

Malaysia Airports (манв мк)

All systems go for 2024

Maintain BUY with higher DCF-TP of MYR8.53 (+7%)

We remain bullish on MAHB. 4Q23 results may come in strong and foreign airlines are showing more interest in flying to Malaysia than before pre-COVID times. Moreover, PSCs in Malaysia will still be hiked by the historical 5-year cumulative CPI minus 0.1% on 11 Feb 2024 as stipulated under its current Operating Agreement (OA) with or without the new OA. We retain our earnings estimates and roll forward our valuation base year to end-FY24E from end-FY23E and raise our DCF-TP to MYR8.53 from MYR7.96.

4Q23 earnings may not be weaker QoQ

Historically, 4Q earnings tend to be weaker QoQ due to back loading of expenses like staff costs and maintenance towards year end. For 4Q23, we understand that this may no longer be the case as MAHB has provisioned for staff bonuses throughout the year offsetting Istanbul Sabiha Gokcen's potentially higher expenses QoQ on higher maintenance and security costs in tandem with higher pax traffic. We expect MAHB's 4Q23 core net profit to come in at MYR95m-MYR100m (3Q23: MYR80.3m; 9M23: MYR212.5m).

Encouraging inquiries from foreign airlines

Pax carried by foreign airlines into Malaysia have recovered to pre-COVID levels as at 3Q23 (Fig. 1). MAHB also stated that it has received inquiries for more airport slots from Chinese airlines since Malaysia waived visa requirements for Chinese visitors effective 1 Dec 2023. Recall also that major foreign airlines like Lufthansa, British Airway and Qantas, are due to return flying to Kuala Lumpur in 2H24. These are important as the PSC charged on foreign pax traffic in Malaysia is 5-7x that of the domestic one.

PSCs will be hiked on 11 Feb with or without new OA

As at press time, MAVCOM has not released its third consultation paper that is supposed to guide MAHB's new OA with the Government of Malaysia (GOM). Notwithstanding, MAHB stated that PSCs in Malaysia will still be hiked by the historical 5-year cumulative CPI minus 0.1% on 11 Feb 2024 as stipulated under its current OA. Our forecasts have imputed the new PSCs. If the new OA come into effect past 11 Feb 2024, the new aeronautical charges can be applied prospectively.

FYE Dec (MYR m)	FY21A	FY22A	FY23E	FY24E	FY25E
Revenue	1,673	3,127	4,764	5,495	5,612
EBITDA	212	1,181	2,083	2,540	2,591
Core net profit	(824)	(406)	309	612	702
Core EPS (sen)	(49.7)	(24.5)	18.5	36.7	42.1
Core EPS growth (%)	nm	nm	nm	98.1	14.8
Net DPS (sen)	0.0	3.9	9.5	19.0	21.0
Core P/E (x)	nm	nm	41.3	20.8	18.2
P/BV (x)	1.6	1.7	1.9	1.8	1.8
Net dividend yield (%)	0.0	0.6	1.2	2.5	2.7
ROAE (%)	(12.3)	2.0	4.7	9.0	9.9
ROAA (%)	(4.1)	(2.1)	1.6	3.1	3.8
EV/EBITDA (x)	64.9	12.2	7.5	5.8	5.2
Net gearing (%) (incl perps)	52.2	46.3	34.7	23.8	8.6
Consensus net profit	-	-	438	729	824
MIBG vs. Consensus (%)	-	-	(29.6)	(16.1)	(14.8)

Yin Shao Yang samuel.y@maybank-ib.com (603) 2297 8916

BUY

Share Price MYR 7.64

MYR 8.53 (+13%) 12m Price Target

Previous Price Target MYR 7.96

Company Description

Malaysia Airports Holdings Bhd. manages and operates airports in Malaysia and Turkey.

Statistics

52w high/low (MYR)	7.72/6.66
3m avg turnover (USDm)	5.0
Free float (%)	39.8
Issued shares (m)	1,669
Market capitalisation	MYR12.7B
	USD2.7B
Major shareholders:	

major shareholders.	
Khazanah Nasional Bhd. (Investment Compa	32.5%
Employees Provident Fund	14.7%
Kumpulan Wang Persaraan	6.0%

Price Performance



-12M -1M -3M 5 Absolute (%) 3 5 2 Relative to index (%) 6

Source: FactSet



Maybank

Value Proposition

- MAHB manages and operates 39 of 42 airports in Malaysia, making it a virtual monopoly.
- KLIA is the only ASEAN airport that has three parallel runways.
- ~10,000 acres unutilised land bank adjacent to KLIA can be monetized via retail, commercial and leisure ventures.
- Also manages and operates Sabiha Gökçen Airport (ISG) in Istanbul, Turkey, the fastest growing airport in Europe.
- Also owns 11% of Rajiv Gandhi International Airport in Hyderabad, India.

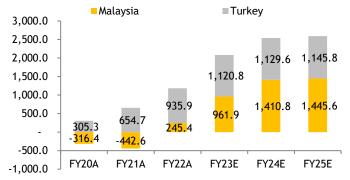
MAHB total passenger traffic (m)



Financial Metrics

- In our view, key financial metric is EBITDA and not so much net profit.
- Cash capex and interest expense significantly lower than reported depreciation, amortisation and interest expense.
- Forecast post-FY21 LBITDA to narrow/EBITDA to recover on passenger traffic recovery driven by COVID-19 vaccinations.
- More specifically, we forecast MAHB to return to net profitability in FY23E.
- Current net gearing (including perpetual sukuk) manageable at 35% as at end-3Q23.

EBITDA (MYRm)



Source: Company (historical), Maybank IBG Research (forecasts)

Price Drivers



Source: Company, Maybank IBG Research

- 1. Foreign investors increasingly doubted that a Regulated Asset Base framework will be adopted.
- 2. US FAA downgraded CAAM to Category 2 and Department Of Transport announced that MAVCOM will be disbanded.
- COVID-19 pandemic struck Malaysia. Borders were shut on 18 Mar 2020.
- 4. Pfizer and AstraZeneca announced that they developed effective COVID-19 vaccines.
- 5. Malaysia reopens international borders and axes predeparture COVID-19 testing.

Swing Factors

Upside

- Competition among domestic airlines this will drive passenger traffic growth.
- Policy changes visa requirements relaxations and tourist friendly events will drive passenger traffic growth.
- Regulated Asset Base framework this guarantees a certain return for every MYR of capex invested.

Downside

- Exogenous events SARS, MH370, MH17, AK8501, political unrest in Turkey and COVID-19 negatively impacted passenger traffic growth.
- Failure to meet KPIs Marginal cost support sum (MARCS) contingent on service levels and productivity KPIs.
- Development capex Greenfield/expansion capex may be invested without guarantees in returns.

samuel.y@maybank-ib.com





samuel.y@maybank-ib.com

Risk Rating & Score ¹	21.3 (Medium)
Score Momentum ²	-0.2
Last Updated	7 Nov 2023
Controversy Score ³	1 - Business Ethics Incidents -
(Updated: 30 Aug 2023)	Bribery and Corruption,
	Business Ethics

Business Model & Industry Issues

- In our view, MAHB has favourable ESG credentials. Furthermore, it is transparent in reporting financial statements and airport statistics. Airport statistics are released every month.
- MAHB does not donate much to corporate responsibility programmes but we note that it maintains loss-generating airports and short take-off and landing (STOL) ports to maintain much needed connectivity to rural and remote locations.
- A key risk has always been the Government Of Malaysia (GOM) compelling MAHB to construct new or expand airports which are not financially viable.
- That said, recent history alleviated our concerns as the construction of klia2 and expansion of Penang airport were financially viable. Another planned expansion of Penang airport has been delayed due to the COVID-19 pandemic.
- MAHB also scores above-average in our proprietary scoring methodology (see Pg. 4) with an overall score of 65/100 or 4 points higher than before.

Material E issues

- MAHB is a signatory to the Aviation Industry Commitment to Action on Climate Change.
- Thus, it strives to create a pathway to carbon neutral growth and a carbon-free future.
- KLIA achieved Airport Carbon Accreditation Level 3 of 6 by Airports Council International.
- Has been using solar panels to generate electricity since FY14 (FY21: 19,122 MWh).
- Emissions, energy and water consumption intensity per passenger fell in FY22.
- Lower emissions, energy and water consumption intensity per passenger were due passenger traffic recovering.
- The COVID-19 pandemic had resulted in fewer passengers which were necessary for economies of scale.
- Operates 6,247.1 ha of oil palm planted area which is Malaysian Sustainable Palm Oil certified.

Material S issues

- Manages 5 international airports, 17 domestic airports and 17 STOL ports in Malaysia.
- Pre-COVID-19, only 8 were profitable. They effectively subsidised airports/ STOL ports in rural/remote locations.
- Passengers departing STOL ports are also not charged passenger service charges.
- Employed 9,660 people globally in FY22. The male to female employee ratio was 65%:35%.
- In terms of total remuneration, ratio between female and male employees was 1:1.
- Employee retention rate was high at 98% in FY22 (FY21: 94%).
- Average training hours per employee in FY22 stood at 31 hours (-12% YoY).
- This is because employees shifted their focus back to operations after borders reopened.

Key G metrics and issues

- BOD comprises 1 Non-Independent Non-Executive Director (NINED) Chairman, 4 NINEDs and 4 Independent Non-Executive Directors (INED).
- Major shareholders, Khazanah Nasional and Employees Provident Fund are represented by 1 NINED each. Ministry Of Finance represented by 1 NINED.
- Share capital includes one MYR1 Special Rights Redeemable Preference Share (Special Share).
- The Special Share enables the GOM to ensure that MAHB operations are consistent with GOM policies.
- The Special Shareholder is entitled to receive notices of meetings but not entitled to vote at such meetings.
- However, the Special Shareholder is entitled to attend and speak at such meetings.
- The Special Shareholder has the right to appoint not more than 6 directors at any time.
- 4 of the 9 BOD members are women. Has a policy of ≥3 women directors and 30% of BOD made up of women.
- FY22 directors' remuneration was up 11% YoY (i.e. MYR4.3m) but justified as MAHB reported a profit.
- Ernst & Young PLT is the independent auditor. They have been appointed for >10 years.
- Occasionally fined by Malaysian Aviation Commission for failing to meet certain service quality levels.
- That said, these fines were minor at <MYR2m and did not materially impact earnings.
- Note that a major IT network failure disrupted operations at KLIA for 4 days in Aug 2019.
- Thus, an Board IT Oversight Committee was formed to review and advise on IT-related projects, strategies, cyber security risks and IT disaster recovery.
- Received ISO 37001:2016 Anti-Bribery Management System Certification for procurement processes.
- Was investigated by the Malaysia Anti-Corruption Commission in 2021 but no further action was taken.

