

# CDL Hospitality Trusts (CDREIT SP) On an even keel

## Broad-based operational improvement

CDLHT's business update indicates strong top-line growth in 3Q23 YoY, led by recovery in travel. RevPAR grew in most markets; Singapore rose by high teens, led by higher room rates. The cost of debt inched up while the interest-coverage ratio was lower sequentially. We lower our DPU estimates and reduce our TP by 16% to SGD1.05 after factoring in higher interest expense and cost of equity, but maintain BUY due to continued growth and reasonable valuation vs peers.

## RevPAR continues to grow

3Q23 gross revenue rose 19.7% YoY to SGD70.1m while NPI of SGD39m was up 23.3%. On a 9M23 basis, gross revenue and NPI rose 20.4% and 23.3% YoY, respectively. Growth was aided by continued recovery in international travel. Barring Australia and Germany, RevPAR grew in all the other markets on a YoY basis in 3Q23 in local currency terms. Australia and Germany were impacted by seasonality and the absence of one-off events. Singapore 3Q23 RevPar rose 19.6% YoY, led by higher room rates while occupancy slipped by 1%. Compared to 3Q19, RevPAR for Singapore hotels grew by 32.6% on a same-store basis. In the UK, its second key market in terms of NPI, RevPAR grew 6.5% YoY in 3Q23 despite a fragile economy.

## Higher cost of debt, investments on track

CDLHT's gearing inched up to 38.4% from 37.9% in 2Q23. Cost of debt rose 10bps to 4.2% and interest coverage ratio fell to 2.9x from 3.2x. The fixed rate hedge ratio was 50.2%, up from 47.9% in 2Q23. Management guided for cost of debt of mid to high 4%. The build-to-rent project in Manchester, UK is on schedule to be completed by mid-2024. Residential rental growth remains robust in Manchester with 13-17% YoY increase in rents in Sep'23. Management is likely to focus on occupancy next year. Acquisitions are likely to focus on smaller deals (SGD50-150m). Slight expansion in cap rates are likely to be offset by better operating performance.

#### Lowering DPU estimate and TP, maintain BUY

We factor in higher cost of debt and equity, and lower our DPU estimates by 6% on average and TP by 16%. CDLHT has underperformed its hospitality peers by -10% to -38% YTD and this provides room for outperformance. Maintain BUY due to reasonable valuation (6.1% yield, 0.6x PB) vs its own history.

FYE Dec (SGD m)	FY21A	FY22A	FY23E	FY24E	FY25E
Revenue	158	229	260	283	309
Net property income	86	124	145	155	167
Core net profit	47	95	76	79	89
Core EPU (cts)	3.9	7.7	6.1	6.4	7.1
Core EPU growth (%)	101.5	99.0	(20.5)	4.3	11.7
DPU (cts)	4.3	5.6	5.9	6.2	6.8
DPU growth (%)	(13.6)	31.9	5.3	4.5	9.4
P/NTA (x)	0.9	0.9	0.6	0.6	0.6
DPU yield (%)	3.7	4.5	6.1	6.4	7.0
ROAE (%)	4.2	12.6	2.3	2.5	2.9
ROAA (%)	1.6	3.1	2.4	2.5	2.7
Debt/Assets (x)	0.41	0.39	0.38	0.39	0.39
Consensus DPU	-	-	6.1	7.0	7.7
MIBG vs. Consensus (%)	-	-	(3.1)	(11.2)	(11.8)

Krishna Guha krishna.guha@maybank.com (65) 6231 5842

## **BUY**

Share Price SGD 0.97

12m Price Target SGD 1.05 (+15%)

## Previous Price Target SGD 1.25

#### **Company Description**

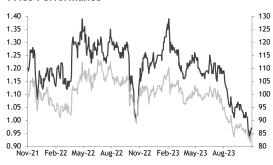
CDL Hospitality Trusts invests in income-producing real estate, primarily used for hospitality, lodging and student accommodation etc

