

Hartalega (HART MK)

Preparing for the next battle

Facing challenges head-on; U/G to HOLD

HART remains cautious amid rising competition from China glove makers expanding into SEA and targeting the same US market, and it continues to prioritise cost and production efficiency to stay competitive. As buyers diversify suppliers for risk management, M'sia could still capture part of the demand, making efficiency crucial to securing these opportunities. We maintain our earnings forecasts and MYR1.35 TP (on 1.1x CY27E PBV, -1SD to mean). With the weakness in share price, there is now a 10% upside to our TP - U/G to HOLD.

Doubles down on cost optimisation

HART remains focused on operational efficiency and cost control. It has hibernated two plants to carry out automation upgrades. This has reduced its running capacity to 24b pcs p.a. (-35%, from 37b pcs) but lifted the utilisation rate to 100% (from 67% in 1QFY26). Other ongoing cost-saving initiatives include workforce rightsizing, tighter wastage control, and improved sourcing. These efforts, coupled with lower electricity tariffs and raw material costs, help cushion the impact of higher wages amid a soft pricing environment.

The next 6 months are critical

HART remains cautious as pricing is expected to stay competitive amid ongoing oversupply and additional capacity from China glove makers expanding into Southeast Asia (SEA). The industry's active supply capacity of 500b-550b pcs versus glove demand of ≈370b pcs in 2024 keeps pricing buyer-driven. In our view, the next six months will be critical, particularly on pricing strategy, as a major China glove maker's Indonesia plant is set to begin commissioning. Initial shipments, initially targeted for Oct 2025, have been delayed to Dec 2025-Jan 2026. We believe this new capacity mainly focuses on the US market.

Exploring M&A opportunities

To diversify and strengthen its business, HART is expanding within the healthcare sector (e.g. medical consumables distribution) via M&A and growing its own brand, Gloveon, which now supplies 70% of Malaysia's private hospitals and leads in Australia's public healthcare segment. HART prefers organic growth through technology and efficiency gains rather than acquiring existing glove plants. It has no plans to enter the cleanroom glove segment. To manage forex risk, HART currently maintains a 60-80% hedging policy until Jan 2026.

FYE Mar (MYR m)	FY24A	FY25A	FY26E	FY27E	FY28E
Revenue	1,838	2,586	2,511	2,610	2,610
EBITDA	178	201	211	219	183
Core net profit	15	81	74	75	45
Core FDEPS (sen)	0.4	2.3	2.1	2.2	1.3
Core FDEPS growth(%)	(90.9)	445.2	(8.5)	1.7	(40.5)
Net DPS (sen)	0.0	11.4	1.3	1.3	0.8
Core FD P/E (x)	nm	80.5	58.2	57.2	96.2
P/BV (x)	2.0	1.5	1.0	1.0	1.0
Net dividend yield (%)	0.0	6.0	1.0	1.1	0.6
ROAE (%)	0.3	1.7	1.7	1.7	1.0
ROAA (%)	0.3	1.6	1.6	1.6	1.0
EV/EBITDA (x)	45.2	27.6	15.8	15.3	18.0
Net gearing (%) (incl perps)	net cash				
Consensus net profit	-	-	74	144	185
MIBG vs. Consensus (%)	-	-	(0.0)	(47.9)	(75.8)

Wong Wei Sum, CFA weisum@maybank-ib.com (603) 2297 8679

HOI D

Previous Price Taraet

[Prior:SELL]

MYR 1.35

Share Price MYR 1.25

MYR 1.35 (+9%) 12m Price Target

Company Description

Hartalega is the world's largest nitrile medical gloves producer.

Statistics

52w high/low (MYR)	4.05/1.10
3m avg turnover (USDm)	2.5
Free float (%)	42.2
Issued shares (m)	3,428
Market capitalisation	MYR4.3B
	USD1.0B
Markey also as had done.	

Major shareholders:	
Hartalega Industries Sdn. Bhd.	34.3%
Employees Provident Fund	8.69
BNP Paribas Wealth Management	6.29

Price Performance



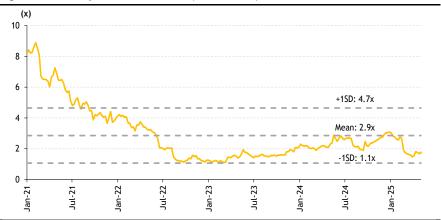
Hartalega - (LHS, MYR) —— Hartalega / Kuala Lumpur Composite Index - (RHS, %)

	-1M	-3M	-12M
Absolute (%)	5	(19)	(59)
Relative to index (%)	4	(23)	(58)

Source: FactSet



Fig 1: HART's 1-year forward PBV (2021-2025)



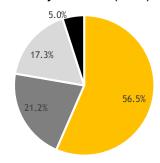
Source: Bloomberg, Company data, Maybank IBG Research

Maybank Investment Bank

Value Proposition

- HART was founded in 1988, starting from a small production line and eventually becoming one of the world's leading nitrile glove manufacturers.
- It had an installed capacity of 37b pcs p.a. end-FY25.
- In FY25, 57% of HART's revenue was from the US, 21% from Europe, 17% from Asia and 4% from others.

