revenue	tCO2e/VNDb	2.6	2.8	3.4	2.7
	Energy consumption intensity by revenue	Kwh/VNDm	0.2	0.1	NA	5.6
	Effluent water discharge or water consumption	m m3	NA	NA	NA	NA
	% of solid waste utilization/recycling of waste	%	20.0%	25.0%	25.0%	NA
	Cost savings from energy-saving initiatives	VNDb	6.8	5.6	NA	2.2
	% of women in workforce	%	62.7%	61.7%	62.0%	38.9%
S	% of women in management roles	%	NA	NA	NA	NA
	Number of training courses	number	465	508	NA	NA
	MD/CEO salary as % of reported net profit	%	NA	NA	NA	NA
	BOD salary as % of reported net profit	%	4.5%	4.2%	1.2%	0%
G	Independent directors on the Board	%	33%	33%	33%	30%
	Female directors on the Board	%	56%	56%	56%	0%

Qualitative Parameters (Score: 67)

a) is there an ESG policy in place and whether there is a standalone ESG committee or is it part of a risk committee?

Yes - PNJ recently established its standalone ESG committee with specific framework and timeline in implementing ESG strategy.
b) is the senior management salary linked to fulfilling ESG targets?

Not yet, but we think sustainability KPIs would be introduced in top management performance appraisals in the near future, following progress of the ESG committee.

- c) Does the company follow the task force of climate related disclosures (TCFD) framework for ESG reporting? Yes
- d) Does the company have a mechanism to capture Scope 3 emissions which parameters are captured?
- No. PNJ is just focusing on measuring scope 1&2 emissions. However, management do put effort on improving ESG metrics, including capturing emissions.
- e) What are the 2-3 key carbon mitigation/water/waste management strategies adopted by the company?
- 1) Since most of PNJ's input materials are non-renewable materials, its BOD paid attention to increasing material usage efficiency and developed energy-saving policies in both terms of awareness and action, technique and administration.
- 2) Using Italian top-notch machines and technology which enable water consumption minimization.
- f) Does it track its ESG progress?
- Yes PNJ management integrated ESG into its goals. The progress was built to systematically implement, supervise. They have periodical meetings and reports on key ESG metrics.

Target (Score: 67)		
Particulars	Target	Achieved
Using eco-friendly packaging by 4Q23	4Q23	NA
Implement initiative of "Green building" for its office building	2023	NA
Net-zero carbon emissions	NA	NA
Impact		
NA		
Overall Score: 54		

As per our ESG matrix, Phu Nhuan Jewellery (PNJ VN) has an overall score of 54.

ESG score	Weights	Scores	Final Score
Quantitative	50%	42	21
Qualitative	25%	67	17
Target	25%	67	17
Total			54

As per our ESG assessment, PNJ has an established framework, internal policies but needs to make headway in improving its quantitative "E" metrics YoY and setting tangible mid/long-term targets. PNJ's overall ESG score is 54, which makes its ESG rating above average in our view (average ESG rating = 50; refer to Appendix I for our ESG Assessment Scoring).



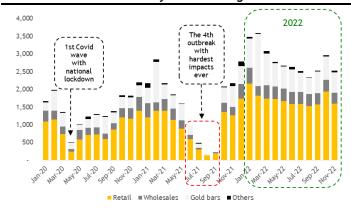
1. Focus charts

Figure 1: PNJ's retail sales (VNDb) have consistently hit monthly highs in FY22 so far

	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
2019	936	992	803	619	490	567	625	638	726	1,027	964	1,048
2020	1,091	1,141	730	238	586	713	718	592	860	1,205	1,168	1,398
2021	1,205	1,392	1,392	1,139	881	587	296	130	173	1,358	1,267	1,730
2022	2,160	1,821	1,730	1,727	1,664	1,577	1,583	1,528	1,572	1,936	1,592	

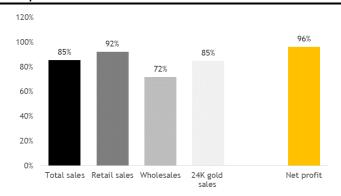
Source: Company, Maybank IBG Research

Figure 2: Contrary to concerns of weakening purchasing power, PNJ's sales remained healthy across all segments



