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0.76/0.39

CSE Global (CSE SP)

Large DC orders likely incoming

Maintain BUY; unchanged TP of SGD0.84

We believe that CSE will likely secure large orders towards the end of the year, especially on the data-centre front where they are refocusing their efforts onto, as well as local government contracts. CSE is also in the midst of qualifying for another 1-2 hyperscaler clients and we expect DC order growth to accelerate. Management also remains bullish on a stronger 2H25E. Maintain BUY with an unchanged TP of SGD0.84, based on 16x FY25/26E P/E.

Gross and net margins likely to improve

CSE's gross and net margins for 1H25 both improved to 27.9% and 3.7%, respectively, from 27.6% and 3.5% in 1H24. Revenue grew 2.8% YoY to SGD440.9m despite the depreciation of USD vs SGD. Remaining orderbook stands at SGD573.8m as at Jun 2025, which we believe will likely improve once larger orders are secured in 2H25E which will likely lift margins, especially on a net level, with better operating leverage.

Larger data centre order wins to be expected

CSE made a strategic move to reserve capacity and focused on clients in the data centre and utility spaces. CSE, in Aug 2025, unveiled a SGD59m data centre extension order from its existing US hyperscaler customer. The first order was SGD20+m 3 years ago and a second was secured in Apr 2024 at SGD49m followed by the third in Aug 2025. The speed as well as contract sizes have been increasing and we believe this will likely continue. CSE is also in the midst of qualifying with another 1-2 hyperscaler clients and a win would add significant earnings growth for FY26-28E. .

Capacity to triple, which points to more orders

We remain bullish on CSE's outlook and see potential for a multi-year growth story. Management will likely expand its capacity in the US more aggressively if larger orders can be secured in 2H25. Currently, it expects to more than triple its capacity by 2027/28. Its 50% dividend payout guidance will also provide stability for shareholders along with upside from its positive outlook.

FYE Dec (SGD m)	FY23A	FY24A	FY25E	FY26E	FY27E
Revenue	725	861	913	977	1,046
EBITDA	63	82	67	71	76
Core net profit	23	26	35	39	43
Core EPS (cts)	3.7	3.7	5.0	5.5	6.1
Core EPS growth (%)	293.4	1.8	33.6	10.4	10.0
Net DPS (cts)	2.8	2.4	2.5	2.8	3.0
Core P/E (x)	11.7	11.1	13.4	12.1	11.0
P/BV (x)	1.2	1.1	1.6	1.4	1.3
Net dividend yield (%)	6.4	5.8	3.8	4.1	4.6
ROAE (%)	10.5	11.2	12.9	12.5	12.2
ROAA (%)	4.1	4.3	5.4	5.7	5.9
EV/EBITDA (x)	5.4	4.4	7.3	6.5	5.8
Net gearing (%) (incl perps)	35.2	28.2	6.1	net cash	net cash
Consensus net profit	-	-	36	39	42
MIBG vs. Consensus (%)	-	-	(2.2)	(0.4)	2.1

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BUY

Share Price SGD 0.67

12m Price Target SGD 0.84 (+32%)

Previous Price Target SGD 0.84

Company Description

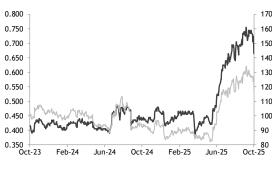
CSE Global provides integrated systems solutions globally across the Energy, Infrastructure, and Mining & Minerals sectors.

Statistics

52w high/low (SGD)

3m avg turnover (USDm)	3.4
Free float (%)	62.1
Issued shares (m)	707
Market capitalisation	SGD470.0 <i>N</i>
	USD363N
Major shareholders:	
Heliconia Capital Management Pte Ltd.	22.6%
CSE Global Ltd.	4.4%
Fidelity Management & Research Co. LLC	4.1%

Price Performance



	-1M	-3M	-12M
Absolute (%)	(9)	4	53
Relative to index (%)	(10)	(1)	27

Source: FactSet

-CSE Global - (LHS, SGD)

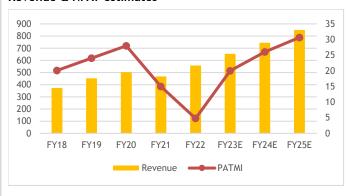


-CSE Global / Straits Times Index - (RHS, %)

Value Proposition

- A global systems integrator, CSE is on the verge of a multiyear upcycle, riding on trends like electrification and O&G.
- Its energy, public infrastructure and data-centre segments are all projected to grow strongly in the next few years.
- Prospective dividend yield of 3.9% (FY26E).
- Trading at a significant discount compared to peers.
- Strong order book of SGD573.8 as at 30 June'25.