Revenue breakdown by countries (FY25)



North America ■ Europe/Scandanavia ■ Asia/Asia Pac ■ Others

Source: Company



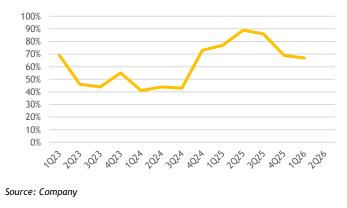
Source: Company, Maybank IBG Research

- 1. 4Q20: News of the COVID-19 vaccine was reported.
- 2. 2021: Malaysian glove makers were hit by the EMCO in July 2021.
- 3. 2022-2023: Oversupply and a price war from China glove makers pressured the industry.
- 4. 2024: The US raised tariffs on China-made gloves to 25% (from 7.5%) in May 2024, with further hikes planned to 50% by 2025 and 100% by 2026.
- 5. 2025: Concerns emerged over China glove makers' capacity expansion in Southeast Asia (SEA).

Financial Metrics

- EBITDA margin declined after front-loaded activities in 4QCY24, easing from 10.4% to 9.9% in 2QCY25, despite the US tariff hikes on China counterparts. The lower margin was attributed to competition among non-China players, the strengthening MYR against USD, and lower utilisation rates.
- HART's utilisation rate stood at 67% at end-1QFY26 but has since risen to 100% after the company hibernated two plants for upgrades, reducing its effective running capacity by 35% to 24b pcs p.a. (from 37b pcs).
- HART remained in a net cash position of MYR989m (or 29 sen/share) as at end-1QFY26.

HART's utilisation rate was 67% end-1QFY26



Swing Factors

Upside

- Stronger-than-expected orders from the USA market.
- Higher-than-expected utilisation rate and ASPs.
- Entry into new markets that will drive sales volume growth.

Downside

- A prolonged price war.
- Further aggressive capacity expansion by China players.
- Strengthening of the MYR against USD.

weisum@maybank-ib.com



FYE 31 Mar	FY24A	FY25A	FY26E	FY27E	FY28E
Key Metrics					
P/E (reported) (x)	617.6	141.8	57.9	57.0	95.7
Core P/E (x)	nm	80.1	57.9	57.0	95.7
Core FD P/E (x)	nm	80.5	58.2	57.2	96.2
P/BV (x)	2.0	1.5	1.0	1.0	1.0
P/NTA (x)	2.0	1.5	1.0	1.0	1.0
Net dividend yield (%)	0.0	6.0	1.0	1.1	0.6
FCF yield (%)	nm	1.2	1.2	0.6	1.6
EV/EBITDA (x)	45.2	27.6	15.8	15.3	18.0
EV/EBIT (x)	nm	nm	62.7	62.6	nm
INCOME STATEMENT (MYR m)					
Revenue	1,838.1	2,585.6	2,511.3	2,610.2	2,610.2
EBITDA	177.7	201.0	211.2	219.1	182.7
Depreciation	(132.1)	(150.7)	(158.2)	(165.7)	(170.7)
Amortisation	0.0	0.0	0.0	0.0	0.0
EBIT	45.7	50.4	53.0	53.4	12.1
Net interest income /(exp)	53.0	41.0	44.1	45.4	46.6
Associates & JV	0.0	0.0	0.0	0.0	0.0
	0.0	0.0	0.0	0.0	0.0
Exceptionals					
Other pretax income	0.0	0.0	0.0	0.0	0.0
Pretax profit	38.7	48.0	97.2	98.8	58.7
Income tax	(18.7)	26.5	(23.3)	(23.7)	(14.1)
Minorities	(7.3)	0.1	0.1	0.1	0.1
Discontinued operations	0.0	0.0	0.0	0.0	0.0
Reported net profit	12.7	74.5	74.0	75.2	44.7
Core net profit	14.8	80.8	74.0	75.2	44.7
BALANCE SHEET (MYR m)					
Cash & Short Term Investments	1,427.4	923.1	872.0	796.7	784.1
Accounts receivable	386.7	380.3	369.4	383.9	383.9
Inventory	385.6	341.2	331.4	344.5	344.5
Reinsurance assets	0.0	0.0	0.0	0.0	0.0
Property, Plant & Equip (net)	1,901.0	2,573.1	2,565.0	2,549.3	2,649.3
Intangible assets	45.2	38.3	38.3	38.3	38.3
Investment in Associates & JVs	0.0	0.0	0.0	0.0	0.0
Other assets	1,111.7	484.0	501.5	543.6	369.4
Total assets	5.257.6	4,740,1	4,677.5	4,656.3	4,569.5
ST interest bearing debt	62.3	4.1	4.1	4.1	4.1
Accounts payable	316.8	227.1	220.6	229.3	229.3
Insurance contract liabilities	0.0	0.0	0.0	0.0	0.0
	4.3				(205.3)
LT interest bearing debt		0.0	(85.5)	(145.4)	
Other liabilities	230.0	190.0	190.0	190.0	190.0
Total Liabilities	613.4	421.2	329.2	277.9	218.0
Shareholders Equity	4,647.7	4,322.3	4,351.9	4,382.0	4,355.1
Minority Interest	(3.5)	(3.3)	(3.5)	(3.6)	(3.6)
Total shareholder equity	4,644.2	4,318.9	4,348.4	4,378.3	4,351.5
Total liabilities and equity	5,257.6	4,740.1	4,677.5	4,656.3	4,569.5
CASH FLOW (MYR m)					
Pretax profit	38.7	48.0	97.2	98.8	58.7
Depreciation & amortisation	132.1	150.7	158.2	165.7	170.7
Adj net interest (income)/exp	(53.0)	(41.6)	(44.1)	(45.4)	(46.6)
Change in working capital	(149.0)	(48.7)	14.2	(18.9)	0.0
Cash taxes paid	(31.9)	(14.1)	(23.3)	(23.7)	(14.1)
Other operating cash flow	5.4	19.6	0.0	0.0	0.0
Cash flow from operations	(57.7)	113.8	202.1	176.4	168.6
Capex	(25.3)	(35.7)	(150.0)	(150.0)	(100.0)
Free cash flow	(83.0)	78.1	52.1	26.4	68.6
Dividends paid	0.0				
·		(401.4)	(44.4)	(45.1)	(26.8)
Equity raised / (purchased)	0.0	0.0	0.0	0.0	0.0
Change to Dalit		(50 O)	(59.9)	(59.9)	(59.9)
Change in Debt	(91.6)	(59.9)			
Other invest/financing cash flow	(128.0)	(109.0)	1.1	3.3	5.6
•	, ,				5.6 0.0 (12.6)