1Risk Rating & Score - derived by Sustainalytics and assesses the company's exposure to unmanaged ESG risks. Scores range between 0 - 50 in order of increasing severity with low/high scores & ratings representing negligible/significant risk to the company's enterprise value, respectively, from ESG-driven financial impacts. 2Score Momentum - indicates changes to the company's score since the last update - a negative integer indicates a company's improving risk score; a positive integer indicates a deterioration. 3Controversy Score - reported periodically by Sustainalytics in the event of material ESG-related incident(s), with the impact severity scores of these events ranging from Category 0-5 (0 - no reports; 1 - negligible risks; ...; 5 - poses serious risks & indicative of potential structural deficiencies at the company).



ESG@MAYBANK IBG

	Quantitative Parameters (Score: 63)						
	Particulars	Unit	2020	2021	2022	CHANGI (FY3/22)	
	Scope 1 emissions - MY	tCO2e	N/A	1,858	N/A	773	
	Scope 2 emissions - MY	tCO2e	N/A	146,876	N/A	106,154	
	Total	tCO2e	N/A	148,734	N/A	106,927	
E	Scope 3 emissions - MY	tCO2e	N/A	310,141	N/A	475,487	
_	Total	tCO2e	N/A	458,875	N/A	582,414	
	Scope 1 & 2 emissions intensity - MY	kgCO2e/pass	N/A	13.9	N/A	20.6	
	Energy consumption intensity	kwh/pass	11.1	11.8	5.6	50.0	
	Water consumption intensity	m3/pass	0.2	0.2	0.1	0.2	
	Waste generated intensity	kg/pass	0.3	0.4	0.1	0.6	
	Recycling rate	%	22.7%	26.4%	37.1%	9.0%	
	Solar energy generated - MY	MWh	16,949	17,399	19,122	N/A	
	% of women in workforce	%	34.2%	35.0%	35.0%	36.4%	
	% of women in managerial roles	%	30.5%	N/A	N/A	N/A	
	% of local suppliers	%	90%	97%	95%	N/A	
S	Airport Service Quality Score - KUL & LGK	score	4.8	5.0	5.0	5.0	
	Lost time injury frequency rate - MY	rate	0.32	0.22	0.18	N/A	
	Employee attrition rate	%	8.1%	6.3%	7.8%	13.7%	
	Employee training per employee	hours	12	36	31	25	
	Board salary as % of revenue	%	0.2%	0.2%	0.1%	N/A	
G	Independent directors on the Board (tenure <10 years)	%	54.5%	54.5%	45.5%	92.3%	
G	% of profits returned to shareholders	%	0.0%	0.0%	50.0%	N/A	
	Female directors on the Board	%	36.4%	45.5%	54.5%	23.1%	

Qualitative Parameters (Score: 83)

- a) is there an ESG policy in place and whether there is a standalone ESG committee or is it part of a risk committee?

 Yes. MAHB has a Sustainability Policy and Framework. It also has a Sustainability Unit that reports to the Senior General Manager,

 Strategy that in turn, reports to the Management Executive Committee.
- b) is the senior management salary linked to fulfilling ESG targets?
- Yes. This is especially so going forward as it crafts its Environmental Master Plan 2.0 that will set ESG targets for the next 4-5 years.
- c) Does the company follow the task force of climate related disclosures (TCFD) framework for ESG reporting?

 Not yet but plans to adopt TCFD framework for ESG reporting gradually going forward to coincide with its Environmental Master Plan 2.0.
- e) Does the company have a mechanism to capture Scope 3 emissions which parameters are captured? Yes but only for Malaysia. Has no mechanism to capture Scope 3 emissions at Istanbul Sabiha Gokcen. Parameters captured are staff commuting, ground operations, passengers commuting and waste to landfill.
- f) What are the 2-3 key carbon mitigation/water/waste management strategies adopted by the company?

 Upgraded district cooling plant at KUL, replacing conventional bulbs with LED bulbs throughout all airports, installing solar panels on more and more airports and installed rainwater harvesting system at KUL.
- g) Does carbon offset form part of the net zero/carbon neutrality target of the company?

Yes. MAHB will disclose more in its Environmental Master Plan 2.0 which will be made available in 2023.

Target (Score: 50)		
Particulars	Target	Achieved
Carbon neutral and net zero	By 2050	N/A
Greehouse gas reduction by 2025-2030	N/A	N/A

Impact NA

Overall Score: 65

As per our ESG matrix, Malaysia Airports Holdings (MAHB MK) has an overall score of 65.

ESG score	Weights	Scores	Final Score
Quantitative	50%	63	32
Qualitative	25%	83	21
Target	25%	50	13
Total			65

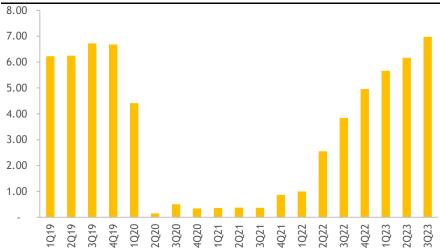
As per our ESG assessment, MAHB has an established framework and internal policies but needs to make headway in capturing emissions for more airports and setting tangible mid/long term targets. MAHB's overall ESG score is 65, which makes its ESG rating slightly above average in our view (average ESG rating = 50; refer to Appendix I for our ESG Assessment Scoring).



Maintain estimates but raise DCF-TP to MYR8.53 (+7%)

We maintain our earnings estimates which are premised on Malaysia international pax traffic stabilising at 85% of 2019 levels (Nov 2019: 78%) in FY24E and PSCs in Malaysia being hiked by 13% on 11 Feb 2024. Seeing that we are more comfortable with our FY24E estimates, we roll forward our valuation base year to end-FY24E from end-FY23E to raise our DCF-TP to MYR8.53 from MYR7.96. Again, there could be more upside should the new OA with the GOM result in better-than-expected terms for MAHB.

Figure 1: Number of passengers carried by foreign carriers to Malaysia (m)



Source: MAVCOM

Figure 2: MAHB DCF-based valuation

	Value	Value/sh	Comments
	MYRm	MYR	
Malaysia	11,299.7	6.77	WACC: 9.0%, g: 1%
Turkey	4,712.5	2.82	WACC: 9.0%, g: 1%
Investments	1,111.9	0.67	End-FY24E
Net debt	(2,885.4)	(1.73)	End-FY24E
Equity value	14,238.6	8.53	

Source: Maybank IBG Research

Appendix I

Methodology of our proprietary ESG scoring methodology.

We evaluate the ESG ratings based on quantitative, qualitative and ESG targets. We assign a score for each of these three parameters. The overall rating is based on the weighted average of the scores: quantitative (50%), qualitative (25%) and ESG target (25%).

For the quantitative, qualitative and ESG target, the sub-parameters are assigned a score - '0' for data not available, '+1' for improving trajectory, positive change, 'Yes', better than peers or a positive number if historical is not available and '-1' for declining trajectory, negative change, 'No', lower than peers or a negative number. The total of the scores of all the sub-parameters is divided by the total number of sub-parameters, to derive the score of each of the three parameters.

The sub-parameters may be different for different industries depending on the key areas to monitor for each industry. A company should achieve a minimum score of 50 for an average ESG rating.