#### Statistics

52w high/low (SGD)	1.39/0.94
3m avg turnover (USDm)	1.7
Free float (%)	65.4
Issued shares (m)	1,244
Market capitalisation	SGD1.2B
	USD881M

Major shareholders:	
City Developments Ltd.	33.8%
The Vanguard Group, Inc.	2.6%
BlackRock Fund Advisors	1.5%

#### Price Performance



——CDL Hospitality - (LHS, SGD) ——CDL Hospitality / Straits Times Index - (RHS, %)

	-1M	-3M	-12M
Absolute (%)	(7)	(18)	(16)
Relative to index (%)	(2)	(10)	(16)

Source: FactSet

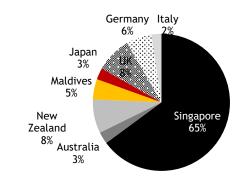


Co. Reg No: 198700034E MICA (P): 099/03/2012

## **Value Proposition**

- First listed hospitality group in Singapore with a portfolio of 19 properties valued at SGD2.9b (with 4,821 rooms and a mall), and a build-to-rent project (with 352 units).
- Sponsor Millennium & Copthorne Hotels owns/operates over
   130 hotels globally while its parent City Developments (CIT SP, Not Rated) is Singapore's second largest listed developer.
- Organic growth driven by improving Singapore RevPARs and rising contributions from recent UK/Europe deals.
- 38.4% leverage and SGD694m in debt headroom as of end-Sep 2023 (50% limit) supports potential acquisitions.

#### AUM breakdown

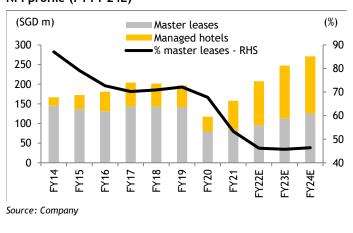


Source: Company

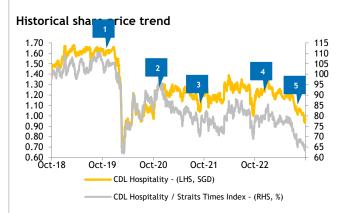
## **Financial Metrics**

- DPU growth of 25% and 12% forecasted for FY23 and FY24 respectively.
- We forecast average RevPAR growth of 15% YoY for the forecast period. We expect NPI margins to range between 53% and 60% vs. 52% in 1H22.
- We expect borrowing cost to increase from 3.6% in FY21 to 4.5% by FY23.
- CDLHT's lease mix is shifting more towards managed contracts but still 43% is from master leases and hence lower sensitivity to RevPAR and margin improvement.

#### NPI profile (FY14-24E)



## **Price Drivers**



Source: Company, Maybank IBG Research

- 1. Nov-19: announces divestment of Novotel Clarke Quay (SGD375.9m) together with forward purchase of the new hotel and acquires W Sentosa (SGD324m) from sponsor.
- 2. Oct-20: announces divestment of Mercure Brisbane for SGD66.4m, at c.7% above 2010 purchase price.
- 3. Aug 21: CDLHT makes maiden entry into build-to-rent sector in Manchester, UK.
- 4. Dec 22: CDLHT renews lease agreement with Banyan Tree for Angsana Velavaru in Maldives.
- 5. Jul 23: reports 23%YoY increase in 1H DPU.

## **Swing Factors**

## Upside

- Earlier-than-expected pick-up in corporate demand driving improvement in occupancy.
- Better-than-anticipated RevPAR trends.
- Accretive acquisitions where cap rates exceed cost of funds, or divestments at low cap rates that unlock asset values.