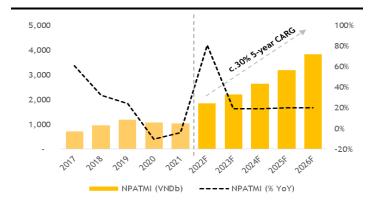
Source: Company, Maybank IBG Research (Unit: VNDb)

Figure 4: 11M22 robust growth YoY in sales and profit, making an impressive turnaround



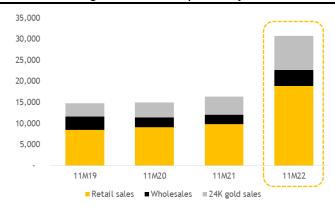
Source: Company, Maybank IBG Research

Figure 6: Net profit seen at c.30% CAGR in FY22-26E



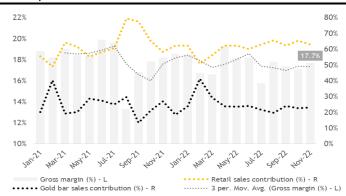
Source: Company, Maybank IBG Research

Figure 3: All segment exceeded pre-Covid sales level (2019) with retail sales grew the most impressively



Source: Company, Maybank IBG Research (Unit: VNDb)

Figure 5: Gross margin sustained well above 17% in recent months, thanks stable sales structure



Source: Company, Maybank IBG Research

Figure 7: T12M P/E retreated to 5-year low if we exclude the Covid sell-down in Mar'20



Source: Company, Maybank IBG Research, Bloomberg



2. Valuation

We roll forward our DCF-based valuation to FY23-end and raise our WACC to 10.0% from 9.4% previously to factor in higher interest rates and risk-free rate. This results in a 12% lower TP of VND141,000, implying 29% upside potential and a target P/E of 16.5x, close to 16.8x or +1SD above its 3-year mean forward P/E.

Figure 8: DCF valuation

Risk free rate (Rf)	4.0%	VNDb (unless otherwise noted)	2022F	2023F	2024F	2025F	2026
Equity Risk Premium (Rm - Rf)	8.0%	Free cash flow	1,106	755	647	1,590	2,219
Beta	0.8	PV of free cash flow	1,217	755	589	1,315	1,670
Cost of equity	10.4%	Total PV of free cash flow		5,545			
Cost of debt -before tax	5.5%	Terminal value		38,773			
Cost of debt -after tax	4.4%	PV of terminal value		29,168			
Tax rate	20.6%	Enterprise Value		34,713			
E	92.6%	less net debt		(38)			
D	7.4%	Equity value		34,675			
WACC	10.0%	Outstanding shares (m shares)		247			
Terminal growth rate	4.0%	Intrinsic value/share (VND)		141,000			
Base year	2023	Current price (VND)		109,600			
		Upside/(downside)		29%			

Source: Company, Maybank IBG Research estimates

PNJ is trading at 12.2x FY23E P/E, below its 3-year mean forward P/E of 13.5x. Its T12M P/E retreated to 13x, below -1SD its 5-year mean which could be considered a 5-year low if we exclude the Covid sell-down in Mar'20. At this valuation level, downside risk for PNJ's share price is limited with expected robust 5-year earnings CARG of 30% pa in FY22-26E, suggesting an attractive risk/reward ratio for investing in this stock.

Figure 9: PNJ's trailing 12M P/E band



Source: Bloomberg



Appendix I

Methodology of our proprietary ESG scoring methodology.

We evaluate the ESG ratings based on quantitative, qualitative and ESG targets. We assign a score for each of these three parameters. The overall rating is based on the weighted average of the scores: quantitative (50%), qualitative (25%) and ESG target (25%).

For the quantitative, qualitative and ESG target, the sub-parameters are assigned a score - '0' for data not available, '+1' for improving trajectory, positive change, 'Yes', better than peers or a positive number if historical is not available and '-1' for declining trajectory, negative change, 'No', lower than peers or a negative number. The total of the scores of all the sub-parameters is divided by the total number of sub-parameters, to derive the score of each of the three parameters.