P/E (reported) (x)	FY25E	FY24E	FY23E	FY22A	FY21A	FYE 31 Dec Key Metrics
Core P/E (x) nm nm 41.3 20.8 P/BV (x) 1.6 1.7 1.9 1.8 P/BV (x) 1.10 1.3 1.71 1.2 2.0 PVE INTA (x) 0.0 0.6 1.2 2.5 5.8 1.0 EV/EBITOA (x) 64.9 12.2 7.5 5.8 EV/EBITOA (x) 1.67.0 1.7 1.0 INCOME STATEMENT (MYR m) Revenue 1,673.0 3,127.0 4,763.5 5,494.8 BEITDA 212.1 1,181.4 2,082.7 2,540.3 2.9 2.2 1,540.3 3.127.0 4,763.5 5,494.8 8 1.386.0 No.0 1.386.0 No.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0	18.2	20.8	<i>4</i> 1 3	79.9	nm	•
P/BV (x) 1.6 1.7 1.9 1.8 P/NTA (x) (1.1) (1.3) (1.7) (2.0) Net dividend yield (%) 0.0 0.6 1.2 2.5 ECF yield (%) 1.2 3.1 8.8 10.0 EV/EBIT/DA (x) 64.9 12.2 7.5 5.8 EV/EBIT (x) nm 42.0 15.0 10.7 Total table (%) 1.0 1.0 10.7 Total table (%) 1.2 1.0 10.7 Total table (%) 1.0 10.7 Total table tasce as 4.7 2.0 10.0 10.7 Total table tasce tasce (%) 1.0 10.7 Total table tasce tasce (%) 1.0 10.7 Total table tasce tasce (%) 1.0 10.7 Total table title (%) 1.0 10.7 Total table title tasce (%) 1.0 10.7 Total table title (%) 1.0 10.7 10.7 10.0 10.0 10.0 10.0 10.0	18.2					, , , , ,
P/NTA (x)	1.8					, ,
Net dividend yield (%)	(2.4)					, ,
EV/EBIT (x)	2.7	, ,	, ,	, ,	, ,	` '
NCOME STATEMENT (MYR m) Revenue	9.8	10.0	8.8	3.1	1.2	FCF yield (%)
INCOME STATEMENT (MYR m) Revenue 1,673.0 3,127.0 4,763.5 5,494.8 EBITDA 212.1 1,181.4 2,082.7 2,540.3 Depreciation (614.7) (837.2) (1,044.1) (1,154.3) EBIT (402.5) 344.2 1,038.6 1,386.0 Net interest income / (exp) (626.0) (724.5) (598.0) (555.0) Associates & JV (12.5) 29.0 34.7 41.4 Exceptionals 0.0 535.9 0.0 0.0 Preteax profit (1,040.9) 184.6 475.3 872.5 Income tax 274.5 2.6 (109.1) (203.2) Minorities 0.0 0.0 0.0 0.0 0.0 Prepretual securities (57.5) (57.5) (57.5) (57.5) Discontinued operations 0.0 0.0 0.0 0.0 Reported net profit (823.9) (406.2) 308.8 611.8 BALANCE SHEET (MYR m) Cash & Short Term Investments (823.9) (406.2) 308.8 611.8 BALANCE SHEET (MYR m) Cash & Short Term Investments 1,583.2 1,529.6 2,055.0 1,902.3 Accounts receivable 394.8 536.0 889.7 1,026.3 Inventory 116.3 97.7 155.2 179.0 Reinsurance assets 0.0 0.0 0.0 0.0 0.0 Property, Plant & Equip (net) 432.5 418.3 418.3 418.3 118.3 Intangible assets 15,215.4 14,579.7 13,985.6 13,281.3 Interestment in Associates & JVs 222.0 251.0 285.7 327.1 Other assets 2,198.4 2,037.7 2,037.7 2,037.7 Total assets 20,162.6 19,450.0 19,827.1 19,171.9 ST interest bearing debt 1,765.1 730.8 914.3 508.5 Accounts payable 1,349.0 1,579.9 2,176.8 2,399.1 Insurance contract liabilities 0.0 0.0 0.0 0.0 0.0 Total shareholder equity 6,254.7 6,428.5 6,635.5 6,930.3 Minority Interest equip (equity 6,254.7 6,428.5 6,635.5 6,930.3 Minority Interest equity 6,254.7 6,428.5 6,635.5 6,930.3 Minority Interest equity 7,240.7 13,989.9 9,78 Perpetual securities 997.8 997.8 997.8 997.8 997.8 Perpetual securities 10,00 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0	5.2	5.8	7.5	12.2	64.9	EV/EBITDA (x)
Revenue 1,673.0 3,127.0 4,763.5 5,494.8 EBITDA 212.1 1,181.4 2,082.7 2,540.3 Depreciation (614.7) (837.2) 1,038.6 1,386.0 Net interest income / (exp) (626.0) (724.5) (598.0) (555.0) Associates û JV (12.5) 29.0 34.7 41.4 Exceptionals 0.0 535.9 0.0 0.0 Income tax 274.5 2.6 (109.1) (203.2) Minorities 0.0 0.0 0.0 0.0 Perpetual securities (57.5) (57.5) (57.5) (57.5) Discontinued operations 0.0 0.0 0.0 0.0 Reported net profit (823.9) (406.2) 308.8 611.8 BEALANCE SHEET (MYR m) Cash & Short Term Investments 1,583.2 1,529.6 2,055.0 1,902.3 Accounts receivable 394.8 536.0 889.7 1,026.3 Inventory 116.3	9.6	10.7	15.0	42.0	nm	EV/EBIT (x)
EBITDA 212.1 1,181.4 2,082.7 2,540.3 Depreciation (614.7) (837.2) (1,044.1) (1,154.3) EBIT (402.5) 344.2 1,038.6 1,386.0 Net interest income /(exp) (626.0) (724.5) (598.0) (555.0) Associates & IV (12.5) 29.0 34.7 41.4 Exceptionals 0.0 535.9 0.0 0.0 0.0 Pretax profit (1,040.9) 184.6 475.3 872.5 Income tax 274.5 2.6 (109.1) (203.2) Minorities 0.0 0.0 0.0 0.0 0.0 0.0 0.0 Prepetual securities (57.5) (57.5) (57.5) (57.5) (57.5) (57.5) Discontinued operations 0.0 0.0 0.0 0.0 0.0 0.0 0.0 Reported net profit (823.9) 129.7 308.8 611.8 Core net profit (823.9) 1640.2 308.8 611.8 Core net profit (823.9) 1640.2 308.8 611.8 Core net profit (823.9) 179.7 308.8 611.8 Core net profit (823.9) 189.7 199.7 308.8 611.8 Core net profit (823.9) 189.8 536.0 209.7 199.0 308.8 611.8 Core net profit (823.9) 189.7 199.7 199.0 308.8 611.8 Core net profit (823.9) 189.8 536.0 209.7 199.0 308.8 611.8 Core net profit Equip (net) 432.5 418.3 418.3 418.3 1618.3 Intangible assets 1,5215.4 14,579.7 13,985.6 13,281.3 Intangible assets 15,215.4 14,579.7 13,985.6 13,281.3 Intangible assets 20,162.6 199.450.0 199.827.1 199.171.9 Core net profit (823.9) 199.8 199.8 91.3 508.5 Accounts payable 199.8 199.8 91.3 508.5 Accounts payable 199.8 199.8 91.8 91.8 91.8 91.8 997.8 997.8 997.8 997.8 997.8 997.8 997.8 997.8 997.8 997.8 997						INCOME STATEMENT (MYR m)
Depreciation	5,612.3	5,494.8	4,763.5	3,127.0	1,673.0	, ,
EBIT (402.5) 344.2 1,038.6 1,386.0 Net interest income / (exp) (626.0) (724.5) (598.0) (555.0) (555.0) (585.0)	2,591.3	2,540.3	2,082.7	1,181.4	212.1	EBITDA
Net interest income / (exp)	(1,177.4)	(1,154.3)	(1,044.1)	(837.2)	(614.7)	Depreciation
Associates & JV (12.5) 29.0 34.7 41.4 Exceptionals 0.0 535.9 0.0 0.0 0.0 Pretax profit (1,040.9) 184.6 475.3 872.5 Income tax 274.5 2.6 (109.1) (203.2) Minorities 0.0 0.0 0.0 0.0 0.0 0.0 0.0 Perpetual securities (57.5) (57.5) (57.5) (57.5) (57.5) (57.5) Discontinued operations 0.0 0.0 0.0 0.0 0.0 0.0 Reported net profit (823.9) 129.7 308.8 611.8 Core net profit (823.9) 129.7 308.8 611.8 Core net profit (823.9) 4(06.2) 308.8 611.8 Core net profit (823.9) 129.7 308.8 611.8 Core net profit (823.9) 4(06.2) 4(06.2) 308.8 611.8 Core net profit (1,040.9) 4(06.2	1,414.0	1,386.0	1,038.6	344.2	(402.5)	EBIT
Exceptionals 0.0 535.9 0.0 0.0 Pretax profit (1,040.9) 184.6 475.3 872.5 income tax 274.5 2.6 (109.1) (203.2) Minorities 0.0 0.0 0.0 0.0 0.0 0.0 Perpetual securities (57.5) (57.5) (57.5) (57.5) (57.5) Discontinued operations 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.	(468.4)	(555.0)	(598.0)	(724.5)	(626.0)	Net interest income /(exp)
Pretax profit (1,040.9) 184.6 475.3 872.5 Income tax 274.5 2.6 (109.1) (203.2) Minorities 0.0 0.0 0.0 0.0 Perpetual securities (57.5) (57.5) (57.5) (57.5) Discontinued operations 0.0 0.0 0.0 0.0 Reported net profit (823.9) 129.7 308.8 611.8 Core net profit (823.9) (406.2) 308.8 611.8 BALANCE SHEET (MYR m) Cash & Short Term Investments 1,583.2 1,529.6 2,055.0 1,902.3 Accounts receivable 394.8 536.0 889.7 1,026.3 Inventory 116.3 97.7 155.2 179.0 Reinsurance assets 0.0 0.0 0.0 0.0 Interprety, Plant & Equip (net) 432.5 418.3 418.3 418.3 Interprety, Plant & Equip (net) 432.5 418.3 418.3 418.3 Interprety, Plant & Equip (n	42.3	41.4	34.7	29.0	(12.5)	Associates & JV
Income tax	0.0	0.0	0.0	535.9	0.0	Exceptionals
Minorities 0.0 0.0 0.0 0.0 Perpetual securities (57.5) (57.5) (57.5) (57.5) Discontinued operations 0.0 0.0 0.0 0.0 Reported net profit (823.9) 129.7 308.8 611.8 Core net profit (823.9) (406.2) 308.8 611.8 BALANCE SHEET (MYR m) Cash & Short Term Investments 1,583.2 1,529.6 2,055.0 1,902.3 Accounts receivable 394.8 536.0 889.7 1,026.3 Inventory 116.3 97.7 155.2 179.0 Reinsurance assets 0.0 <	987.8	872.5	475.3	184.6	(1,040.9)	Pretax profit
Perpetual securities	(228.1)	(203.2)	(109.1)		274.5	
Discontinued operations 0.0 0.0 0.0 0.0 Reported net profit (823.9) 129.7 308.8 611.8 Core net profit (823.9) (406.2) 308.8 611.8 BALANCE SHEET (MYR m) Cash & Short Term Investments 1,583.2 1,529.6 2,055.0 1,902.3 Accounts receivable 394.8 536.0 889.7 1,026.3 Inventory 1116.3 97.7 155.2 179.0 Reinsurance assets 0.0 0.0 0.0 0.0 Property, Plant & Equip (net) 432.5 418.3 418.3 418.3 Intargible assets 15,215.4 14,579.7 13,985.6 13,281.3 Investment in Associates & JVs 222.0 251.0 285.7 327.1 Other assets 20,162.6 19,450.0 19,827.1 19,171.9 ST interest bearing debt 1,765.1 730.8 914.3 508.5 Accounts payable 1,349.0 1,579.9 2,176.8 2,399.1	0.0					
Reported net profit (823.9) 129.7 308.8 611.8 Core net profit (823.9) (406.2) 308.8 611.8 BALANCE SHEET (MYR m) Cash & Short Term Investments 1,583.2 1,529.6 2,055.0 1,902.3 Accounts receivable 394.8 536.0 889.7 1,026.3 Inventory 116.3 97.7 155.2 179.0 Reinsurance assets 0.0 0.0 0.0 0.0 Property, Plant & Equip (net) 432.5 418.3 418.3 418.3 Intrangible assets 15,215.4 14,579.7 13,985.6 13,281.3 Investment in Associates & JVs 222.0 251.0 285.7 327.1 Other assets 2,198.4 2,037.7 2,037.7 2,037.7 Total assets 20,162.6 19,450.0 19,827.1 19,171.9 ST interest bearing debt 1,765.1 730.8 914.3 508.5 Accounts payable 1,349.0 1,579.9 2,176.8 2,399.1 </td <td>(57.5)</td> <td>(57.5)</td> <td>(57.5)</td> <td>(57.5)</td> <td>(57.5)</td> <td>Perpetual securities</td>	(57.5)	(57.5)	(57.5)	(57.5)	(57.5)	Perpetual securities
Core net profit (823.9) (406.2) 308.8 611.8 BALANCE SHEET (MYR m) Cash & Short Term Investments 1,583.2 1,529.6 2,055.0 1,902.3 Accounts receivable 394.8 536.0 889.7 1,026.3 Inventory 116.3 97.7 155.2 179.0 Reinsurance assets 0.0 0.0 0.0 0.0 Property, Plant & Equip (net) 432.5 418.3 418.3 418.3 Intangible assets 15,215.4 14,579.7 13,985.6 13,281.3 Investment in Associates & JVs 222.0 251.0 285.7 327.1 Other assets 2,198.4 2,037.7 2,037.7 2,037.7 Total assets 20,162.6 19,450.0 19,827.1 19,171.9 ST interest bearing debt 1,765.1 730.8 914.3 508.5 Accounts payable 1,349.0 1,579.9 2,176.8 2,399.1 Insurance contract liabilities 0.0 <td< td=""><td>0.0</td><td>0.0</td><td>0.0</td><td>0.0</td><td>0.0</td><td>Discontinued operations</td></td<>	0.0	0.0	0.0	0.0	0.0	Discontinued operations
BALANCE SHEET (MYR m) Cash & Short Term Investments 1,583.2 1,529.6 2,055.0 1,902.3 Accounts receivable 394.8 536.0 889.7 1,026.3 Inventory 116.3 97.7 155.2 179.0 Reinsurance assets 0.0 0.0 0.0 0.0 Property, Plant & Equip (net) 432.5 418.3 418.3 418.3 Intangible assets 15,215.4 14,579.7 13,985.6 13,281.3 Investment in Associates & JVs 222.0 251.0 285.7 327.1 Other assets 2,198.4 2,037.7 2,037.7 2,037.7 Total assets 20,162.6 19,450.0 19,827.1 19,171.9 ST interest bearing debt 1,765.1 730.8 914.3 508.5 Accounts payable 1,349.0 1,579.9 2,176.8 2,399.1 Insurance contract liabilities 0.0 0.0 0.0 0.0 Other liabilities 12,910.1 12,023.7 12,193.7 11,243.8 <td>702.2</td> <td></td> <td></td> <td></td> <td>, ,</td> <td></td>	702.2				, ,	
Cash & Short Term Investments 1,583.2 1,529.6 2,055.0 1,902.3 Accounts receivable 394.8 536.0 889.7 1,026.3 Inventory 116.3 97.7 155.2 179.0 Reinsurance assets 0.0 0.0 0.0 0.0 Property, Plant & Equip (net) 432.5 418.3 418.3 418.3 Intangible assets 15,215.4 14,579.7 13,985.6 13,281.3 Investment in Associates & JVs 222.0 251.0 285.7 327.1 Other assets 2,198.4 2,037.7 2,037.7 2,037.7 Total assets 20,162.6 19,450.0 19,827.1 19,171.9 ST interest bearing debt 1,765.1 730.8 914.3 508.5 Accounts payable 1,349.0 1,579.9 2,176.8 2,399.1 Insurance contract liabilities 0.0 0.0 0.0 0.0 LT interest bearing debt 3,601.9 4,240.7 3,789.9 3,281.4 Other liabilities <td< td=""><td>702.2</td><td>611.8</td><td>308.8</td><td>(406.2)</td><td>(823.9)</td><td>Core net profit</td></td<>	702.2	611.8	308.8	(406.2)	(823.9)	Core net profit
Accounts receivable 394.8 536.0 889.7 1,026.3 Inventory 116.3 97.7 155.2 179.0 Reinsurance assets 0.0 0.0 0.0 0.0 0.0 0.0 Property, Plant & Equip (net) 432.5 418.3 418.3 418.3 Intangible assets 15,215.4 14,579.7 13,985.6 13,281.3 Investment in Associates & JVs 222.0 251.0 285.7 327.1 Other assets 2,198.4 2,037.7 2,037.7 2,037.7 Total assets 20,162.6 19,450.0 19,827.1 19,171.9 ST interest bearing debt 1,765.1 730.8 914.3 508.5 Accounts payable 1,349.0 1,579.9 2,176.8 2,399.1 Insurance contract liabilities 0.0 0.0 0.0 0.0 0.0 Uther interest bearing debt 3,601.9 4,240.7 3,789.9 3,281.4 Other liabilities 6,194.0 5,472.0 5,313.0 5,055.0 Total Liabilities 12,910.1 12,023.7 12,193.7 11,243.8 Shareholders Equity 6,254.7 6,428.5 6,635.5 6,930.3 Minority Interest 0.0 0.0 0.0 0.0 0.0 Total shareholder equity 6,254.7 6,428.5 6,635.5 6,930.3 Minority Interest 997.8 997.8 997.8 997.8 997.8 997.8 1997.8 Total liabilities and equity 20,162.6 19,450.0 19,827.1 19,171.9 CASH FLOW (MYR m) Pretax profit (1,040.9) 184.6 475.3 872.5 Depreciation & amortisation 614.7 837.2 1,044.1 1,154.3 Adj net interest (income)/exp 567.6 135.5 551.8 508.8 Change in working capital 94.3 (0.1) 161.9 38.0 Cash taxes paid (9.1) (455.8) (90.7) (178.6) Other operating cash flow 0.0 0.0 0.0 0.0 0.0 0.0 Cash flow from operations 262.0 1,039.9 2,107.8 2,353.5 Capex (139.4) (139.9) (450.0)						, ,
Inventory	1,513.8	•	-	•	•	