FYE 31 Mar	FY24A	FY25A	FY26E	FY27E	FY28E
Key Ratios					
Growth ratios (%)					
Revenue growth	(23.7)	40.7	(2.9)	3.9	0.0
EBITDA growth	nm	13.1	5.1	3.7	(16.6)
EBIT growth	nm	10.3	5.3	0.7	(77.4)
Pretax growth	nm	23.8	102.7	1.7	(40.6)
Reported net profit growth	nm	485.9	(0.7)	1.6	(40.5)
Core net profit growth	(90.9)	447.1	(8.5)	1.6	(40.5)
Profitability ratios (%)					
EBITDA margin	9.7	7.8	8.4	8.4	7.0
EBIT margin	2.5	1.9	2.1	2.0	0.5
Pretax profit margin	2.1	1.9	3.9	3.8	2.2
Payout ratio	0.0	nm	60.0	60.0	60.0
DuPont analysis					
Net profit margin (%)	0.7	2.9	2.9	2.9	1.7
Revenue/Assets (x)	0.3	0.5	0.5	0.6	0.6
Assets/Equity (x)	1.1	1.1	1.1	1.1	1.0
ROAE (%)	0.3	1.7	1.7	1.7	1.0
ROAA (%)	0.3	1.6	1.6	1.6	1.0
Liquidity & Efficiency					
Cash conversion cycle	74.6	68.6	72.5	70.3	71.6
Days receivable outstanding	69.5	53.4	53.7	51.9	53.0
Days inventory outstanding	63.9	60.4	56.1	54.8	55.6
Days payables outstanding	58.9	45.2	37.3	36.5	37.0
Dividend cover (x)	nm	0.2	1.7	1.7	1.7
Current ratio (x)	5.9	7.2	7.1	6.6	6.6
Leverage & Expense Analysis					
Asset/Liability (x)	8.6	nm	nm	nm	nm
Net gearing (%) (incl perps)	net cash	net cash	net cash	net cash	net cash
Net gearing (%) (excl. perps)	net cash	net cash	net cash	net cash	net cash
Net interest cover (x)	na	na	na	na	na
Debt/EBITDA (x)	0.4	0.0	nm	nm	nm
Capex/revenue (%)	1.4	1.4	6.0	5.7	3.8
Net debt/ (net cash)	(1,360.8)	(919.1)	(953.4)	(938.0)	(985.4)

Source: Company; Maybank IBG Research

October 16, 2025 5



Research Offices

ECONOMICS

Suhaimi ILIAS Chief Economist Malaysia | Philippines | Global (603) 2297 8682 suhaimi_ilias@maybank-ib.com

CHUA Hak Bin

Regional Thematic Macroeconomist (65) 6231 5830 chuahb@maybank.com

Erica TAY China | Thailand (65) 6231 5844 erica.tay@maybank.com

Brian LEE Shun Rong Indonesia | Singapore | Vietnam (65) 6231 5846 brian.lee1@maybank.com