Revenue & NPAT estimates



Source: Company & Maybank Research

Price Drivers

Historical share price trend



Source: Company, Maybank IBG Research

- 1. Negative results impacted by COVID-19.
- 2. Share price rebounded due to strong orders secured followed by a set of good results.
- 3. Commence arbitration proceedings against a customer
- Reduced dividend which resulted in share price to correct
- 5. Executed share buy-backs

Financial Metrics

- Over time, we expect maintenance revenue to build as CSE completes more projects.
- We also expect gearing to continue to decrease as its financial performance and operating cash flow improve while some is used to lower its debt over time.
- Dividends are likely to be maintained at SGD0.0275/share, which has been its pay-out for many years.
- Cash could be conserved for M&A purposes if there is a good target.

Swing Factors

Upside

- Share price re-rating due to strong data centre segment growth.
- Trading at a significant discount compared to peers.
- Attractive dividend yield of 3.7%+.
- Potential further M&As to boost profitability.
- Offers upside to the US O&G upcycle.
- Strong potential growth in data centres in the US.

EPS, FCFF, DPS, DVD pay-out ratio



Source: Company, Maybank Research

Downside

- Potential execution error causing cost overruns.
- A recession may cause business and orders to slow down.
- FX fluctuations may impact profitability as CSE operates in many countries.

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CSE Global





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Risk Rating & Score ¹	na
Score Momentum ²	na
Last Updated	na
Controversy Score ³	na

Business Model & Industry Issues

- As a global multi-sector systems integrator CSE Global has more room for growth in terms of its sustainability strategies, as such the group has placed great emphasis on its plans to protect the environment moving forward. Using TCFD roadmaps to help reduce their carbon emissions and plans to utilise Sustainability Linked Loans.
- CSE has been hard at work pushing for digitalisation by reducing its paper consumption index to 12.9 (kg/SGD m)2 in FY22 as compared to 76.6 (kg / SGD m)2 in the FY20 base year.
- CSE currently has a healthy gearing level of 34.0% with adequate headroom for working capital requirements. With a healthy orderbook along with stringent supplier evaluation and screening to select key suppliers to produce the best quality service and product. With that its customer satisfaction index returned to 82% in FY22 from 75% in FY21.
- The biggest risk would be supply chain disruptions to CSE as it is dependent on the movement of goods and services in the global supply chain. Another risk would be its plans to reduce emissions as currently targets are still far away from actual emissions. However, the group is actively formulating means to reduce emissions and drive for more sustainable growth.

Material E issues

- CSE plans to measure its Scope 3 emissions and plans to hit its long-term target of reducing greenhouse gas carbon emissions.
- Financing wise, CSE is negotiating with banks for possible Sustainability Linked Loans.
- Currently FY22 targets of reducing carbon emissions have not been met, this has occurred for the past few years. However, paper consumption index of the company has been consistently decreasing. CSE is also planning to disclose its Task Force on Climate-Related Financial discussion roadmap as part of an effort to drive climate action.

Material S issues

- The company recognises that its employees are its greatest asset and have put in ample effort to diversify and create an inclusive environment. As such new hire rates stand at 30% and the turnover rate is 27% as at end-2022.
- Additionally, CSE adopts flexible work arrangements for its employees, but more work can be done in terms of increasing workplace gender diversity and training hours for employees.
- In 2022, CSE donated SGD5,000 to Yellow Ribbon Singapore to support and help inmates and ex-offenders rebuild their lives and lower the recidivism rate through skills and longterm career development. CSE continues to invest in the development of employees and granted 30 bursaries to its Singapore employees to further their studies at various higher learning institutions in Singapore.