Reinsurance assets 0.0 0.0 0.0 0.0 Property, Plant & Equip (net) 432.5 418.3 418.3 418.3 Intangible assets 15,215.4 14,579.7 13,985.6 13,281.3 Investment in Associates & JVs 222.0 251.0 285.7 327.1 Other assets 2,198.4 2,037.7 2,037.7 2,037.7 Total assets 20,162.6 19,450.0 19,827.1 19,171.9 ST interest bearing debt 1,765.1 730.8 914.3 508.5 Accounts payable 1,349.0 1,579.9 2,176.8 2,399.1 Insurance contract liabilities 0.0 0.0 0.0 0.0 Uther liabilities 3,601.9 4,240.7 3,789.9 3,281.4 Other liabilities 6,194.0 5,472.0 5,313.0 5,055.0 Total Liabilities 12,910.1 12,023.7 12,193.7 11,243.8 Shareholders Equity 6,254.7 6,428.5 6,635.5 6,930.3 Minority Interest	1,048.2	•				
Property, Plant & Equip (net) 432.5 418.3 418.3 418.3 Intangible assets 15,215.4 14,579.7 13,985.6 13,281.3 Investment in Associates & JVs 222.0 251.0 285.7 327.1 Other assets 2,198.4 2,037.7 2,037.7 2,037.7 Total assets 20,162.6 19,450.0 19,827.1 19,171.9 ST interest bearing debt 1,765.1 730.8 914.3 508.5 Accounts payable 1,349.0 1,579.9 2,176.8 2,399.1 Insurance contract liabilities 0.0 0.0 0.0 0.0 Utriaterest bearing debt 3,601.9 4,240.7 3,789.9 3,281.4 Other liabilities 6,194.0 5,472.0 5,313.0 5,055.0 Total Liabilities 12,910.1 12,023.7 12,193.7 11,243.8 Shareholders Equity 6,254.7 6,428.5 6,635.5 6,930.3 Minority Interest 0.0 0.0 0.0 0.0 Total Isabeholder eq	182.8					•
Intangible assets 15,215.4 14,579.7 13,985.6 13,281.3 Investment in Associates & JVs 222.0 251.0 285.7 327.1 Other assets 2,198.4 2,037.7 2,037.7 2,037.7 Total assets 20,162.6 19,450.0 19,827.1 19,171.9 ST interest bearing debt 1,765.1 730.8 914.3 508.5 Accounts payable 1,349.0 1,579.9 2,176.8 2,399.1 Insurance contract liabilities 0.0 0.0 0.0 0.0 LT interest bearing debt 3,601.9 4,240.7 3,789.9 3,281.4 Other liabilities 6,194.0 5,472.0 5,313.0 5,055.0 Total Liabilities 12,910.1 12,023.7 12,193.7 11,243.8 Shareholders Equity 6,254.7 6,428.5 6,635.5 6,930.3 Minority Interest 0.0 0.0 0.0 0.0 Total shareholder equity 6,254.7 6,428.5 6,635.5 6,930.3 Perpetual securit	0.0					
Investment in Associates & JVs 222.0 251.0 285.7 327.1	418.3					
Other assets 2,198.4 2,037.7 2,037.7 2,037.7 Total assets 20,162.6 19,450.0 19,827.1 19,171.9 ST interest bearing debt 1,765.1 730.8 914.3 508.5 Accounts payable 1,349.0 1,579.9 2,176.8 2,399.1 Insurance contract liabilities 0.0 0.0 0.0 0.0 LT interest bearing debt 3,601.9 4,240.7 3,789.9 3,281.4 Other liabilities 6,194.0 5,472.0 5,313.0 5,055.0 Total Liabilities 12,910.1 12,023.7 12,193.7 11,243.8 Shareholders Equity 6,254.7 6,428.5 6,635.5 6,930.3 Minority Interest 0.0 0.0 0.0 0.0 Total shareholder equity 6,254.7 6,428.5 6,635.5 6,930.3 Perpetual securities 997.8 997.8 997.8 997.8 Total liabilities and equity 20,162.6 19,450.0 19,827.1 19,171.9 CASH FLOW (MYR m	12,553.9	•	-	•	•	•
Total assets 20,162.6 19,450.0 19,827.1 19,171.9 ST interest bearing debt 1,765.1 730.8 914.3 508.5 Accounts payable 1,349.0 1,579.9 2,176.8 2,399.1 Insurance contract liabilities 0.0 0.0 0.0 0.0 LT interest bearing debt 3,601.9 4,240.7 3,789.9 3,281.4 Other liabilities 6,194.0 5,472.0 5,313.0 5,055.0 Total Liabilities 12,910.1 12,023.7 12,193.7 11,243.8 Shareholders Equity 6,254.7 6,428.5 6,635.5 6,930.3 Minority Interest 0.0 0.0 0.0 0.0 Total shareholder equity 6,254.7 6,428.5 6,635.5 6,930.3 Perpetual securities 997.8 997.8 997.8 997.8 997.8 Total liabilities and equity 20,162.6 19,450.0 19,827.1 19,171.9 CASH FLOW (MYR m) Pretax profit (1,040.9) 184.6 475.3	369.4					
ST interest bearing debt 1,765.1 730.8 914.3 508.5 Accounts payable 1,349.0 1,579.9 2,176.8 2,399.1 Insurance contract liabilities 0.0 0.0 0.0 0.0 LT interest bearing debt 3,601.9 4,240.7 3,789.9 3,281.4 Other liabilities 6,194.0 5,472.0 5,313.0 5,055.0 Total Liabilities 12,910.1 12,023.7 12,193.7 11,243.8 Shareholders Equity 6,254.7 6,428.5 6,635.5 6,930.3 Minority Interest 0.0 0.0 0.0 0.0 Total shareholder equity 6,254.7 6,428.5 6,635.5 6,930.3 Perpetual securities 997.8 997.8 997.8 997.8 Total liabilities and equity 20,162.6 19,450.0 19,827.1 19,171.9 CASH FLOW (MYR m) Pretax profit (1,040.9) 184.6 475.3 872.5 Depreciation & amortisation 614.7 837.2 1,044.1	1,628.6 17,715. 0	•	•	,	,	
Accounts payable 1,349.0 1,579.9 2,176.8 2,399.1 Insurance contract liabilities 0.0 0.0 0.0 0.0 0.0 LT interest bearing debt 3,601.9 4,240.7 3,789.9 3,281.4 Other liabilities 6,194.0 5,472.0 5,313.0 5,055.0 Total Liabilities 12,910.1 12,023.7 12,193.7 11,243.8 Shareholders Equity 6,254.7 6,428.5 6,635.5 6,930.3 Minority Interest 0.0 0.0 0.0 0.0 Total shareholder equity 6,254.7 6,428.5 6,635.5 6,930.3 Perpetual securities 997.8 997.8 997.8 997.8 Total liabilities and equity 20,162.6 19,450.0 19,827.1 19,171.9 CASH FLOW (MYR m) Pretax profit (1,040.9) 184.6 475.3 872.5 Depreciation & amortisation 614.7 837.2 1,044.1 1,154.3 Adj net interest (income)/exp 567.6 135.5 551.8 508.8 Change in working capital 94.3 (0.1) 161.9 38.0 Cash taxes paid (9.1) (45.8) (90.7) (178.6) Other operating cash flow 0.0 0.0 0.0 0.0 Cash flow from operations 262.0 1,039.9 2,107.8 2,353.5 Capex (139.4) (139.9) (450.0) (450.0)	29.3	-	•	•	-	
Insurance contract liabilities	2,453.1				•	
LT interest bearing debt 3,601.9 4,240.7 3,789.9 3,281.4 Other liabilities 6,194.0 5,472.0 5,313.0 5,055.0 Total Liabilities 12,910.1 12,023.7 12,193.7 11,243.8 Shareholders Equity 6,254.7 6,428.5 6,635.5 6,930.3 Minority Interest 0.0 0.0 0.0 0.0 Total shareholder equity 6,254.7 6,428.5 6,635.5 6,930.3 Perpetual securities 997.8 997.8 997.8 997.8 Total liabilities and equity 20,162.6 19,450.0 19,827.1 19,171.9 CASH FLOW (MYR m) Pretax profit (1,040.9) 184.6 475.3 872.5 Depreciation & amortisation 614.7 837.2 1,044.1 1,154.3 Adj net interest (income)/exp 567.6 135.5 551.8 508.8 Change in working capital 94.3 (0.1) 161.9 38.0 Cash taxes paid (9.1) (45.8) (90.7) (178.6) Other operating cash flow 0.0 0.0 0.0 0.0 Cash flow from operations 262.0 1,039.9 2,107.8 2,353.5 Capex (139.4) (139.9) (450.0) (450.0)	0.0	•	,	•	,	
Other liabilities 6,194.0 5,472.0 5,313.0 5,055.0 Total Liabilities 12,910.1 12,023.7 12,193.7 11,243.8 Shareholders Equity 6,254.7 6,428.5 6,635.5 6,930.3 Minority Interest 0.0 0.0 0.0 0.0 Total shareholder equity 6,254.7 6,428.5 6,635.5 6,930.3 Perpetual securities 997.8 997.8 997.8 997.8 997.8 Total liabilities and equity 20,162.6 19,450.0 19,827.1 19,171.9 CASH FLOW (MYR m) Pretax profit (1,040.9) 184.6 475.3 872.5 Depreciation & amortisation 614.7 837.2 1,044.1 1,154.3 Adj net interest (income)/exp 567.6 135.5 551.8 508.8 Change in working capital 94.3 (0.1) 161.9 38.0 Cash taxes paid (9.1) (45.8) (90.7) (178.6) Other operating cash flow 0.0 0.0	2,197.5					
Total Liabilities 12,910.1 12,023.7 12,193.7 11,243.8 Shareholders Equity 6,254.7 6,428.5 6,635.5 6,930.3 Minority Interest 0.0 0.0 0.0 0.0 Total shareholder equity 6,254.7 6,428.5 6,635.5 6,930.3 Perpetual securities 997.8 997.8 997.8 997.8 Total liabilities and equity 20,162.6 19,450.0 19,827.1 19,171.9 CASH FLOW (MYR m) Pretax profit (1,040.9) 184.6 475.3 872.5 Depreciation & amortisation 614.7 837.2 1,044.1 1,154.3 Adj net interest (income)/exp 567.6 135.5 551.8 508.8 Change in working capital 94.3 (0.1) 161.9 38.0 Cash taxes paid (9.1) (45.8) (90.7) (178.6) Other operating cash flow 0.0 0.0 0.0 0.0 Cash flow from operations 262.0 1,039.9 2,107.8	4,755.0	•	-	•	,	
Shareholders Equity 6,254.7 6,428.5 6,635.5 6,930.3 Minority Interest 0.0 0.0 0.0 0.0 Total shareholder equity 6,254.7 6,428.5 6,635.5 6,930.3 Perpetual securities 997.8 997.8 997.8 997.8 Total liabilities and equity 20,162.6 19,450.0 19,827.1 19,171.9 CASH FLOW (MYR m) Pretax profit (1,040.9) 184.6 475.3 872.5 Depreciation & amortisation 614.7 837.2 1,044.1 1,154.3 Adj net interest (income)/exp 567.6 135.5 551.8 508.8 Change in working capital 94.3 (0.1) 161.9 38.0 Cash taxes paid (9.1) (45.8) (90.7) (178.6) Other operating cash flow 0.0 0.0 0.0 0.0 Cash flow from operations 262.0 1,039.9 2,107.8 2,353.5 Capex (139.4) (139.9) (450.0) (450	9,435.1					
Minority Interest 0.0 0.0 0.0 0.0 Total shareholder equity 6,254.7 6,428.5 6,635.5 6,930.3 Perpetual securities 997.8 997.8 997.8 997.8 Total liabilities and equity 20,162.6 19,450.0 19,827.1 19,171.9 CASH FLOW (MYR m) Pretax profit (1,040.9) 184.6 475.3 872.5 Depreciation & amortisation 614.7 837.2 1,044.1 1,154.3 Adj net interest (income)/exp 567.6 135.5 551.8 508.8 Change in working capital 94.3 (0.1) 161.9 38.0 Cash taxes paid (9.1) (45.8) (90.7) (178.6) Other operating cash flow 0.0 0.0 0.0 0.0 Cash flow from operations 262.0 1,039.9 2,107.8 2,353.5 Capex (139.4) (139.9) (450.0) (450.0)	7,282.1	•				
Total shareholder equity 6,254.7 6,428.5 6,635.5 6,930.3 Perpetual securities 997.8 997.8 997.8 997.8 Total liabilities and equity 20,162.6 19,450.0 19,827.1 19,171.9 CASH FLOW (MYR m) Pretax profit (1,040.9) 184.6 475.3 872.5 Depreciation & amortisation 614.7 837.2 1,044.1 1,154.3 Adj net interest (income)/exp 567.6 135.5 551.8 508.8 Change in working capital 94.3 (0.1) 161.9 38.0 Cash taxes paid (9.1) (45.8) (90.7) (178.6) Other operating cash flow 0.0 0.0 0.0 0.0 Cash flow from operations 262.0 1,039.9 2,107.8 2,353.5 Capex (139.4) (139.9) (450.0) (450.0)	0.0		•	*	•	
Perpetual securities 997.8 997.8 997.8 997.8 Total liabilities and equity 20,162.6 19,450.0 19,827.1 19,171.9 CASH FLOW (MYR m) Pretax profit (1,040.9) 184.6 475.3 872.5 Depreciation & amortisation 614.7 837.2 1,044.1 1,154.3 Adj net interest (income)/exp 567.6 135.5 551.8 508.8 Change in working capital 94.3 (0.1) 161.9 38.0 Cash taxes paid (9.1) (45.8) (90.7) (178.6) Other operating cash flow 0.0 0.0 0.0 0.0 Cash flow from operations 262.0 1,039.9 2,107.8 2,353.5 Capex (139.4) (139.9) (450.0) (450.0)	7,282.1					
CASH FLOW (MYR m) Pretax profit (1,040.9) 184.6 475.3 872.5 Depreciation & amortisation 614.7 837.2 1,044.1 1,154.3 Adj net interest (income)/exp 567.6 135.5 551.8 508.8 Change in working capital 94.3 (0.1) 161.9 38.0 Cash taxes paid (9.1) (45.8) (90.7) (178.6) Other operating cash flow 0.0 0.0 0.0 0.0 Cash flow from operations 262.0 1,039.9 2,107.8 2,353.5 Capex (139.4) (139.9) (450.0)	997.8	997.8	997.8	997.8	997.8	Perpetual securities
Pretax profit (1,040.9) 184.6 475.3 872.5 Depreciation & amortisation 614.7 837.2 1,044.1 1,154.3 Adj net interest (income)/exp 567.6 135.5 551.8 508.8 Change in working capital 94.3 (0.1) 161.9 38.0 Cash taxes paid (9.1) (45.8) (90.7) (178.6) Other operating cash flow 0.0 0.0 0.0 0.0 Cash flow from operations 262.0 1,039.9 2,107.8 2,353.5 Capex (139.4) (139.9) (450.0) (450.0)	17,715.0	19,171.9	19,827.1	19,450.0	20,162.6	Total liabilities and equity
Depreciation & amortisation 614.7 837.2 1,044.1 1,154.3 Adj net interest (income)/exp 567.6 135.5 551.8 508.8 Change in working capital 94.3 (0.1) 161.9 38.0 Cash taxes paid (9.1) (45.8) (90.7) (178.6) Other operating cash flow 0.0 0.0 0.0 0.0 Cash flow from operations 262.0 1,039.9 2,107.8 2,353.5 Capex (139.4) (139.9) (450.0) (450.0)						CASH FLOW (MYR m)
Adj net interest (income)/exp 567.6 135.5 551.8 508.8 Change in working capital 94.3 (0.1) 161.9 38.0 Cash taxes paid (9.1) (45.8) (90.7) (178.6) Other operating cash flow 0.0 0.0 0.0 0.0 Cash flow from operations 262.0 1,039.9 2,107.8 2,353.5 Capex (139.4) (139.9) (450.0) (450.0)	987.8	872.5	475.3	184.6	(1,040.9)	Pretax profit
Change in working capital 94.3 (0.1) 161.9 38.0 Cash taxes paid (9.1) (45.8) (90.7) (178.6) Other operating cash flow 0.0 0.0 0.0 0.0 Cash flow from operations 262.0 1,039.9 2,107.8 2,353.5 Capex (139.4) (139.9) (450.0) (450.0)	1,177.4	1,154.3	1,044.1	837.2	614.7	Depreciation & amortisation
Cash taxes paid (9.1) (45.8) (90.7) (178.6) Other operating cash flow 0.0 0.0 0.0 0.0 Cash flow from operations 262.0 1,039.9 2,107.8 2,353.5 Capex (139.4) (139.9) (450.0) (450.0)	422.2	508.8	551.8	135.5	567.6	Adj net interest (income)/exp
Other operating cash flow 0.0 0.0 0.0 0.0 Cash flow from operations 262.0 1,039.9 2,107.8 2,353.5 Capex (139.4) (139.9) (450.0) (450.0)	4.4	38.0	161.9	(0.1)	94.3	Change in working capital
Cash flow from operations 262.0 1,039.9 2,107.8 2,353.5 Capex (139.4) (139.9) (450.0) (450.0)	(221.6)	(178.6)	(90.7)	(45.8)	(9.1)	Cash taxes paid
Capex (139.4) (139.9) (450.0) (450.0)	0.0	0.0	0.0	0.0	0.0	Other operating cash flow
	2,328.0	2,353.5	2,107.8	1,039.9	262.0	Cash flow from operations
Free cash flow 122.5 335.2 1.120.7 1.276.8	(450.0)	(450.0)				
	1,251.3	1,276.8	1,120.7	335.2	122.5	Free cash flow
Dividends paid 0.0 0.0 (101.8) (317.0)	(350.4)					·
Equity raised / (purchased) 0.0 0.0 0.0 0.0	0.0					
Change in Debt 704.6 (516.9) (267.4) (914.3)	(1,563.1)					-
Perpetual securities distribution (57.5) (57.5) (57.5)	(57.5)					
Other invest/financing cash flow (160.9) (407.3) (705.8) (767.3)	(295.4)					=
Effect of exch rate changes 0.8 28.2 0.0 0.0 Net cash flow 609.6 (53.6) 525.4 (152.7)	0.0 (388.5)					•