## **Downside**

- Sizeable increases in hotel room supply without commensurate growth in demand.
- Deterioration in global macro outlook resulting in decline in RevPARs.
- Significant volatility in foreign exchange rates could impede hedging efforts and impact DPU estimates.
- Sharper-than-expected rise in interest rates could increase cost of debt and negatively impact earnings, with higher cost of capital lowering valuations.

krishna.guha@maybank.com

**CDL Hospitality Trusts** 





krishna.guha@maybank.com

Risk Rating & Score <sup>1</sup>	16.2
Score Momentum <sup>2</sup>	+1.4
Last Updated	22 Nov 2022
Controversy Score <sup>3</sup> (Updated: 22 Nov 2022)	

## **Business Model & Industry Issues**

- CDLHT draws on its available pool of funds to invest in hospitality-related real estate, undertake asset enhancements, and redevelop properties to optimise value for unitholders. It is susceptible to sustainability-focused investors with strong preference for investing in companies that meet specific ESG criteria, given its incessant need for additional capital.
- Its activities relating to permissible investments, leverage limits and annual reporting requirements are regulated by the MAS under Singapore's code on collective investment schemes. Independence, real estate and capital markets experience on its board is high, with representation by members with international experience, essential in our view, as its overseas portfolio is increasingly a growth platform.
- Engagement with its master lessees and hotel managers has increased to expand the scope of reporting, to all of its 19 properties in FY21 (with the addition of the Claymore Connect mall in Singapore, and the Ibis and Mercure hotels in Perth).
- Revamped its ESG framework in FY21, and expects to commence reporting on new materiality topics in FY22 and FY23.

#### Material E issues

- Its five Singapore hotels are at least BCA Green Mark Gold certified, with M Hotel and Orchard Hotel rated Gold-Plus, while Copthorne King's and Grand Copthorne Waterfront boast the highest Platinum certification.
- Its Millennium & Copthorne (M&C) hotels are subjected to M&C's environmental policy, which aims to reduce energy usage and cost by >=3% pa, while Pullman is monitored by Accor's Planet 21 programme, and Cambridge is committed to reducing carbon intensity by 52% by 2030.
- Targets across its portfolio are individually established, and it aims to achieve an aggregate 5-7% reduction in energy consumption and 2-7% reduction in water consumption, over the next five years, from a FY19 comparative baseline.

## Material S issues

- Initiatives to enhance retention and employee engagement include identifying strong team performers for successive leadership roles, and quarterly anonymous surveys for the submission of unbiased feedback.
- The Hilton Cambridge City Centre was recognised as the only Lesbian, Gay, Bisexual, Transgender, Queer, and Others (LGBTQ+) led hotel in Cambridge, with all employees having undergone a diversity, inclusion and unconscious bias training, conducted by the hotel's general manager.
- Gender diversity was lower YoY in FY21 as females represented 22% of all permanent and temporary employees (from 37% and 28% in FY20, and 41% and 55% in 2019), and was maintained at 50% for the REIT management team.
- It began disclosing employee training metrics by gender in FY21 as part of its diversity and inclusion strategies.

## Key G metrics and issues

- Group managed externally by subsidiaries of its sponsor
   City Developments, which supports its growth via a pipeline of property assets from its development activities, and access to capital markets.
- Board independence is high 5 of its 6 members are independent, and the CEO is the only executive and nonindependent member.
- Revised performance fee from 2.85% of gross revenue to 4.25% of NPI at the 2016 AGM. This, and its base fee at 0.25% of deposited property and acquisition and disposal fee at 1.0% and 0.5% of deal value, is comparable to peers.
- Does not disclose the cumulative remuneration of its key management team including the CEO.
- Payout ratio for taxable income has been consistently maintained above the minimum 90% threshold for tax transparency.
- Rental income supported by the minimum fixed rent received from its master leases in Singapore, Australia, New Zealand, Germany, Italy, and Angsana Velavaru in the Maldives.
- Its deal to divest Novotel Clarke Quay at a SGD39.8m gain, forward purchase the new hotel at a fixed valuation cap, and acquire W Sentosa, is well-structured, at a +2.7% DPU accretion, and strengthens its long-term Singapore hospitality presence.
- Maintains a strong balance sheet with leverage averaging c.34% from 2017-21.

