

Sembcorp Industries (SCI SP)

Deepening footprint

Expanding presence in UAE power project

Emirates Water and Electricity Company (EWEC) has chosen SCI as one of the minority partners for a 2.6GW IPP project. The project is backed by a 29-year PPA and builds upon SCI's long-standing partnerships in the region. The project is expected to be completed by 2029. We factor in recent operational trends in renewables and gas and related services resulting in 5-8% cut in our core PATMI but raise our TP to SGD6.0 as we roll forward our SOTP model. Maintain HOLD on back of limited earnings growth.

Stake in UAE power project

EWEC, a leading utility purchaser and distributor in UAE, has awarded the 2.6 GW CCGT Taweelah C IPP project in Abu Dhabi to TAQA, one of the largest listed utilities companies in the region, alongside an consortium comprising Aljomaih Energy and Water Company and Sembcorp Industries. TAQA will own a 60% stake in the development and a 40% stake in the operations and maintenance (O&M) company. SCI will have a 20% stake in the development and a 30% stake in O&M company.

Strategic and financial merits

The project is backed by a 21-year PPA running until 2050 under which EWEC will be the sole procurer on a take-or-pay basis for the generated electricity and includes risk mitigation provisions arising out of the latest regional developments. The plant is expected to begin commercial operations in 2029. It will deliver sustainability and cost benefits, being one of the region's lowest capital expenditure rates per kilowatt-hour and the lowest levelized cost of electricity. The project underscores SCI's long-standing partnerships in the region. TAQA and EWEC are SCI's partner and customer, respectively, in the Fujairah IWPP project.

Raise TP; maintain HOLD

We lower core FY26-27E PATMI by 8.5% and 5.1%, respectively, factoring in lower contribution from renewables and integrated urban solutions as well as lower contracting spreads for Senoko. We roll forward our SOTP model, resulting in a higher TP of SGD6.0 but retain HOLD on continued earnings consolidation, potential M&A integration risk and higher gearing.

FYE Dec (SGD m)	FY24A	FY25A	FY26E	FY27E	FY28E
Revenue	6,417	5,799	7,677	10,073	10,260
EBITDA	1,497	1,323	1,528	1,934	1,997
Core net profit	1,017	1,029	958	1,149	1,213
Core FDEPS (cts)	56.5	57.2	53.2	63.9	67.4
Core FDEPS growth(%)	8.0	1.2	(7.0)	20.0	5.5
Net DPS (cts)	23.0	25.0	25.0	25.0	25.0
Core FD P/E (x)	9.8	10.5	11.7	9.7	9.2
P/BV (x)	1.8	1.9	1.9	1.7	1.6
Net dividend yield (%)	4.2	4.2	4.0	4.0	4.0
ROAE (%)	20.3	18.0	12.1	16.4	15.9
ROAA (%)	6.0	5.6	4.6	4.7	4.7
EV/EBITDA (x)	12.0	14.3	15.9	12.6	12.5
Net gearing (%) (incl perps)	138.6	134.6	215.7	195.1	184.5
Consensus net profit	-	-	918	1,224	na
MIBG vs. Consensus (%)	-	-	(24.9)	(18.2)	na

Krishna Guha

krishna.guha@maybank.com

(65) 6231 5842

HOLD

Share Price	SGD 6.21
12m Price Target	SGD 6.00 (-3%)
Previous Price Target	SGD 5.60

Company Description

Sembcorp Industries is provider of utilities services ad has offering in sustainable solutions and urban development

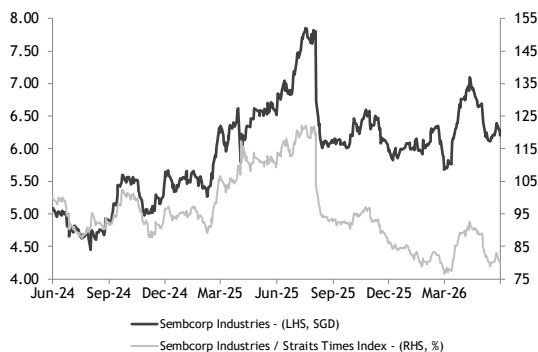
Statistics

52w high/low (SGD)	7.85/5.68
3m avg turnover (USDm)	29.6
Free float (%)	49.5
Issued shares (m)	1,788
Market capitalisation	SGD11.1B USD8.6B

Major shareholders:

Temasek Holdings Pte Ltd. (Investment Co)	49.3%
Capital Research & Management Co. (World)	1.5%
The Vanguard Group, Inc.	1.5%

Price Performance



	-1M	-3M	-12M
Absolute (%)	(7)	9	(5)
Relative to index (%)	(11)	2	(28)