FYE 31 Dec	FY21A	FY22A	FY23E	FY24E	FY25E
Key Ratios					
Growth ratios (%)					
Revenue growth	(10.4)	86.9	52.3	15.4	2.1
EBITDA growth	nm	456.9	76.3	22.0	2.0
EBIT growth	nm	nm	201.7	33.5	2.0
Pretax growth	nm	nm	157.5	83.6	13.2
Reported net profit growth	nm	nm	138.1	98.1	14.8
Core net profit growth	nm	nm	nm	98.1	14.8
Profitability ratios (%)					
EBITDA margin	12.7	37.8	43.7	46.2	46.2
EBIT margin	nm	11.0	21.8	25.2	25.2
Pretax profit margin	nm	5.9	10.0	15.9	17.6
Payout ratio	0.0	50.0	51.3	51.8	49.9
DuPont analysis					
Net profit margin (%)	nm	4.1	6.5	11.1	12.5
Revenue/Assets (x)	0.1	0.2	0.2	0.3	0.3
Assets/Equity (x)	3.2	3.0	3.0	2.8	2.4
ROAE (%)	(12.3)	2.0	4.7	9.0	9.9
ROAA (%)	(4.1)	(2.1)	1.6	3.1	3.8
Liquidity & Efficiency					
Cash conversion cycle	(195.1)	(197.6)	(181.4)	(195.7)	(201.0)
Days receivable outstanding	99.9	53.6	53.9	62.8	66.5
Days inventory outstanding	34.5	19.8	17.0	20.4	21.6
Days payables outstanding	329.5	271.0	252.2	278.8	289.1
Dividend cover (x)	nm	2.0	1.9	1.9	2.0
Current ratio (x)	0.9	0.9	0.9	1.0	0.9
Leverage & Expense Analysis					
Asset/Liability (x)	1.6	1.6	1.6	1.7	1.9
Net gearing (%) (incl perps)	52.2	46.3	34.7	23.8	8.6
Net gearing (%) (excl. perps)	60.5	53.5	39.9	27.2	9.8
Net interest cover (x)	na	0.5	1.7	2.5	3.0
Debt/EBITDA (x)	nm	4.2	2.3	1.5	0.9
Capex/revenue (%)	8.3	4.5	9.4	8.2	8.0
Net debt/ (net cash)	3,783.8	3,441.9	2,649.2	1,887.6	712.9