The sub-parameters may be different for different industries depending on the key areas to monitor for each industry. A company should achieve a minimum score of 50 for an average ESG rating.



FYE 31 Dec	FY20A	FY21A	FY22E	FY23E	FY24E
Key Metrics					
P/E (reported) (x)	14.2	20.6	14.1	12.2	10.4
Core P/E (x)	17.2	21.2	14.1	12.2	10.4
P/BV (x)	3.5	3.6	3.1	2.7	2.3
P/NTA (x)	4.0	4.1	3.3	2.9	2.5
Net dividend yield (%)	2.5 7.7	2.1	1.8 4.2	2.3 2.8	2.7 2.3
FCF yield (%) EV/EBITDA (x)	12.5	nm 16.3	10.5	2.6 9.4	8.1
EV/EBIT (x)	13.1	17.2	10.3	9.7	8.4
INCOME STATEMENT (VND b)					
Revenue	17,510.8	19,547.1	33,829.1	39,326.8	46,251.0
EBITDA	1,580.5	1,483.9	2,521.6	2,873.8	3,427.4
Depreciation	(72.2)	(75.1)	(74.4)	(88.8)	(117.6)
Amortisation	0.0	0.0	0.0	0.0	0.0
EBIT	1,508.3	1,408.8	2,447.2	2,785.0	3,309.8
Net interest income /(exp)	(159.2)	(101.9)	(75.1)	9.6	17.1
Associates & JV	0.0	0.0	0.0	0.0	0.0
Exceptionals	0.0	0.0	0.0	0.0	0.0
Other pretax income	(3.2)	(27.7)	(25.1)	0.0	0.0
Pretax profit	1,346.0	1,279.2	2,347.0	2,794.6	3,326.9
Income tax	(276.7)	(250.2)	(488.2)	(575.7)	(678.7)
Minorities	0.0	0.0	0.0	0.0	0.0
Reported net profit	1,069.3	1,029.0	1,858.9	2,218.9	2,648.2
Core net profit	1,069.3	1,029.0	1,858.9	2,218.9	2,648.2
BALANCE SHEET (VND b)					
Cash & Short Term Investments	422.2	355.5	794.6	942.3	934.7
Accounts receivable	99.0	112.0	193.8	225.3	264.9
Inventory	6,545.9	8,754.7	9,133.8	10,421.6	12,025.3
Reinsurance assets	0.0	0.0	0.0	0.0	0.0
Property, Plant & Equip (net)	281.2	259.1	300.6	437.4	746.4
Intangible assets	650.4	650.8	685.9	720.4	753.8
Investment in Associates & JVs Other assets	0.0 484.4	0.0 486.9	0.0 486.9	0.0 486.9	0.0 486.9
Total assets	8,483.1	10,619.0	11,595.6	13,233.8	15,211.9
ST interest bearing debt	1,839.3	2,721.9	1,088.8	979.9	960.3
Accounts payable	481.6	680.4	810.0	942.2	1,105.8
Insurance contract liabilities	0.0	0.0	0.0	0.0	0.0
LT interest bearing debt	0.0	0.0	1.2	0.4	0.5
Other liabilities	920.0	1,204.0	1,133.0	1,258.0	1,319.0
Total Liabilities	3,241.3	4,606.4	3,032.9	3,180.7	3,385.6
Shareholders Equity	5,241.9	6,012.6	8,562.7	10,053.1	11,826.4
Minority Interest	0.0	0.0	0.0	0.0	0.0
Total shareholder equity	5,241.9	6,012.6	8,562.7	10,053.1	11,826.4
Total liabilities and equity	8,483.1	10,619.0	11,595.6	13,233.8	15,211.9
CASH FLOW (VND b)					
Pretax profit	1,346.0	1,279.2	2,347.0	2,794.6	3,326.9
Depreciation & amortisation	72.2	75.1	74.4	88.8	117.6
Adj net interest (income)/exp	(1.1)	(0.8)	(30.2)	(71.5)	(70.7)
Change in working capital	359.7	(1,862.9)	(331.4)	(1,187.0)	(1,479.8)
Cash taxes paid	(253.1)	(234.1)	(534.8)	(455.4)	(622.8)
Other operating cash flow	7.8	64.2	0.0	0.0	0.0
Cash flow from operations	1,496.9	(722.4)	1,257.5	1,014.9	1,107.5
Capex	(84.6)	(48.4)	(151.0)	(260.0)	(460.0)
Free cash flow	1,412.3	(770.8)	1,106.5	754.9	647.5
Dividends paid Fourth raised / (purchased)	(355.1)	(177.4)	(476.8)	(617.5)	(755.8)
Equity raised / (purchased)	45.1 (775.3)	(1.5)	1,411.1	48.5	49.5
Change in Debt Other invest/financing cash flow	(775.3) 2.2	882.7 14.0	(1,631.9) (339.6)	(109.7) 63.0	(19.5) 117.3
Effect of exch rate changes	(0.2)	0.0	(339.6)	0.0	0.0
Net cash flow	328.9	(53.1)	69.3	139.2	39.0
	323.7	(55.1)	07.3	137.2	37.0