Source: FactSet

Abbreviations

UAE - United Arab Emirates
 EWEC - Emirates Water and Electricity Company
 CCGT - Combined Cycle Gas Turbine
 IPP - Independent Power Producer
 TAQA - Abu Dhabi National Energy Company PJSC
 PPA - Power Purchase Agreement
 IWPP - Independent water and power plant

Details of stocks mentioned in this report

Abu Dhabi National Energy Co (TAQA) - closed joint stock company

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Tear Sheet Insert

1. Estimate changes

Fig 1: Forecast changes

SGDm	NEW		OLD		% Change	
	FY26E	FY27E	FY26E	FY27E	FY26E	FY27E
Gas & related services	5,944	8,269	5,944	8,269	0.0	0.0
Renewables	927	973	974	1,022	-4.8	-4.8
Urban solutions	249	262	261	274	-4.6	-4.6
Other businesses & corporates	597	609	597	609	0.0	0.0
Revenue	7,677	10,073	7,736	10,135	-0.8	-0.6
COGS	(6,008)	(7,810)	(6,030)	(7,833)		
Gross Profit	1,670	2,263	1,706	2,301	-2.1	-1.7
General and admin expense	(614)	(806)	(619)	(811)		
Operating Profit	1,056	1,457	1,087	1,490	-2.9	-2.2
Other income/loss)	167	171	167	171		
Finance expense	(580)	(752)	(581)	(753)		
JVs and associates	427	457	489	492	-12.6	-7.1
PBT	1,096	1,367	1,190	1,435	-7.9	-4.8
PAT	714	1,026	774	1,080	-7.8	-5.0
PATMI	689	1,001	749	1,055	-8.0	-5.1

Source: Maybank IBG Research

Fig 2: Forecast changes for segmental net profit

SGD m.	NEW		OLD	
	FY26E	FY27E	FY26E	FY27E
Renewables	132	155	145	169
Integrated Urban Solutions	155	169	192	208
Gas & Related Services	774	940	804	940
Decarb Solutions	(25)	(25)	(25)	(25)
Other Businesses and Corporate	(181)	(181)	(181)	(181)
DPN Income	102	92	110	99
Net Profit (before EI and DPN FX gain / loss)	958	1,149	1,046	1,210
DPN FX gain / loss	(27)	(37)	(34)	(44)
Exceptional items (EI) incl. Alinta MTM gains/(losses)	(242)	(111)	(262)	(111)
PATMI	689	1,001	749	1,055

Source: Maybank IBG Research

2. Valuation

We value SCI using a sum-of-the-parts valuation. We lower our core PATMI (net profit before exceptional items and DPN FX gain/loss) by 8.5% and 5.1% for FY26 and FY27, respectively. This is on the back of weaker topline for renewables (lower wind and solar resource availability), lower topline and margins for integrated urban cost factoring pre-operating costs for land sales as well as lower re-contracting spreads for Sonoko resulting in lower share of profits for associates and JVs. We don't expect much benefit from higher gas/electricity prices, and any benefit is likely to be offset by ongoing challenges in UK. Factoring in 7% YTD depreciation of SGDINR which lowers DPN income, we lower FY26 and F27 PATMI by 9.1% and 5.2%, respectively.

We include 6 months of Alinta's financials in FY26 resulting in SGD100m of core PATMI contribution which is included in Gas & Related Services. Bottomline FY26 PATMI is impacted by SGD187m of one-off integration cost and SGD55m of MTM losses for the business. We roll forward our SOTP valuation model resulting in a higher TP of SGD6.0 and maintain HOLD rating.

Fig 3: Sum-of-the-parts valuation

	Basis	Effective value (SGD m)	per share (SGD)
Gas & related services	12x avg. (FY26E, FY27E) PE	9,697	5.42
Renewables	12x avg. (FY26E, FY27E) PE	1,663	0.93
Integrated Urban Solution	Net Asset Value, FY25	1,986	1.11
Decarbonization Solutions	Net Asset Value, FY25	18	0.01
Other business / Corporate	Net Asset Value, FY25	(1,935)	(1.08)
Total Equity Value		11,429	6.39
Post 5% conglo disc		10,857	
No. of shares, mn.		1,788	
Value per share (SGD)		6.00	

Source: Maybank IBG Research

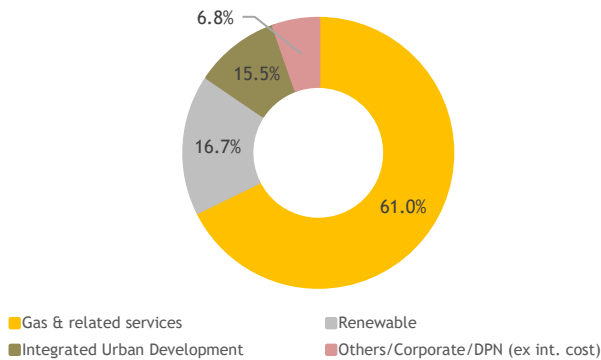
3. Risks

Risks include: 1) lower wholesale energy prices in Singapore; 2) a demand-supply imbalance for renewable energy in China and India; and 3) policy changes that could lead to impairment of renewables investments. Other risks include M&A-related execution risks, the implementation of centralised natural gas purchases for power generation in Singapore, and higher capex for transmission and storage, especially for renewables.