<u>\*Rating & Score</u> - derived by Sustainalytics and assesses the company's exposure to unmanaged ESG risks. Scores range between 0 - 50 in order of increasing severity with low/high scores & ratings representing negligible/significant risk to the company's enterprise value, respectively, from ESG-driven financial impacts. <u>\*Score Momentum</u> - indicates changes to the company's score since the last update - a <u>negative</u> integer indicates a company's improving risk score; a <u>positive</u> integer indicates a deterioration. <u>\*3Controversy Score</u> - reported periodically by Sustainalytics in the event of material ESG-related incident(s), with the impact severity scores of these events ranging from Category 0-5 (0 - no reports; 1 - negligible risks; ...; 5 - poses serious risks & indicative of potential structural deficiencies at the company).

## 1. Results highlights

Fig 1: 3Q23 updates (SGDm)

	Sep-22	Sep-23			-	
	3Q22	3Q23	YoY	9M22	9M23	YoY
Gross revenue	58.5	70.1	19.7	157.2	189.3	20.4
Net property income	31.6	39.0	23.3	82.6	101.9	23.3
Singapore						
Occupancy (%)	88.1	86.9	(1.2)	72.9	75.2	4.7
ARR (SGD)	226	274	21.2	204	265	2.7
RevPAR (SGD)	199	238	19.6	148	199	9.3
Overseas RevPAR (LCY)	3Q22	3Q23	YoY	9M22	9M23	YoY
New Zealand	71	128	80.3	129	135	4.7
Australia	109	101	(7.3)	76	103	35.5
Japan	4146	8375	102.0	3661	8325	127.4
Maldives (USD)	189	222	17.5	317	313	(1.3)
United Kingdom	146	155	6.2	120	133	10.8
Germany	129	122	(5.4)	78	98	25.6
Italy	194	273	40.7	149	231	55.0
Debt						
Gearing, %	39.4	38.4				
ICRx	3.7	2.9				
Cost of debt, %	2.5	4.2				

Source: Maybank IBG Research, Company Data

## 2. Estimate changes

Fig 2: Estimate changes (SGDm)

	FY23E	FY24E	FY23E	FY24E	FY23	FY24
	New	New	Old	Old	% chg	% chg
Revenue	260.4	283.4	260.4	283.4	0%	0%
NPI	145.4	155.2	135.4	150.2	7%	3%
Mgt fees	(14.5)	(15.1)	(14.1)	(14.9)	3%	2%
Borrowing costs	(64.5)	(69.9)	(55.0)	(57.6)	17%	21%
Distri. income	75.7	79.4	75.4	85.5	0%	-7%
DPU, cents	5.94	6.20	6.10	6.84	-3%	-9%

Source: Maybank IBG Research

## 3. Valuation

We value CDLHT using a 3-stage dividend discount model and applying a risk-free rate of 3.3% and CoE of 7.7%, higher than earlier input of 7.2%. Along with average DPU cut of c. 6%, our target price is lowered by 16% to SGD1.05. We lower DPU estimates after factoring in higher borrowing costs, offset by slightly higher NPI for FY23E and FY24E.

## 4. Risks

Risks include: 1) slower-than-expected recovery of corporate travel; 2) recession impacting RevPAR growth; 3) higher interest rates; and 4) lower asset values leading to higher leverage.