Key G metrics and issues

- The board has 8 directors, including the Executive Chairman, the CEO and 7 non-executive directors, of which all are independent.
- 25% of the board are females, which demonstrates a decent level of diversity.
- Management has also implemented a whistle-blowing policy that ensures there is a safe and confidential avenue for employees and external persons to communicate and lodge an alleged incident.
- CSE conducts a Risk Assessment and Control Self-Assessment exercise which entails the identification, assessment and documentation of material risks and corresponding internal controls. Such material risks include fraud and corruption, environmental, health and safety, and human capital risks which are ESG-relevant. In FY2022, the company recorded zero confirmed incidents relating to corruption. CSE has a zero-tolerance stance against fraud, bribery and corruption.
- CSE is planning to conduct climate-related training for all Board Members and Management Team to help bolster and minimise their environmental footprint and achieve resource efficiency. However, this can be fleshed out more and more work can be done in terms of being a part of a climate action committee.

<u>*Risk Rating & Score</u> - derived by Sustainalytics and assesses the company's exposure to unmanaged ESG risks. Scores range between 0 - 50 in order of increasing severity with low/high scores & ratings representing negligible/significant risk to the company's enterprise value, respectively, from ESG-driven financial impacts. <u>*Score Momentum</u> - indicates changes to the company's score since the last update - a <u>negative</u> integer indicates a company's improving risk score; a <u>positive</u> integer indicates a deterioration. <u>*3Controversy Score</u> - reported periodically by Sustainalytics in the event of material ESG-related incident(s), with the impact severity scores of these events ranging from Category 0-5 (0 - no reports; 1 - negligible risks; ...; 5 - poses serious risks & indicative of potential structural deficiencies at the company).



	Quantitative Parameters (Score: 72)							
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	Particulars	Unit	2021	2022	2023	2023		
	Scope 1 emissions	tCO2e	2,234	2,720	2,298	37,000		
	Scope 2 emissions	tCO2e	2,415	2,447	2,363	74,000		
	Total	tCO2e	4,649	5,167	4,661	111,000		
	Scope 3 emissions (operational)	tCO2e	NA	NA	NA	39,000		
Е	Total	tCO2e	4,649	5,167	4,661	150,000		
_								
	GHG intensity (Scope 1 and 2)	tCO2e/million hour	9.900	9.300	6.400	11.000		
	Electricity Consumption	kWh	5,597.12	6,062.77	5,821.25	350,833.33		
	Electricity Consumption Index	kWh/ SGD million	11.94	10.87	8.03	60,833.33		
	Paper Consumption index	kg/SGD million	11	13	9	NA		
	% of women in workforce	%	14.0%	15.0%	16.6%	22.0%		
	% of women in senior management roles	%	14%	16%	19%	14		
S	Economic performance	SGD(m)	443	510	638	9552		
	Number of fatalities		0	0	0	0		
	Rate of high-consequence work-related injuries	%	0	0	0	NA		
	MD/CEO salary as % of reported net profit	%	5.50%	18.12%	9.35%	0.89%		
G	Board salary as % of reported net profit	%	25.35%	80.28%	26.47%	0.40%		
_ G	Independent directors on the Board	%	90%	88%	67%	60%		
	Female directors on the Board	%	22%	25%	22%	20%		

Qualitative Parameters (Score: 83)

a) Is there an ESG policy in place and is there a standalone ESG committee or is it part of the risk committee?

Yes. Through the Corporate Sustainability Work Group, they collectively execute the CSR plan, identifying, and managing material ESG factors as well as engaging sustainability stakeholders.

b) Is the senior management salary linked to fulfilling ESG targets?

No

c) Does the company follow the task force of climate related disclosures framework for ESG reporting? Yes

e) Does the company have a mechanism to capture Scope 3 emissions - which parameters are captured?

Yes, they capture emissions from transportation of employees between their homes and their worksites via personal automobile, public automobiles, buses, trains and other modes of transport, such as walking and the use of personal mobility devices.

f) What are the 2-3 key carbon mitigation/water/waste management strategies adopted by the company? Investing in green technology such as energy efficient electronic equipment, LED lighting and solar power.

g) Does carbon offset form part of the net zero/carbon neutrality target of the company?