FYE 31 Dec	FY20A	FY21A	FY22E	FY23E	FY24E
Key Ratios					
Growth ratios (%)					
Revenue growth	3.0	11.6	73.1	16.3	17.6
EBITDA growth	(6.2)	(6.1)	69.9	14.0	19.3
EBIT growth	(7.1)	(6.6)	73.7	13.8	18.8
Pretax growth	(10.7)	(5.0)	83.5	19.1	19.0
Reported net profit growth	(10.4)	(3.8)	80.6	19.4	19.3
Core net profit growth	(10.4)	(3.8)	80.6	19.4	19.3
Profitability ratios (%)					
EBITDA margin	9.0	7.6	7.5	7.3	7.4
EBIT margin	8.6	7.2	7.2	7.1	7.2
Pretax profit margin	7.7	6.5	6.9	7.1	7.2
Payout ratio	42.5	44.1	25.6	27.8	28.5
DuPont analysis					
Net profit margin (%)	6.1	5.3	5.5	5.6	5.7
Revenue/Assets (x)	2.1	1.8	2.9	3.0	3.0
Assets/Equity (x)	1.6	1.8	1.4	1.3	1.3
ROAE (%)	21.8	18.3	25.5	23.8	24.2
ROAA (%)	12.5	10.8	16.7	17.9	18.6
Liquidity & Efficiency					
Cash conversion cycle	161.0	161.5	107.3	100.5	98.2
Days receivable outstanding	2.4	1.9	1.6	1.9	1.9
Days inventory outstanding	173.6	172.7	115.3	108.3	106.0
Days payables outstanding	15.0	13.1	9.6	9.7	9.7
Dividend cover (x)	2.4	2.3	3.9	3.6	3.5
Current ratio (x)	2.2	2.0	3.4	3.7	4.0
Leverage & Expense Analysis					
Asset/Liability (x)	2.6	2.3	3.8	4.2	4.5
Net gearing (%) (incl perps)	27.0	39.4	3.5	0.4	0.2
Net gearing (%) (excl. perps)	27.0	39.4	3.5	0.4	0.2
Net interest cover (x)	9.5	13.8	32.6	na	na
Debt/EBITDA (x)	1.2	1.8	0.4	0.3	0.3
Capex/revenue (%)	0.5	0.2	0.4	0.7	1.0
Net debt/ (net cash)	1,417.0	2,366.5	295.4	38.0	26.2

Source: Company; Maybank IBG Research



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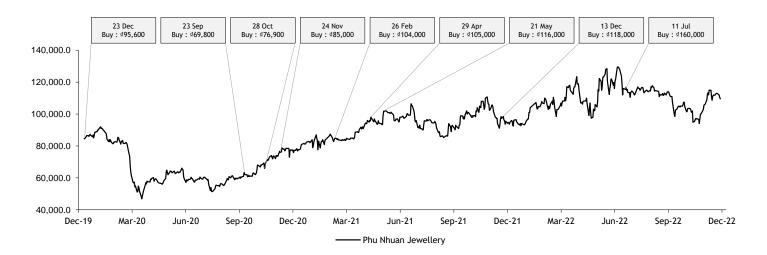
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December 22, 2022

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