Malaysia | Philippines | Global (603) 2082 6818 azril.rosli@maybank-ib.com

Luong Thu Huong (65) 6231 8467 hana.thuhuong@maybank.com

(65) 6231 5843 jiayu.lee@maybank.com

FΧ

Saktiandi SUPAAT Head of FX Research (65) 6320 1379 saktiandi@maybank.com

Fiona I IM (65) 6320 1374 fionalim@maybank.com

Alan LAU, CFA (65) 6320 1378 alanlau@maybank.com

Shaun LIM (65) 6320 1371 shaunlim@maybank.com

STRATEGY

Anand PATHMAKANTHAN

ASEAN (603) 2297 8783 anand.pathmakanthan@maybank-ib.com

FIXED INCOME

Winson PHOON, FCA Head of Fixed Income (65) 6231 5831

winsonphoon@maybank.com (603) 2074 7606

erine.yu@maybank.com PORTFOLIO STRATEGY

ONG Seng Yeow (65) 6231 5839 ongsengyeow@maybank.com

Sean LIM

(603) 2297 8888 lim.tzekhang@maybank.com

Miranda CHENG (852) 2268 0641 miranda.cheng@mib.com.hk

MIBG SUSTAINABILITY RESEARCH

Jigar SHAH Head of Sustainability Research (91) 22 4223 2632 iigars@maybank.com

Neerav DALAL (91) 22 4223 2606 neerav@maybank.com

REGIONAL EQUITIES

Anand PATHMAKANTHAN Head of Regional Equity Research (603) 2297 8783 anand.pathmakanthan@maybank-ib.com

WONG Chew Hann, CA Head of ASEAN Equity Research (603) 2297 8686 wchewh@maybank-ib.com

ΜΑΙ ΔΥSΙΔ

LIM Sue Lin, Head of Research (603) 2297 8612 suelin.lim@maybank-ib.com Equity Strategy

Desmond CH'NG, BFP, FCA (603) 2297 8680 desmond.chng@maybank-ib.com • Banking & Finance • Insurance

ONG Chee Ting, CA (603) 2297 8678

ct.ong@maybank-ib.com
• Plantations - Regional

YIN Shao Yang, CPA (603) 2297 8916 samuel.y@maybank-ib.com • Gaming - Regional • Construction • Aviation • Non-Bank Financials

TAN Chi Wei, CFA (603) 2297 8690 chiwei.t@mavbank-ib.com Utilities • Telcos

WONG Wei Sum, CFA (603) 2297 8679 weisum@maybank-ib.com
• Property • Glove

Jade TAM (603) 2297 8687 jade.tam@maybank-ib.com
• Consumer Staples & Discretionary

Nur Farah SYIFAA (603) 2297 8675 nurfarahsyifaa.mohamadfuad@maybank-ib.com

LOH Yan Jin (603) 2297 8687

lohvaniin.loh@mavbank-ib.com • Ports • Automotive

REITs

(603) 2297 8688

jeremie.yap@maybank-ib.com
• Oil & Gas • Petrochemicals Nur Natasha ARIZA

(603) 2297 8691 natashaariza.aizarizal@maybank-ib.com
• Healthcare • Media

Lucas SIM (603) 2082 6824 lucas.sim@maybank-ib.com

Technology

Amirah AZMI (603) 2082 8769

THONG Kei Jun (603) 2297 8677 keijun.thong@maybank-ib.com Renewable Energy

TEE Sze Chiah Head of Retail Research (603) 2082 6858

szechiah.t@maybank-ib.com
• Retail Research

amirah.azmi@maybank-ib.com
• Retail Research Aseela ZAHARI

(603) 2082 8767 aseela.za@maybank-ib.com Retail Research Amirul RUSYDY, CMT

(603) 2297 8694 rusydy.azizi@maybank.com Chartist

SINGAPORE

Thilan WICKRAMASINGHE Head of Research (65) 6231 5840 thilanw@maybank.com
• Strategy • Consumer
• Banking & Finance - Regional

Eric ONG (65) 6231 5849

ericong@maybank.com
• Healthcare • Transport • SMIDs Jarick SEET

(65) 6231 5848 jarick.seet@maybank.com • Technology • SMIDs

Krishna GUHA (65) 6231 5842 krishna.guha@maybank.com • REITs • Industrials

(65) 6231 5837

hussaini.saifee@maybank.com
• Telcos • Internet • Consumer

PHILIPPINES

Kervin Laurence SISAYAN Head of Research (63) 2 5322 5005 kervin.sisayan@maybank.com • Strategy • Banking & Finance • Telcos

Daphne SZE (63) 2 5322 5008 daphne.sze@maybank.com Consumer

Raffy MENDOZA (63) 2 5322 5010

joserafael.mendoza@maybank.com
• Property • REITs • Gaming

Germaine GUINTO (63) 2 5322 5006 germaine.guinto@maybank.com
• Utilities

Ronalyn Joyce LALIMO (63) 2 5322 5009 rona.lalimo@maybank.com

SMIDs

VIETNAM

Quan Trong Thanh Head of Research (84 28) 44 555 888 ext 8184 thanh.quan@maybank.com • Strategy • Banks