Yes

Target (Score: 80)					
Particulars	Target	Achieved			
Reduce greenhouse gas CO2 index by 10% by 2030	10%	0			
Zero confirmed incidents of corruption	0	0			
Zero cases of non-compliance with all applicable laws and					
regulations	0	0			
Reduce paper by 1% annually	1%	1%			
Impact					
NA					
Overall Score: 76					
As per our ESG matrix, CSE Global has an overall score of 76.					

ESG score	Weights	Scores	Final Score
Quantitative	50%	72	36
Qualitative	25%	83	21
Target	25%	75	19
Total			76

As per our ESG assessment, CSE has an established framework, internal policies, and tangible medium/long-term targets but needs to make headway in improving its quantitative "E" metrics YoY. CSE's overall ESG score is 76, which makes its ESG rating above average in our view (average ESG rating = 50).

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FYE 31 Dec	FY23A	FY24A	FY25E	FY26E	FY27E
Key Metrics					
P/E (reported) (x)	10.8	11.6	13.4	12.1	11.0
Core P/E (x)	11.7	11.1	13.4	12.1	11.0
P/BV (x)	1.2	1.1	1.6	1.4	1.3
P/NTA (x)	(3.5)	(6.6)	(17.9)	38.2	8.6
Net dividend yield (%)	6.4	5.8	3.8	4.1	4.6
FCF yield (%)	20.1	9.1	19.6	14.3	13.8
EV/EBITDA (x)	5.4	4.4	7.3	6.5	5.8
EV/EBIT (x)	8.8	6.7	8.8	7.7	6.8
INCOME STATEMENT (SGD m)					
Revenue	725.1	861.2	913.2	977.1	1,045.5
EBITDA	62.8	82.2	66.8	71.2	75.8
Depreciation	0.0	0.0	0.0	0.0	0.0
Amortisation	0.0	0.0	0.0	0.0	0.0
EBIT	38.9	54.5	55.3	59.6	64.1
Net interest income /(exp)	(10.1)	(8.4)	(7.7)	(7.0)	(6.3)
Associates & JV	(0.0)	(10.4)	0.0	0.0	0.0
Exceptionals	0.0	0.0	0.0	0.0	0.0
Other pretax income	0.0	0.0	0.0	0.0	0.0
Pretax profit	28.8	35.7	47.6	52.6	57.9
Income tax	(6.3)	(9.2)	(12.3)	(13.6)	(15.0)
Minorities	0.1	(0.1)	(0.1)	(0.1)	(0.1)
Discontinued operations	0.0	0.0	0.0	0.0	0.0
	22.5	26.3	35.2	38.9	42.8
Reported net profit					
Core net profit	22.5	26.3	35.2	38.9	42.8
BALANCE SHEET (SGD m)					
Cash & Short Term Investments	39.4	57.4	101.8	119.2	131.2
Accounts receivable	153.0	167.3	127.8	117.3	115.0
Inventory	70.8	58.7	62.3	66.6	71.3
Property, Plant & Equip (net)	70.3	54.1	71.3	71.7	72.0
Intangible assets	93.4	107.4	107.4	107.4	107.4
Investment in Associates & JVs	0.0	0.0	0.0	0.0	0.0
Other assets	172.7	187.7	195.0	221.5	249.2
Total assets	599.6	632.6	665.7	703.7	746.2
ST interest bearing debt	95.9	108.9	108.9	108.9	108.9
Accounts payable	127.8	119.5	128.5	137.5	147.1
Insurance contract liabilities	0.0	0.0	0.0	0.0	0.0
LT interest bearing debt	19.5	20.6	10.6	0.6	(9.4)
Other liabilities	140.0	128.0	126.0	126.0	126.0
Total Liabilities	383.6	376.6	374.4	373.4	373.0
Shareholders Equity	216.1	256.0	291.3	330.3	373.2
Minority Interest	(0.1)	0.0	(0.0)	(0.0)	(0.0)
Total shareholder equity	216.1	256.0	291.3	330.3	373.2
Total liabilities and equity	599.6	632.6	665.7	703.7	746.2
CASH FLOW (SGD m)					
Pretax profit	28.8	35.7	47.6	52.6	57.9
Depreciation & amortisation	23.9	27.7	11.5	11.6	11.7
Adj net interest (income)/exp	10.1	8.4	0.0	0.0	0.0
Change in working capital	6.5	(24.3)	44.9	15.2	7.2
Cash taxes paid	0.0	0.0	0.0	0.0	0.0
Other operating cash flow	0.0	0.0	0.0	0.0	0.0
Cash flow from operations	72.0	47.5	104.1	79.4	76.8
Capex	(18.8)	(20.8)	(12.0)	(12.0)	(12.0)
Free cash flow	53.2	26.7	92.1	67.4	64.8
Dividends paid	(16.9)	(7.6)	(17.7)	(19.5)	(21.4)
Equity raised / (purchased)	0.0	23.2	0.0	0.0	0.0
	0.0	3.7			
Change in Debt Other invest /financing cash flow			(10.0)	(10.0)	(10.0)
Other invest/financing cash flow	(5.6)	(12.5)	0.0	0.0	0.0
Effect of exch rate changes	(0.4)	(0.5)	0.0	0.0	0.0
Net cash flow	30.4	33.1	64.4	38.0	33.3