FY21A	FY22A	FY23E	FY24E	FY25E
27.3	22.2	16.3	15.6	14.3
0.9	0.9	0.6	0.6	0.6
0.9	0.9	0.6	0.6	0.6
3.7	4.5	6.1	6.4	7.0
4.2	6.6	11.1	11.8	12.5
157.7	229.0	260.4	283.4	308.7
86.1	123.7	145.4	155.2	166.7
(10.9)	(13.4)	(14.5)	(15.1)	(15.7)
(39.4)	(45.1)	(64.5)	(69.9)	(72.0)
0.0	0.0	0.0	0.0	0.0
43.8	143.5	0.0	0.0	1.0
17.7	40.6	5.0	5.0	5.0
71.6	223.2	50.4	54.2	63.9
(3.8)	(7.8)	(7.6)	(8.1)	(9.4)
0.0	0.0	0.0	0.0	1.0
2.0	2.0	2.0	2.0	3.0
67.8	215.4	42.8	46.1	55.5
0.0	0.0	0.0	0.0	1.0
47.4	94.9	75.7	79.4	89.2
52.6	69.7	73.7	77.4	85.2
139.5	96.9	110.0	122.9	88.5
0.0	0.0	0.0	0.0	0.0
792.7	783.3	783.3	783.3	783.3
1,949.4	2,164.3	2,229.3	2,296.1	2,319.1
0.0	0.0	0.0	0.0	0.0
0.0	0.0	0.0	0.0	0.0
39.6	58.7	58.7	58.7	58.7
-	•	•	•	3,249.5
				0.0
				49.8
	*	•	*	1,261.9
				48.1
•	•	•	•	1,359.9
,	•	*	-	1,882.6
				7.0
	•			1,889.6 3,249.5
(7 5	03.4	422.2	142.2	452.2
				152.2
				0.0
				(37.0)
				0.0
				0.0
				6.0 ( <b>31.0</b> )
				(85.2)
		, ,		(72.0)
				0.0
				1.6
				0.0
				(155.7)
(*· <del>*</del> )	(77.3)			
(3.0)	0.0	0.0	0.0	1.0
	27.3 0.9 0.9 3.7 4.2  157.7 86.1 (10.9) (39.4) 0.0 43.8 17.7 71.6 (3.8) 0.0 2.0 67.8 0.0 47.4 52.6  139.5 0.0 792.7 1,949.4 0.0 0.0	27.3	27.3 22.2 16.3 0.9 0.9 0.9 0.6 0.9 0.9 0.9 0.6 3.7 4.5 6.1 4.2 6.6 11.1  157.7 229.0 260.4 86.1 123.7 145.4 (10.9) (13.4) (14.5) (39.4) (45.1) (64.5) 0.0 0.0 0.0 43.8 143.5 0.0 17.7 40.6 5.0 71.6 223.2 50.4 (3.8) (7.8) (7.6) 0.0 0.0 0.0 0.0 2.0 2.0 2.0 2.0 67.8 215.4 42.8 0.0 0.0 0.0 0.0 47.4 94.9 75.7 52.6 69.7 73.7  139.5 96.9 110.0 0.0 0.0 0.0 792.7 783.3 783.3 1,949.4 2,164.3 2,229.3 0.0 0.0 0.0 0.0 39.6 58.7 58.7 2,921.1 3,103.2 3,181.2 0.0 0.0 0.0 0.0 45.2 49.8 49.8 1,191.2 1,211.9 1,211.9 42.1 48.1 48.1 1,278.5 1,309.9 1,309.9 1,635.3 1,786.3 1,864.3 7.3 7.0 7.0 1,642.6 1,793.3 1,871.3 2,921.1 3,103.2 3,181.2  67.5 93.1 133.2 (7.7) 9.5 0.0 (37.0) (37.0) (37.0) 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0	27.3

FYE 31 Dec	FY21A	FY22A	FY23E	FY24E	FY25E
Key Ratios					
Growth ratios (%)					
Revenue growth	34.2	45.2	13.7	8.8	8.9
Net property income growth	24.2	43.7	17.5	6.7	7.4
Core net profit growth	102.8	100.1	(20.2)	4.9	12.4
Distributable income growth	(13.0)	32.6	5.7	5.0	10.1
Profitability ratios (%)					
Net property income margin	54.6	54.0	55.8	54.8	54.0
Core net profit margin	30.1	41.4	29.1	28.0	28.9
Payout ratio	110.9	73.5	97.4	97.5	95.5
DuPont analysis					
Total return margin (%)	43.0	94.1	16.4	16.3	18.0
Gross revenue/Assets (x)	0.1	0.1	0.1	0.1	0.1
Assets/Equity (x)	1.8	1.7	1.7	1.7	1.7
ROAE (%)	4.2	12.6	2.3	2.5	2.9
ROAA (%)	1.6	3.1	2.4	2.5	2.7
Leverage & Expense Analysis					
Asset/Liability (x)	2.3	2.4	2.4	2.4	2.4
Net gearing (%) (excl. perps)	64.0	62.2	58.9	59.9	62.1
Net interest cover (x)	1.3	1.9	1.7	1.7	1.8
Debt/EBITDA (x)	nm	14.4	11.0	10.6	9.7
Capex/revenue (%)	4.9	nm	0.0	0.0	0.0
Net debt/ (net cash)	1,051.7	1,115.0	1,102.0	1,139.0	1,173.5
Debt/Assets (x)	0.41	0.39	0.38	0.39	0.39