Source: Company; Maybank IBG Research



Research Offices

ECONOMICS

Suhaimi ILIAS Chief Economist Malaysia | Philippines | Global (603) 2297 8682 suhaimi_ilias@maybank-ib.com

CHUA Hak Bin

Regional Thematic Macroeconomist chuahb@maybank.com

Dr Zamros DZULKAFLI Malaysia | Philippines (603) 2082 6818 zamros.d@maybank-ib.com

Erica TAY China | Thailand (65) 6231 5844 erica.tay@maybank.com

Brian LEE Shun Rong Indonesia | Singapore | Vietnam (65) 6231 5846 brian.lee1@maybank.com

Fatin Nabila MOHD ZAINI (603) 2297 8685 fatinnabila.mohdzaini@maybank-ib.com

Luong Thu Huong (65) 6231 8467

hana.thuhuong@maybank.com

FX

Saktiandi SUPAAT Head of FX Research (65) 6320 1379 saktiandi@maybank.com

(65) 6320 1374 fionalim@maybank.com

Alan LAU (65) 6320 1378 alanlau@maybank.com

Shaun LIM (65) 6320 1371 shaunlim@maybank.com

STRATEGY

Anand PATHMAKANTHAN

(603) 2297 8783 anand.pathmakanthan@maybank-ib.com

FIXED INCOME

Winson PHOON, FCA Head of Fixed Income (65) 6340 1079 winsonphoon@maybank.com

(603) 2074 7606 munyi.st@maybank-ib.com

PORTFOLIO STRATEGY

MIBG SUSTAINABILITY RESEARCH

Jigar SHAH Head of Sustainability Research (91) 22 4223 2632 jigars@maybank.com

Neerav DALAL (91) 22 4223 2606 neerav@maybank.com

REGIONAL EQUITIES

Anand PATHMAKANTHAN Head of Regional Equity Research (603) 2297 8783 anand.pathmakanthan@maybank-ib.com

WONG Chew Hann, CA Head of ASEAN Equity Research (603) 2297 8686 wchewh@maybank-ib.com

ΜΑΙ ΔΥSΙΔ

WONG Chew Hann, CA Head of Research (603) 2297 8686 wchewh@maybank-ib.com • Equity Strategy • Non-Bank Financials (stock exchange) • Construction & Infrastructure

Anand PATHMAKANTHAN (603) 2297 8783

anand.pathmakanthan@maybank-ib.com
• Equity Strategy

Desmond CH'NG, BFP, FCA (603) 2297 8680 desmond.chng@maybank-ib.com • Banking & Finance

ONG Chee Ting, CA (603) 2297 8678 ct.ong@mavbank-ib.com

· Plantations - Regional

YIN Shao Yang, CPA (603) 2297 8916 • Gaming - Regional • Media • Aviation • Non-Bank Financials

TAN Chi Wei. CFA (603) 2297 8690 chiwei.t@maybank-ib.com Power • Telcos

WONG Wei Sum, CFA (603) 2297 8679 weisum@maybank-ib.com Property • Glove

(603) 2297 8687 jade.tam@maybank-ib.com

Consumer Staples & Discretionary

Nur Farah SYIFAA (603) 2297 8675 nurfarahsyifaa.mohamadfuad@maybank-ib.com
• Renewable Energy • REITs

LOH Yan Jin (603) 2297 8687 lohyanjin.loh@maybank-ib.com

· Ports · Automotive · Technology (EMS)

Jeremie YAP (603) 2297 8688 jeremie.yap@maybank-ib.com
• Oil & Gas • Petrochemicals