Hoang Huy, CFA (84 28) 44 555 888 ext 8181 hoanghuy@maybank.com
• Strategy • Technology

Le Nguyen Nhat Chuyen (84 28) 44 555 888 ext 8082 chuyen.le@maybank.com • Oil & Gas • Logistics

Nguyen Thi Sony Tra Mi (84 28) 44 555 888 ext 8084 trami.nguyen@maybank.com Consumer Discretionary

Tran Thi Thanh Nhan (84 28) 44 555 888 ext 8088 nhan.tran@maybank.com
• Consumer Staples

Nguyen Le Tuan Loi (84 28) 44 555 888 ext 8182 loi.nguyen@maybank.com
• Property

Nguven Thanh Hai (84 28) 44 555 888 ext 8081 thanhhai.nguyen@maybank.com • Industrials

Vu Viet Linh (84 28) 44 555 888 ext 8201

vietlinh.vu@maybank.com Strategy

Nguyen Thanh Lam (84 28) 44 555 888 ext 8086 thanhlam.nguyen@maybank.com
Retail Research INDONESIA

Jeffrosenberg CHENLIM Head of Research (62) 21 8066 8680 jeffrosenberg.lim@maybank.com • Strategy • Banking & Finance • Property

Willy GOUTAMA (62) 21 8066 8688 willy.goutama@maybank.com • Consumer

Etta Rusdiana PUTRA (62) 21 8066 8683 etta.putra@maybank.com
• Telcos • Internet • Construction

Paulina MARGARFTA (62) 21 8066 8690 paulina.tjoa@maybank.com • Autos • Healthcare

Hasan BΔRΔKWΔN (62) 21 8066 2694 hasan.barakwan@mavbank.com • Metals & Mining • Oil & Gas

Faiq ASAD (62) 21 8066 8692 faig.asad@maybank.com Banking & Finance

Kevin HALIM (62) 21 8066 2687 kevin.halim@maybank.com • Property • Cement

Satriawan HARYONO, CEWA, CTA (62) 21 8066 8682 satriawan@maybank.com Chartist

THAILAND

Chak REUNGSINPINYA Head of Research (66) 2658 5000 ext 1399 chak.reungsinpinya@maybank.com
• Strategy • Energy

Jesada TECHAHUSDIN, CFA (66) 2658 5000 ext 1395 jesada.t@maybank.com
Banking & Finance

Wasu MATTANAPOTCHANART

(66) 2658 5000 ext 1392 wasu.m@maybank.com Telcos • Technology (Software) • REITs
 Property • Consumer Discretionary

Suttatip PEERASUB (66) 2658 5000 ext 1430 suttatip.p@maybank.com • Consumer Staples & Discretionary

Natchaphon RODJANAROWAN (66) 2658 5000 ext 1393 natchaphon.rodjanarowan@maybank.com

Utilities • Property

Boonyakorn AMORNSANK (66) 2658 5000 ext 1394 boonyakorn.amornsank@maybank.com • Services (Hotels, Transport)

Nontapat SAHAKITPINYO (66) 2658 5000 ext 2352 nontapat.sahakitpinyo@maybank.com · Healthcare · Construction · Insurance

Yugi TAKESHIMA (66) 2658 5000 ext 1530 yugi.takeshima@maybank.com • Technology (EMS & Semicon)

Tanida JIRAPORNKASEMSUK (66) 2658 5000 ext 1396 tanida.jirapornkasemsuk@maybank.com
• Food & Beverage

Aomsub NGOWSIRI (66) 2658 5000 ext 2518 aomsub.ngowsiri@maybank.com Industrials



APPENDIX I: TERMS FOR PROVISION OF REPORT, DISCLAIMERS AND DISCLOSURES

DISCLAIMERS

This research report is prepared for general circulation and for information purposes only and under no circumstances should it be considered or intended as an offer to sell or a solicitation of an offer to buy the securities referred to herein. Investors should note that values of such securities, if any, may fluctuate and that each security's price or value may rise or fall. Opinions or recommendations contained herein are in form of technical ratings and fundamental ratings. Technical ratings may differ from fundamental ratings as technical valuations apply different methodologies and are purely based on price and volume-related information extracted from the relevant jurisdiction's stock exchange in the equity analysis. Accordingly, investors' returns may be less than the original sum invested. Past performance is not necessarily a guide to future performance. This report is not intended to provide personal investment advice and does not take into account the specific investment objectives, the financial situation and the particular needs of persons who may receive or read this report. Investors should therefore seek financial, legal and other advice regarding the appropriateness of investing in any securities or the investment strategies discussed or recommended in this report.

The information contained herein has been obtained from sources believed to be reliable but such sources have not been independently verified by Maybank Investment Bank Berhad, its subsidiary and affiliates (collectively, "Maybank IBG") and consequently no representation is made as to the accuracy or completeness of this report by Maybank IBG and it should not be relied upon as such. Accordingly, Maybank IBG and its officers, directors, associates, connected parties and/or employees (collectively, "Representatives") shall not be liable for any direct, indirect or consequential losses or damages that may arise from the use or reliance of this report. Any information, opinions or recommendations contained herein are subject to change at any time, without prior notice.