Source: Company; Maybank IBG Research



#### **Research Offices**

#### **ECONOMICS**

Suhaimi ILIAS Chief Economist Malaysia | Philippines | Global (603) 2297 8682 suhaimi\_ilias@maybank-ib.com

**CHUA Hak Bin** 

Regional Thematic Macroeconomist chuahb@maybank.com

Dr Zamros DZULKAFLI Malaysia | Philippines (603) 2082 6818 zamros.d@maybank-ib.com

Erica TAY China | Thailand (65) 6231 5844 erica.tay@maybank.com

Brian LEE Shun Rong Indonesia | Singapore | Vietnam (65) 6231 5846 brian.lee1@maybank.com

Fatin Nabila MOHD ZAINI (603) 2297 8685 fatinnabila.mohdzaini@maybank-ib.com

Luong Thu Huong (65) 6231 8467 hana.thuhuong@maybank.com

#### FX

Saktiandi SUPAAT Head of FX Research (65) 6320 1379 saktiandi@maybank.com

(65) 6320 1374 fionalim@maybank.com

Alan LAU (65) 6320 1378 alanlau@maybank.com

(65) 6320 1371 shaunlim@maybank.com

#### STRATEGY

Shaun LIM

Anand PATHMAKANTHAN

(603) 2297 8783 anand.pathmakanthan@maybank-ib.com

## FIXED INCOME

Winson PHOON, FCA Head of Fixed Income (65) 6340 1079 winsonphoon@maybank.com

(603) 2074 7606 munyi.st@maybank-ib.com

#### PORTFOLIO STRATEGY

## MIBG SUSTAINABILITY RESEARCH

Jigar SHAH Head of Sustainability Research (91) 22 4223 2632 jigars@maybank.com

Neerav DALAL (91) 22 4223 2606 neerav@maybank.com

#### **REGIONAL EQUITIES**

Anand PATHMAKANTHAN Head of Regional Equity Research (603) 2297 8783 anand.pathmakanthan@maybank-ib.com

WONG Chew Hann, CA Head of ASEAN Equity Research (603) 2297 8686 wchewh@maybank-ib.com

#### ΜΑΙ ΔΥSΙΔ

WONG Chew Hann, CA Head of Research (603) 2297 8686 wchewh@maybank-ib.com • Equity Strategy • Non-Bank Financials (stock exchange) • Construction & Infrastructure

Anand PATHMAKANTHAN

(603) 2297 8783 anand.pathmakanthan@maybank-ib.com • Equity Strategy

Desmond CH'NG, BFP, FCA (603) 2297 8680 desmond.chng@maybank-ib.com • Banking & Finance

ONG Chee Ting, CA (603) 2297 8678 ct.ong@mavbank-ib.com

· Plantations - Regional

YIN Shao Yang, CPA (603) 2297 8916

• Gaming - Regional • Media • Aviation • Non-Bank Financials

TAN Chi Wei. CFA (603) 2297 8690 chiwei.t@maybank-ib.com Power • Telcos

WONG Wei Sum, CFA (603) 2297 8679 weisum@maybank-ib.com
• Property • Glove

Nur Farah SYIFAA

(603) 2297 8687 jade.tam@maybank-ib.com

Consumer Staples & Discretionary

(603) 2297 8675 nurfarahsyifaa.mohamadfuad@maybank-ib.com
• Renewable Energy • REITs

LOH Yan Jin (603) 2297 8687 lohyanjin.loh@maybank-ib.com · Ports · Automotive · Technology (EMS)