(603) 2297 8692 arvind.jayaratnam@maybank.com
• Technology (Semicon & Software)

TEE Sze Chiah Head of Retail Research (603) 2082 6858

szechiah.t@maybank-ib.com • Retail Research

Nik Ihsan RAJA ABDULLAH, MSTA, CFTe (603) 2297 8694 nikmohdihsan.ra@maybank-ib.com Chartist

(603) 2082 8769 amirah.azmi@maybank-ib.com Retail Research

Amirah AZMI

SINGAPORE

Thilan WICKRAMASINGHE Head of Research (65) 6231 5840 thilanw@maybank.com
Banking & Finance - Regional
Consumer

Eric ONG

(65) 6231 5849 ericong@maybank.com
• Healthcare • Transport • SMIDs

LI Jialin (65) 6231 5845 jialin.li@maybank.com

• REITs

Jarick SEET (65) 6231 5848 jarick.seet@maybank.com Technology

Krishna GUHA (65) 6231 5842 krishna.guha@maybank.com
• REITs

PHILIPPINES

Rachelleen RODRIGUEZ, CFA Head of Research (63) 2 5322 5007 rachelleen.rodriguez@maybank.com • Banking & Finance • Transport • Telcos

Utilities

Daphne SZE (63) 2 5322 5008 daphne.sze@maybank.com
• Consumer

Raffy MENDOZA (63) 2 5322 5010 joserafael.mendoza@maybank.com • Property • REITs • Gaming

THAILAND

Chak REUNGSINPINYA Head of Research (66) 2658 5000 ext 1399 chak.reungsinpinya@maybank.com
• Strategy • Energy

Jesada TECHAHUSDIN, CFA (66) 2658 5000 ext 1395 jesada.t@maybank.com

Banking & Finance

Wasu MATTANAPOTCHANART

(66) 2658 5000 ext 1392 wasu.m@maybank.com • Telcos • Technology • REITs • Property

 Consumer Discretionary Surachai PRAMIJAI CHAROFNKIT (66) 2658 5000 ext 1470

surachai.p@maybank.com
• Auto • Conmat • Contractor • Steel Suttatip PEERASUB

(66) 2658 5000 ext 1430 suttatip.p@maybank.com
• Food & Beverage • Commerce

Services

Natchaphon RODJANAROWAN (66) 2658 5000 ext 1393 natchaphon.rodjanarowan@maybank.com • Utilities

Boonyakorn AMORNSANK (66) 2658 5000 ext 1394 boonyakorn.amornsank@maybank.com

INDONESIA

Jeffrosenberg CHENLIM Head of Research (62) 21 8066 8680 jeffrosenberg.lim@maybank.com • Strategy • Banking & Finance • Property

Willy GOUTAMA (62) 21 8066 8500 willy.goutama@maybank.com • Consumer

Etta Rusdiana PUTRA (62) 21 8066 8683 etta.putra@maybank.com
• Telcos • Internet • Construction

William Jefferson W (62) 21 8066 8563 william.jefferson@maybank.com Property

Adi WICAKSONO (62) 21 8066 8686 adi.wicaksono@mavbank.com

 Plantations Satriawan HARYONO, CEWA, CTA (62) 21 8066 8682

satriawan@maybank.com Chartist

VIETNAM

Quan Trong Thanh Head of Research (84 28) 44 555 888 ext 8184 thanh.quan@maybank.com • Strategy • Banks

Hoang Huy, CFA (84 28) 44 555 888 ext 8181 hoanghuy@maybank.com • Strategy • Technology

Le Nguyen Nhat Chuyen (84 28) 44 555 888 ext 8082 chuyen.le@maybank.com
• Oil & Gas • Logistics

Nguyen Thi Sony Tra Mi (84 28) 44 555 888 ext 8084 trami.nguyen@maybank.com
Consumer Discretionary

Tran Thi Thanh Nhan (84 28) 44 555 888 ext 8088 nhan.tran@maybank.com Consumer Staples

Nguyen Le Tuan Loi (84 28) 44 555 888 ext 8182 loi.nguyen@maybank.com Property

Nguyen Thanh Hai (84 28) 44 555 888 ext 8081 thanhhai.nguyen@maybank.com
Industrials

Nguven Thanh Lam (84 28) 44 555 888 ext 8086 thanhlam.nguyen@maybank.com • Retail Research



APPENDIX I: TERMS FOR PROVISION OF REPORT, DISCLAIMERS AND DISCLOSURES

DISCLAIMERS

This research report is prepared for general circulation and for information purposes only and under no circumstances should it be considered or intended as an offer to sell or a solicitation of an offer to buy the securities referred to herein. Investors should note that values of such securities, if any, may fluctuate and that each security's price or value may rise or fall. Opinions or recommendations contained herein are in form of technical ratings and fundamental ratings. Technical ratings may differ from fundamental ratings as technical valuations apply different methodologies and are purely based on price and volume-related information extracted from the relevant jurisdiction's stock exchange in the equity analysis. Accordingly, investors' returns may be less than the original sum invested. Past performance is not necessarily a guide to future performance. This report is not intended to provide personal investment advice and does not take into account the specific investment objectives, the financial situation and the particular needs of persons who may receive or read this report. Investors should therefore seek financial, legal and other advice regarding the appropriateness of investing in any securities or the investment strategies discussed or recommended in this report.

The information contained herein has been obtained from sources believed to be reliable but such sources have not been independently verified by Maybank Investment Bank Berhad, its subsidiary and affiliates (collectively, "Maybank IBG") and consequently no representation is made as to the accuracy or completeness of this report by Maybank IBG and it should not be relied upon as such. Accordingly, Maybank IBG and its officers, directors, associates, connected parties and/or employees (collectively, "Representatives") shall not be liable for any direct, indirect or consequential losses or damages that may arise from the use or reliance of this report. Any information, opinions or recommendations contained herein are subject to change at any time, without prior notice.

This report may contain forward looking statements which are often but not always identified by the use of words such as "anticipate", "estimate", "intend", "plan", "expect", "forecast", "predict" and "project" and statements that an event or result "may", "will", "can", "should", "could" or "might" occur or be achieved and other similar expressions. Such forward looking statements are based on assumptions made and information currently available to us and are subject to certain risks and uncertainties that could cause the actual results to differ materially from those expressed in any forward looking statements. Readers are cautioned not to place undue relevance on these forward-looking statements. Maybank IBG expressly disclaims any obligation to update or revise any such forward looking statements to reflect new information, events or circumstances after the date of this publication or to reflect the occurrence of unanticipated events.

Maybank IBG and its officers, directors and employees, including persons involved in the preparation or issuance of this report, may, to the extent permitted by law, from time to time participate or invest in financing transactions with the issuer(s) of the securities mentioned in this report, perform services for or solicit business from such issuers, and/or have a position or holding, or other material interest, or effect transactions, in such securities or options thereon, or other investments related thereto. In addition, it may make markets in the securities mentioned in the material presented in this report. One or more directors, officers and/or employees of Maybank IBG may be a director of the issuers of the securities mentioned in this report to the extent permitted by law.

This report is prepared for the use of Maybank IBG's clients and may not be reproduced, altered in any way, transmitted to, copied or distributed to any other party in whole or in part in any form or manner without the prior express written consent of Maybank IBG and Maybank IBG and its Representatives accepts no liability whatsoever for the actions of third parties in this respect.

This report is not directed to or intended for distribution to or use by any person or entity who is a citizen or resident of or located in any locality, state, country or other jurisdiction where such distribution, publication, availability or use would be contrary to law or regulation. This report is for distribution only under such circumstances as may be permitted by applicable law. The securities described herein may not be eligible for sale in all jurisdictions or to certain categories of investors. Without prejudice to the foregoing, the reader is to note that additional disclaimers, warnings or qualifications may apply based on geographical location of the person or entity receiving this report.

Malaysia

Opinions or recommendations contained herein are in the form of technical ratings and fundamental ratings. Technical ratings may differ from fundamental ratings as technical valuations apply different methodologies and are purely based on price and volume-related information extracted from Bursa Malaysia Securities Berhad in the equity analysis.

Singapore

This report has been produced as of the date hereof and the information herein may be subject to change. Maybank Research Pte. Ltd. ("MRPL") in Singapore has no obligation to update such information for any recipient. For distribution in Singapore, recipients of this report are to contact MRPL in Singapore in respect of any matters arising from, or in connection with, this report. If the recipient of this report is not an accredited investor, expert investor or institutional investor (as defined under Section 4A of the Singapore Securities and Futures Act), MRPL shall be legally liable for the contents of this report, with such liability being limited to the extent (if any) as permitted by law.

Thailand

Except as specifically permitted, no part of this presentation may be reproduced or distributed in any manner without the prior written permission of Maybank Securities (Thailand) Public Company Limited. ("MST") accepts no liability whatsoever for the actions of third parties in this respect.

Due to different characteristics, objectives and strategies of institutional and retail investors, the research products of MST Institutional and Retail Research departments may differ in either recommendation or target price, or both. MST reserves the rights to disseminate MST Retail Research reports to institutional investors who have requested to receive it. If you are an authorised recipient, you hereby tacitly acknowledge that the research reports from MST Retail Research are first produced in Thai and there is a time lag in the release of the translated English version.

The disclosure of the survey result of the Thai Institute of Directors Association ("IOD") regarding corporate governance is made pursuant to the policy of the Office of the Securities and Exchange Commission. The survey of the IOD is based on the information of a company listed on the Stock Exchange of Thailand and the market for Alternative Investment disclosed to the public and able to be accessed by a general public investor. The result, therefore, is from the perspective of a third party. It is not an evaluation of operation and is not based on inside information. The survey result is as of the date appearing in the Corporate Governance Report of Thai Listed Companies. As a result, the survey may be changed after that date. MST does not confirm nor certify the accuracy of such survey result.

The disclosure of the Anti-Corruption Progress Indicators of a listed company on the Stock Exchange of Thailand, which is assessed by Thaipat Institute, is made in order to comply with the policy and sustainable development plan for the listed companies of the Office of the Securities and Exchange Commission. Thaipat Institute made this assessment based on the information received from the listed company, as stipulated in the form for the assessment of Anti-corruption which refers to the Annual Registration Statement (Form 56-1), Annual Report (Form 56-2), or other relevant documents or reports of such listed company. The assessment result is therefore made from the perspective of Thaipat Institute that is a third party. It is not an assessment of operation and is not based on any inside information. Since this assessment result as of the date appearing in the assessment result, it may be changed after that date or when there is any change to the relevant information. Nevertheless, MST does not confirm, verify, or certify the accuracy and completeness of the assessment result.