This report may contain forward looking statements which are often but not always identified by the use of words such as "anticipate", "believe", "estimate", "intend", "plan", "expect", "forecast", "predict" and "project" and statements that an event or result "may", "will", "can", "should", "could" or "might" occur or be achieved and other similar expressions. Such forward looking statements are based on assumptions made and information currently available to us and are subject to certain risks and uncertainties that could cause the actual results to differ materially from those expressed in any forward looking statements. Readers are cautioned not to place undue relevance on these forward-looking statements. Maybank IBG expressly disclaims any obligation to update or revise any such forward looking statements to reflect new information, events or circumstances after the date of this publication or to reflect the occurrence of unanticipated events.

Maybank IBG and its officers, directors and employees, including persons involved in the preparation or issuance of this report, may, to the extent permitted by law, from time to time participate or invest in financing transactions with the issuer(s) of the securities mentioned in this report, perform services for or solicit business from such issuers, and/or have a position or holding, or other material interest, or effect transactions, in such securities or options thereon, or other investments related thereto. In addition, it may make markets in the securities mentioned in the material presented in this report. One or more directors, officers and/or employees of Maybank IBG may be a director of the issuers of the securities mentioned in this report to the extent permitted by law.

This report is prepared for the use of Maybank IBG's clients and may not be reproduced, altered in any way, transmitted to, copied or distributed to any other party in whole or in part in any form or manner without the prior express written consent of Maybank IBG and Maybank IBG and its Representatives accepts no liability whatsoever for the actions of third parties in this respect.

This report is not directed to or intended for distribution to or use by any person or entity who is a citizen or resident of or located in any locality, state, country or other jurisdiction where such distribution, publication, availability or use would be contrary to law or regulation. This report is for distribution only under such circumstances as may be permitted by applicable law. The securities described herein may not be eligible for sale in all jurisdictions or to certain categories of investors. Without prejudice to the foregoing, the reader is to note that additional disclaimers, warnings or qualifications may apply based on geographical location of the person or entity receiving this report.

Malaysia

Opinions or recommendations contained herein are in the form of technical ratings and fundamental ratings. Technical ratings may differ from fundamental ratings as technical valuations apply different methodologies and are purely based on price and volume-related information extracted from Bursa Malaysia Securities Berhad in the equity analysis.

Singapore

This report has been produced as of the date hereof and the information herein may be subject to change. Maybank Research Pte. Ltd. ("MRPL") in Singapore has no obligation to update such information for any recipient. For distribution in Singapore, recipients of this report are to contact MRPL in Singapore in respect of any matters arising from, or in connection with, this report. If the recipient of this report is not an accredited investor, expert investor or institutional investor (as defined under Section 4A of the Singapore Securities and Futures Act 2001), MRPL shall be legally liable for the contents of this report.

Thailand

Except as specifically permitted, no part of this presentation may be reproduced or distributed in any manner without the prior written permission of Maybank Securities (Thailand) Public Company Limited. Maybank Securities (Thailand) Public Company Limited. Maybank Securities (Thailand) Public Company Limited ("MST") accepts no liability whatsoever for the actions of third parties in this respect.

If you are an authorised recipient, you hereby tacitly acknowledge that the research reports from MST Research are first produced in Thai and there is a time lag in the release of the translated English version.

The disclosure of the survey result of the Thai Institute of Directors Association ("IOD") regarding corporate governance is made pursuant to the policy of the Office of the Securities and Exchange Commission. The survey of the IOD is based on the information of a company listed on the Stock Exchange of Thailand and the market for Alternative Investment disclosed to the public and able to be accessed by a general public investor. The result, therefore, is from the perspective of a third party. It is not an evaluation of operation and is not based on inside information. The survey result is as of the date appearing in the Corporate Governance Report of Thai Listed Companies. As a result, the survey may be changed after that date. MST does not confirm nor certify the accuracy of such survey result.

The disclosure of the Anti-Corruption Progress Indicators of a listed company on the Stock Exchange of Thailand, which is assessed by Thaipat Institute, is made in order to comply with the policy and sustainable development plan for the listed companies of the Office of the Securities and Exchange Commission. Thaipat Institute made this assessment based on the information received from the listed company, as stipulated in the form for the assessment of Anti-corruption which refers to the Annual Registration Statement (Form 56-1), Annual Report (Form 56-2), or other relevant documents or reports of such listed company. The assessment result is therefore made from the perspective of Thaipat Institute that is a third party. It is not an assessment of operation and is not based on any inside information. Since this assessment result as of the date appearing in the assessment result, it may be changed after that date or when there is any change to the relevant information. Nevertheless, MST does not confirm, verify, or certify the accuracy and completeness of the assessment result.