Jeremie YAP (603) 2297 8688

jeremie.yap@maybank-ib.com
• Oil & Gas • Petrochemicals

(603) 2297 8692

(603) 2082 6858

arvind.jayaratnam@maybank.com
• Technology (Semicon & Software) TEE Sze Chiah Head of Retail Research

szechiah.t@maybank-ib.com
• Retail Research Nik Ihsan RAJA ABDULLAH, MSTA, CFTe

(603) 2297 8694 nikmohdihsan.ra@maybank-ib.com Chartist

(603) 2082 8769 amirah.azmi@maybank-ib.com Retail Research

Amirah AZMI

#### SINGAPORE

Thilan WICKRAMASINGHE Head of Research (65) 6231 5840 thilanw@maybank.com
Banking & Finance - Regional
Consumer

Eric ONG

(65) 6231 5849

ericong@maybank.com
• Healthcare • Transport • SMIDs

Kelvin TAN (65) 6231 5837 kelvin.tan1@maybank.com Telcos • Industrials

LI Jialin (65) 6231 5845

jialin.li@maybank.com REITs

Jarick SEET (65) 6231 5848 jarick.seet@maybank.com
• Technology

Krishna GUHA (65) 6231 5842 krishna.guha@maybank.com
REITs

#### **PHILIPPINES**

Rachelleen RODRIGUEZ, CFA Head of Research (63) 2 8849 8843 rachelleen.rodriguez@maybank.com

Banking & Finance • Transport • Telcos
 Utilities

Daphne SZE (63) 2 8849 8847 daphne.sze@maybank.com Consumer

Alexa Mae CARVAJAL (63) 2 8849 8838 alexamae.carvajal@maybank.com
Consumer • Gaming • Property • REITs

#### THAILAND

Chak REUNGSINPINYA Head of Research (66) 2658 5000 ext 1399 chak.reungsinpinya@maybank.com
• Strategy • Energy

Jesada TECHAHUSDIN, CFA

(66) 2658 5000 ext 1395 jesada.t@maybank.com • Banking & Finance

Wasu MATTANAPOTCHANART (66) 2658 5000 ext 1392

wasu.m@maybank.com
• Telcos • Technology • REITs • Property
• Consumer Discretionary

Surachai PRAMUALCHAROENKIT (66) 2658 5000 ext 1470 surachai.p@maybank.com
• Auto • Conmat • Contractor • Steel

Suttatip PEERASUB

(66) 2658 5000 ext 1430 suttatip.p@maybank.com • Food & Beverage • Commerce

Natchaphon RODJANAROWAN (66) 2658 5000 ext 1393 natchaphon.rodjanarowan@maybank.com

Utilities

#### INDONESIA

Jeffrosenberg CHENLIM Head of Research (62) 21 8066 8680 jeffrosenberg.lim@maybank.com • Strategy • Banking & Finance • Property

Willy GOUTAMA (62) 21 8066 8500 willy.goutama@maybank.com • Consumer

Etta Rusdiana PUTRA (62) 21 8066 8683 etta.putra@maybank.com
• Telcos • Internet • Construction

William Jefferson W (62) 21 8066 8563 william.jefferson@maybank.com Property

Adi WICAKSONO (62) 21 8066 8686 adi.wicaksono@mavbank.com Plantations

Satriawan HARYONO, CEWA, CTA (62) 21 8066 8682 satriawan@maybank.com Chartist

#### VIETNAM

Quan Trong Thanh Head of Research (84 28) 44 555 888 ext 8184 thanh.quan@maybank.com • Strategy • Banks

Hoang Huy, CFA (84 28) 44 555 888 ext 8181 hoanghuy@maybank.com • Strategy • Technology

Le Nguyen Nhat Chuyen (84 28) 44 555 888 ext 8082 chuyen.le@maybank.com
• Oil & Gas • Logistics

Nguyen Thi Sony Tra Mi (84 28) 44 555 888 ext 8084 trami.nguyen@maybank.com
Consumer Discretionary

Tran Thi Thanh Nhan (84 28) 44 555 888 ext 8088 nhan.tran@maybank.com Consumer Staples