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FYE 31 Dec	FY23A	FY24A	FY25E	FY26E	FY27E
Key Ratios					
Growth ratios (%)					
Revenue growth	30.0	18.8	6.0	7.0	7.0
EBITDA growth	88.1	30.8	(18.7)	6.5	6.5
EBIT growth	186.4	40.1	1.5	7.7	7.7
Pretax growth	246.5	24.1	33.5	10.4	10.0
Reported net profit growth	372.0	17.0	33.6	10.4	10.0
Core net profit growth	372.0	17.0	33.6	10.4	10.0
Profitability ratios (%)					
EBITDA margin	8.7	9.5	7.3	7.3	7.3
EBIT margin	5.4	6.3	6.1	6.1	6.1
Pretax profit margin	4.0	4.1	5.2	5.4	5.5
Payout ratio	75.1	64.4	50.1	50.1	50.1
DuPont analysis					
Net profit margin (%)	3.1	3.1	3.9	4.0	4.1
Revenue/Assets (x)	1.2	1.4	1.4	1.4	1.4
Assets/Equity (x)	2.8	2.5	2.3	2.1	2.0
ROAE (%)	10.5	11.2	12.9	12.5	12.2
ROAA (%)	4.1	4.3	5.4	5.7	5.9
Liquidity & Efficiency					
Cash conversion cycle	35.4	32.7	23.9	10.6	5.4
Days receivable outstanding	72.3	66.9	58.2	45.2	40.0
Days inventory outstanding	42.1	37.6	32.7	32.5	32.5
Days payables outstanding	79.0	71.8	66.9	67.1	67.1
Dividend cover (x)	1.3	1.6	2.0	2.0	2.0
Current ratio (x)	1.2	1.3	1.3	1.4	1.5
Leverage & Expense Analysis					
Asset/Liability (x)	1.6	1.7	1.8	1.9	2.0
Net gearing (%) (incl perps)	35.2	28.2	6.1	net cash	net cash
Net gearing (%) (excl. perps)	35.2	28.2	6.1	net cash	net cash
Net interest cover (x)	3.8	6.5	7.2	8.5	10.2
Debt/EBITDA (x)	1.8	1.6	1.8	1.5	1.3
Capex/revenue (%)	2.6	2.4	1.3	1.2	1.1
Net debt/ (net cash)	76.0	72.1	17.7	(9.7)	(31.8)

Source: Company; Maybank IBG Research

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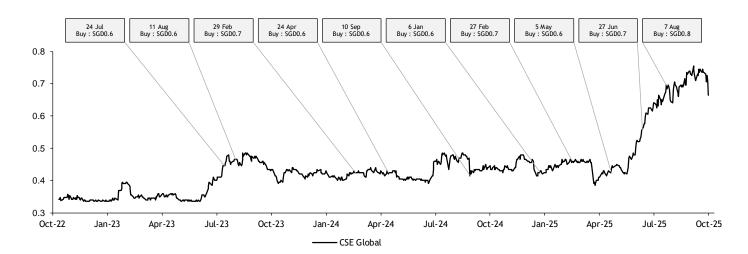
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