US

This third-party research report is distributed in the United States ("US") to Major US Institutional Investors (as defined in Rule 15a-6 under the Securities Exchange Act of 1934, as amended) only by Wedbush Securities Inc. ("Wedbush"), a broker-dealer registered in the US (registered under Section 15 of the Securities Exchange Act of 1934, as amended). All responsibility for the distribution of this report by Wedbush in the US shall be borne by Wedbush. This report is not directed at you if Wedbush is prohibited or restricted by any legislation or regulation in any jurisdiction from making it available to you. You should satisfy yourself before reading it that Wedbush is permitted to provide research material concerning investments to you under relevant legislation and regulations. All U.S. persons receiving and/or accessing this report and wishing to effect transactions in any security mentioned within must do so with: Wedbush Securities Inc. 1000 Wilshire Blvd, Los Angeles, California 90017, +1 (646) 604-4232 and not with the issuer of this report.



UK

This document is being distributed by Maybank Securities (London) Ltd ("MSUK") which is authorized and regulated, by the Financial Conduct Authority and is for Informational Purposes only. This document is not intended for distribution to anyone defined as a Retail Client under the Financial Services and Markets Act 2000 within the UK. Any inclusion of a third party link is for the recipients convenience only, and that the firm does not take any responsibility for its comments or accuracy, and that access to such links is at the individuals own risk. Nothing in this report should be considered as constituting legal, accounting or tax advice, and that for accurate guidance recipients should consult with their own independent tax advisers.

DISCLOSURES

Legal Entities Disclosures

Malaysia: This report is issued and distributed in Malaysia by Maybank Investment Bank Berhad (15938- H) which is a Participating Organization of Bursa Malaysia Berhad and a holder of Capital Markets and Services License issued by the Securities Commission in Malaysia. Singapore: This report is distributed in Singapore by MRPL (Co. Reg No 198700034E) which is regulated by the Monetary Authority of Singapore. Indonesia: PT Maybank Sekuritas Indonesia ("PTMSI") (Reg. No. KEP-251/PM/1992) is a member of the Indonesia Stock Exchange and is regulated by the Financial Services Authority (Indonesia). Thailand: MST (Reg. No.0107545000314) is a member of the Stock Exchange of Thailand and is regulated by the Ministry of Finance and the Securities and Exchange Commission. Philippines: Maybank Securities Inc (Reg. No.01-2004-00019) is a member of the Philippines Stock Exchange and is regulated by the Securities and Exchange Commission. Vietnam: Maybank Securities Limited (License Number: 117/GP-UBCK) is licensed under the State Securities Commission of Vietnam. Hong Kong: MIB Securities (Hong Kong) Limited (Central Entity No AAD284) is regulated by the Securities and Futures Commission. India: MIB Securities India Private Limited ("MIBSI") is a participant of the National Stock Exchange of India Limited and the Bombay Stock Exchange and is regulated by Securities and Exchange Board of India ("SEBI") (Reg. No. INZ000010538). MIBSI is also registered with SEBI as Category 1 Merchant Banker (Reg. No. INM 000011708) and as Research Analyst (Reg No: INH000000057). UK: Maybank Securities (London) Ltd (Reg No 2377538) is authorized and regulated by the Financial Conduct Authority.

Disclosure of Interest

Malaysia: Maybank IBG and its Representatives may from time to time have positions or be materially interested in the securities referred to herein and may further act as market maker or may have assumed an underwriting commitment or deal with such securities and may also perform or seek to perform investment banking services, advisory and other services for or relating to those companies.

Singapore: As of 21 January 2024, Maybank Research Pte. Ltd. and the covering analyst do not have any interest in any companies recommended in this research report.

Thailand: MST may have a business relationship with or may possibly be an issuer of derivative warrants on the securities /companies mentioned in the research report. Therefore, Investors should exercise their own judgment before making any investment decisions. MST, its associates, directors, connected parties and/or employees may from time to time have interests and/or underwriting commitments in the securities mentioned in this report.

Hong Kong: As of 21 January 2024, MIB Securities (Hong Kong) Limited and the authoring analyst do not have any interest in any companies recommended in this research report.

India: As of 21 January 2024, and at the end of the month immediately preceding the date of publication of the research report, MIBSI, authoring analyst or their associate / relative does not hold any financial interest or any actual or beneficial ownership in any shares or having any conflict of interest in the subject companies except as otherwise disclosed in the research report.

In the past twelve months MIBSI and authoring analyst or their associate did not receive any compensation or other benefits from the subject companies or third party in connection with the research report on any account what so ever except as otherwise disclosed in the research report.

Maybank IBG may have, within the last three years, served as manager or co-manager of a public offering of securities for, or currently may make a primary market in issues of, any or all of the entities mentioned in this report or may be providing, or have provided within the previous 12 months, significant advice or investment services in relation to the investment concerned or a related investment and may receive compensation for the services provided from the companies covered in this report.

OTHERS

Analyst Certification of Independence

The views expressed in this research report accurately reflect the analyst's personal views about any and all of the subject securities or issuers; and no part of the research analyst's compensation was, is or will be, directly or indirectly, related to the specific recommendations or views expressed in the report.

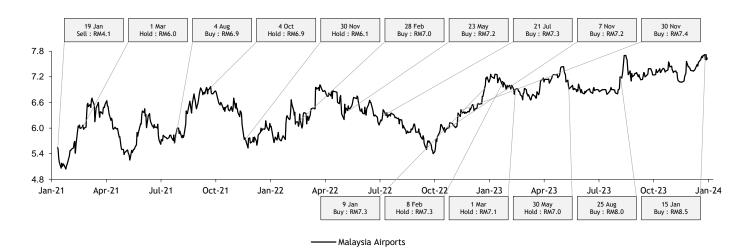
Reminder

Structured securities are complex instruments, typically involve a high degree of risk and are intended for sale only to sophisticated investors who are capable of understanding and assuming the risks involved. The market value of any structured security may be affected by changes in economic, financial and political factors (including, but not limited to, spot and forward interest and exchange rates), time to maturity, market conditions and volatility and the credit quality of any issuer or reference issuer. Any investor interested in purchasing a structured product should conduct its own analysis of the product and consult with its own professional advisers as to the risks involved in making such a purchase.

No part of this material may be copied, photocopied or duplicated in any form by any means or redistributed without the prior consent of Maybank IBG.

(a) Maybank

Historical recommendations and target price: Malaysia Airports (MAHB MK)



Definition of Ratings

Maybank IBG Research uses the following rating system

BUY
Return is expected to be above 10% in the next 12 months (including dividends)

Return is expected to be between 0% to 10% in the next 12 months (including dividends)

SELL Return is expected to be below 0% in the next 12 months (including dividends)

Applicability of Ratings

The respective analyst maintains a coverage universe of stocks, the list of which may be adjusted according to needs. Investment ratings are only applicable to the stocks which form part of the coverage universe. Reports on companies which are not part of the coverage do not carry investment ratings as we do not actively follow developments in these companies.



Malaysia

Maybank Investment Bank Berhad (A Participating Organisation of Bursa Malaysia Securities Berhad) 33rd Floor, Menara Maybank, 100 Jalan Tun Perak, 50050 Kuala Lumpur

Tel: (603) 2059 1888; Fax: (603) 2078 4194

Stockbroking Business:

Level 8, Tower C, Dataran Maybank, No.1, Jalan Maarof 59000 Kuala Lumpur

Tel: (603) 2297 8888 Fax: (603) 2282 5136

Singapore

Maybank Securities Pte Ltd Maybank Research Pte Ltd 50 North Canal Road Singapore 059304

Tel: (65) 6336 9090

Indonesia

PT Maybank Sekuritas Indonesia Sentral Senayan III, 22nd Floor Jl. Asia Afrika No. 8 Gelora Bung Karno, Senayan Jakarta 10270, Indonesia

Tel: (62) 21 2557 1188 Fax: (62) 21 2557 1189

Thailand

Maybank Securities (Thailand) PCL 999/9 The Offices at Central World, 20th - 21st Floor, Rama 1 Road Pathumwan, Bangkok 10330, Thailand

Tel: (66) 2 658 6817 (sales) Tel: (66) 2 658 6801 (research)

London

Maybank Securities (London) Ltd PNB House 77 Queen Victoria Street London EC4V 4AY, UK

Tel: (44) 20 7332 0221 Fax: (44) 20 7332 0302

India

MIB Securities India Pte Ltd 1101, 11th floor, A Wing, Kanakia Wall Street, Chakala, Andheri -Kurla Road, Andheri East, Mumbai City - 400 093, India

Tel: (91) 22 6623 2600 Fax: (91) 22 6623 2604

Vietnam

Maybank Securities Limited Floor 10, Pearl 5 Tower, 5 Le Quy Don Street, Vo Thi Sau Ward, District 3 Ho Chi Minh City, Vietnam

Tel: (84) 28 44 555 888 Fax: (84) 28 38 271 030

Hong Kong

MIB Securities (Hong Kong) Limited 28/F, Lee Garden Three, 1 Sunning Road, Causeway Bay, Hong Kong

Tel: (852) 2268 0800 Fax: (852) 2877 0104

Philippines

Maybank Securities Inc 17/F, Tower One & Exchange Plaza Ayala Triangle, Ayala Avenue Makati City, Philippines 1200

Tel: (63) 2 8849 8888 Fax: (63) 2 8848 5738

Sales Trading

Indonesia Helen Widjaja helen.widjaja@maybank.com (62) 21 2557 1188

Philippines Keith Roy keith_roy@maybank.com Tel: (63) 2 848-5288 London Greg Smith

gsmith@maybank.com Tel: (44) 207-332-0221

India

Sanjay Makhija sanjaymakhija@maybank.com Tel: (91)-22-6623-2629

> www.maybank.com/investment-banking www.maybank-keresearch.com