US

This third-party research report is distributed in the United States ("US") to Major US Institutional Investors (as defined in Rule 15a-6 under the Securities Exchange Act of 1934, as amended) only by Wedbush Securities Inc. ("Wedbush"), a broker-dealer registered in the US (registered under Section 15 of the Securities Exchange Act of 1934, as amended). All responsibility for the distribution of this report by Wedbush in the US shall be borne by Wedbush. This report is not directed at you if Wedbush is prohibited or restricted by any legislation or regulation in any jurisdiction from making it available to you. You should satisfy yourself before reading it that Wedbush is permitted to provide research material concerning investments to you under relevant legislation and regulations. All U.S. persons receiving and/or accessing this report and wishing to effect transactions in any security mentioned within must do so with: Wedbush Securities Inc. 1000 Wilshire Blvd, Los Angeles, California 90017, +1 (646) 604-4232 and not with the issuer of this report.



UK

This document is being distributed by Maybank Securities (London) Ltd ("MSUK") which is authorized and regulated, by the Financial Conduct Authority and is for Informational Purposes only. This document is not intended for distribution to anyone defined as a Retail Client under the Financial Services and Markets Act 2000 within the UK. Any inclusion of a third party link is for the recipients convenience only, and that the firm does not take any responsibility for its comments or accuracy, and that access to such links is at the individuals own risk. Nothing in this report should be considered as constituting legal, accounting or tax advice, and that for accurate guidance recipients should consult with their own independent tax advisers.

DISCLOSURES

Legal Entities Disclosures

Malaysia: This report is issued and distributed in Malaysia by Maybank Investment Bank Berhad (15938- H) which is a Participating Organization of Bursa Malaysia Berhad and a holder of Capital Markets and Services License issued by the Securities Commission in Malaysia. Singapore: This report is distributed in Singapore by MRPL (Co. Reg No 198700034E) which is regulated by the Monetary Authority of Singapore. Indonesia: PT Maybank Sekuritas Indonesia ("PTMSI") (Reg. No. KEP-251/PM/1992) is a member of the Indonesia Stock Exchange and is regulated by the Financial Services Authority (Indonesia). Thailand: MST (Reg. No.0107545000314) is a member of the Stock Exchange of Thailand and is regulated by the Ministry of Finance and the Securities and Exchange Commission. Philippines: Maybank Securities Inc (Reg. No.01-2004-00019) is a member of the Philippines Stock Exchange and is regulated by the Securities and Exchange Commission. Vietnam: Maybank Securities Limited (License Number: 117/GP-UBCK) is licensed under the State Securities Commission of Vietnam. Hong Kong: MIB Securities (Hong Kong) Limited (Central Entity No AAD284) is regulated by the Securities and Futures Commission. India: MIB Securities India Private Limited ("MIBSI") is a participant of the National Stock Exchange of India Limited and the Bombay Stock Exchange and is regulated by Securities and Exchange Board of India ("SEBI") (Reg. No. INZ000010538). MIBSI is also registered with SEBI as Category 1 Merchant Banker (Reg. No. INM 000011708) and as Research Analyst (Reg No: INH000000057). UK: Maybank Securities (London) Ltd (Reg No 2377538) is authorized and regulated by the Financial Conduct Authority.

Disclosure of Interest

Malaysia: Maybank IBG and its Representatives may from time to time have positions or be materially interested in the securities referred to herein and may further act as market maker or may have assumed an underwriting commitment or deal with such securities and may also perform or seek to perform investment banking services, advisory and other services for or relating to those companies.

Singapore: As of 16 October 2025, Maybank Research Pte. Ltd. and the covering analyst do not have any interest in any companies recommended in this research report.

Thailand: MST may have a business relationship with or may possibly be an issuer of derivative warrants on the securities /companies mentioned in the research report. Therefore, Investors should exercise their own judgment before making any investment decisions. MST, its associates, directors, connected parties and/or employees may from time to time have interests and/or underwriting commitments in the securities mentioned in this report.

Hong Kong: As of 16 October 2025, MIB Securities (Hong Kong) Limited and the authoring analyst do not have any interest in any companies recommended in this research report.

India: As of 16 October 2025, and at the end of the month immediately preceding the date of publication of the research report, MIBSI, authoring analyst or their associate / relative does not hold any financial interest or any actual or beneficial ownership in any shares or having any conflict of interest in the subject companies except as otherwise disclosed in the research report

In the past twelve months MIBSI and authoring analyst or their associate did not receive any compensation or other benefits from the subject companies or third party in connection with the research report on any account what so ever except as otherwise disclosed in the research report.

Maybank IBG may have, within the last three years, served as manager or co-manager of a public offering of securities for, or currently may make a primary market in issues of, any or all of the entities mentioned in this report or may be providing, or have provided within the previous 12 months, significant advice or investment services in relation to the investment concerned or a related investment and may receive compensation for the services provided from the companies covered in this report.