Nguyen Le Tuan Loi (84 28) 44 555 888 ext 8182 loi.nguyen@maybank.com Property

Nguyen Thanh Hai (84 28) 44 555 888 ext 8081 thanhhai.nguyen@maybank.com
Industrials

Nguven Thanh Lam (84 28) 44 555 888 ext 8086 thanhlam.nguyen@maybank.com • Retail Research

November 1, 2023



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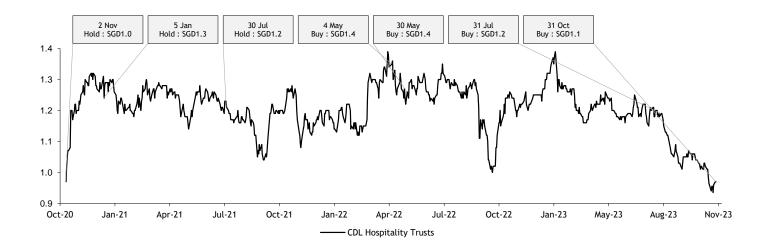
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November 1, 2023

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## Malaysia

Maybank Investment Bank Berhad (A Participating Organisation of Bursa Malaysia Securities Berhad) 33rd Floor, Menara Maybank, 100 Jalan Tun Perak, 50050 Kuala Lumpur

Tel: (603) 2059 1888; Fax: (603) 2078 4194

Stockbroking Business: Level 8, Tower C, Dataran Maybank,

No.1, Jalan Maarof 59000 Kuala Lumpur Tel: (603) 2297 8888 Fax: (603) 2282 5136

## Singapore

Maybank Securities Pte Ltd Maybank Research Pte Ltd 50 North Canal Road Singapore 059304

Tel: (65) 6336 9090

## Indonesia

PT Maybank Sekuritas Indonesia Sentral Senayan III, 22nd Floor Jl. Asia Afrika No. 8 Gelora Bung Karno, Senayan Jakarta 10270, Indonesia

Tel: (62) 21 2557 1188 Fax: (62) 21 2557 1189

#### Thailand

Maybank Securities (Thailand) PCL 999/9 The Offices at Central World, 20th - 21st Floor, Rama 1 Road Pathumwan. Bangkok 10330, Thailand

Tel: (66) 2 658 6817 (sales) Tel: (66) 2 658 6801 (research)

Maybank Securities Limited Floor 10, Pearl 5 Tower, 5 Le Quy Don Street, Vo Thi Sau Ward, District 3

Tel: (84) 28 44 555 888 Fax: (84) 28 38 271 030

## London

Maybank Securities (London) Ltd PNB House 77 Queen Victoria Street London EC4V 4AY, UK

Tel: (44) 20 7332 0221 Fax: (44) 20 7332 0302

## India

MIB Securities India Pte Ltd 1101, 11th floor, A Wing, Kanakia Wall Street, Chakala, Andheri -Kurla Road, Andheri East, Mumbai City - 400 093, India

Tel: (91) 22 6623 2600 Fax: (91) 22 6623 2604

## Vietnam

Ho Chi Minh City, Vietnam

## Hong Kong

MIB Securities (Hong Kong) Limited 28/F, Lee Garden Three, 1 Sunning Road, Causeway Bay, Hong Kong

Tel: (852) 2268 0800 Fax: (852) 2877 0104

## Philippines

Maybank Securities Inc 17/F, Tower One & Exchange Plaza Ayala Triangle, Ayala Avenue Makati City, Philippines 1200

Tel: (63) 2 8849 8888 Fax: (63) 2 8848 5738

# Sales Trading

Indonesia Helen Widjaja helen.widjaja@maybank.com (62) 21 2557 1188

Philippines Keith Roy keith\_roy@maybank.com Tel: (63) 2 848-5288 London

**Greg Smith** gsmith@maybank.com Tel: (44) 207-332-0221

Sanjay Makhija sanjaymakhija@maybank.com Tel: (91)-22-6623-2629

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