OTHERS

Analyst Certification of Independence

The views expressed in this research report accurately reflect the analyst's personal views about any and all of the subject securities or issuers; and no part of the research analyst's compensation was, is or will be, directly or indirectly, related to the specific recommendations or views expressed in the report.

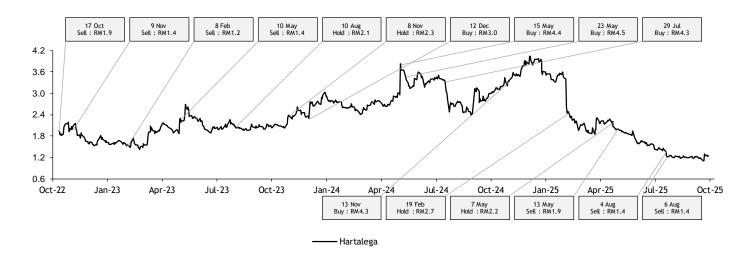
Reminder

Structured securities are complex instruments, typically involve a high degree of risk and are intended for sale only to sophisticated investors who are capable of understanding and assuming the risks involved. The market value of any structured security may be affected by changes in economic, financial and political factors (including, but not limited to, spot and forward interest and exchange rates), time to maturity, market conditions and volatility and the credit quality of any issuer or reference issuer. Any investor interested in purchasing a structured product should conduct its own analysis of the product and consult with its own professional advisers as to the risks involved in making such a purchase.

No part of this material may be copied, photocopied or duplicated in any form by any means or redistributed without the prior consent of Maybank IBG.



Historical recommendations and target price: Hartalega (HART MK)



Definition of Ratings

Maybank IBG Research uses the following rating system

BUY Return is expected to be above 10% in the next 12 months (including dividends)

HOLD Return is expected to be between 0% to 10% in the next 12 months (including dividends)

SELL Return is expected to be below 0% in the next 12 months (including dividends)

Applicability of Ratings

The respective analyst maintains a coverage universe of stocks, the list of which may be adjusted according to needs. Investment ratings are only applicable to the stocks which form part of the coverage universe. Reports on companies which are not part of the coverage do not carry investment ratings as we do not actively follow developments in these companies.



Malaysia

Maybank Investment Bank Berhad (A Participating Organisation of Bursa Malaysia Securities Berhad) 33rd Floor, Menara Maybank, 100 Jalan Tun Perak, 50050 Kuala Lumpur

Tel: (603) 2059 1888; Fax: (603) 2078 4194

Stockbroking Business: Level 8, Tower C, Dataran Maybank,

No.1, Jalan Maarof 59000 Kuala Lumpur Tel: (603) 2297 8888 Fax: (603) 2282 5136

Singapore

Maybank Securities Pte Ltd Maybank Research Pte Ltd 50 North Canal Road Singapore 059304

Tel: (65) 6336 9090

Indonesia

PT Maybank Sekuritas Indonesia Sentral Senayan III, 22nd Floor Jl. Asia Afrika No. 8 Gelora Bung Karno, Senayan Jakarta 10270, Indonesia

Tel: (62) 21 2557 1188 Fax: (62) 21 2557 1189

Thailand

Maybank Securities (Thailand) PCL 20th - 21st Floor, Rama 1 Road Pathumwan.

Tel: (66) 2 658 6817 (sales)

999/9 The Offices at Central World, Bangkok 10330, Thailand

Tel: (66) 2 658 6801 (research)

Sales Trading

Indonesia Helen Widjaja helen.widjaja@maybank.com Tel: (62) 21 2557 1188

Philippines Keith Roy keith_roy@maybank.com Tel: (63) 2 5322 3184 London Greg Smith gsmith@maybank.com Tel: (44) 207 332 0221

Sanjay Makhija sanjaymakhija@maybank.com Tel: (91) 22 6623 2629

London

Maybank Securities (London) Ltd PNB House 77 Queen Victoria Street London EC4V 4AY, UK

Tel: (44) 20 7332 0221 Fax: (44) 20 7332 0302

India

MIB Securities India Pte Ltd 1101, 11th floor, A Wing, Kanakia Wall Street, Chakala, Andheri -Kurla Road, Andheri East, Mumbai City - 400 093, India

Tel: (91) 22 6623 2600 Fax: (91) 22 6623 2604

Vietnam

Maybank Securities Limited Floor 10, Pearl 5 Tower, 5 Le Quy Don Street, Vo Thi Sau Ward, District 3 Ho Chi Minh City, Vietnam

Tel: (84) 28 44 555 888 Fax: (84) 28 38 271 030

Hong Kong

MIB Securities (Hong Kong) Limited 28/F, Lee Garden Three, 1 Sunning Road, Causeway Bay, Hong Kong

Tel: (852) 2268 0800 Fax: (852) 2877 0104

Philippines

Maybank Securities Inc 17/F, Tower One & Exchange Plaza Ayala Triangle, Ayala Avenue Makati City, Philippines 1200

Tel: (63) 2 8849 8888 Fax: (63) 2 8848 5738

www.maybank.com/investment-banking www.maybank-keresearch.com