Value Proposition

- SCI is Singapore’s leading sustainable solutions provider with ~20GW of capacity in renewables and over 12000ha of project portfolio across Asia.
- Temasek’s 49.3% ownership offers SCI backing and helps to secure attractive financing terms when SCI bids for projects around the world.
- SCI targets to increase installed renewables to 25GW and develop sustainable land bank of 18000 ha.
- Portfolio scale and diversity will differentiate it from other power generation companies in Singapore in terms of reliability, flexibility and its comprehensive ability to offer energy, urban and water solutions.

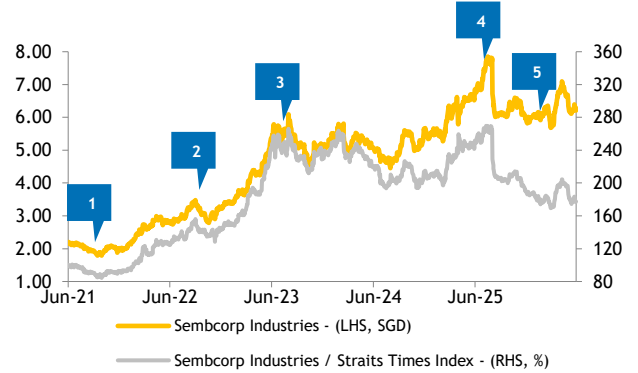
PATMI by segments (as of Dec 2025) excluding interest cost



Source: Company

Price Drivers

Historical share price trend



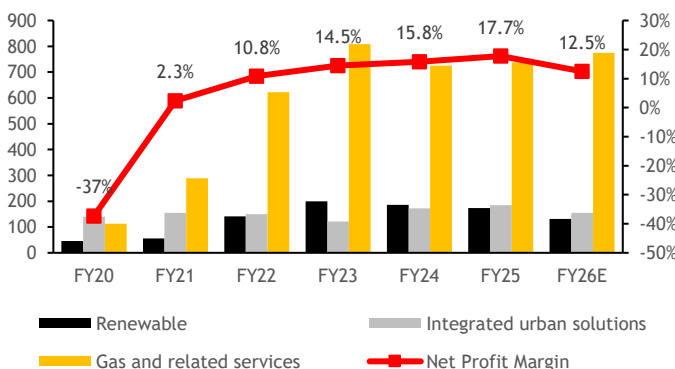
Source: Company, Maybank IBG Research

1. July 2021: Singapore PUB and SCI open world’s largest inland floating PV system at Tengah reservoir.
2. Nov 2022: SCI to acquire Vector Green, 583MW renewable assets in India.
3. 3Q2023: Peak wholesale power prices in Singapore.
4. 3Q2025: 1HFY2025 results and news on excess renewable supply in China and higher curtailment rates.
5. Dec 2025: Proposed acquisition of Alinta, Australia based utility provider

Financial Metrics

- We forecast FY26E core PATMI profit of SGD958m, -7%YoY weaker organic growth and lower re-contracting power spreads.
- Our SOTP-based TP of SGD6.00 implies 10.2x 12m forward earnings P/E, which is in line with multiples of China utilities and at a discount to Asean and Indian peers.

Core net income (SGDm)



Source: Company

Swing Factors

Upside

- Stronger-than-expected order wins from its key sectors.
- Margins improve due to continued cost controls and economies of scale.
- Higher dividend payout due to better earnings and/or cash flow outlook.

Downside

- Sharp reduction in energy prices.
- Slower contract wins resulting in lower order book.
- Unexpected margin pressure from rising raw material and labour costs.
- Execution misstep leading to project delays or even termination of contracts.

ESG@MAYBANK IBG

Krishna.guha@maybank.com

Risk Rating & Score ¹	33.5
Score Momentum ²	-2.7
Last Updated	08 May 2022
Controversy Score ³ (Updated: 08 May 2022)	1 - Operational Incident and Business Ethics Incidents

Business Model & Industry Issues

- SCI is a leading energy and urban solutions provider. It aims to transform its portfolio towards a greener future and be a leading provider of sustainable solutions.
- In order to transform its portfolio from brown to green, SCI targets 25GW of renewable capacity and emissions intensity of 0.15tCO₂e/MWh by 2028. This is done through: 1) increasing gross installed RE capacity to 10GW; 2) triple land sales to 500 hectares by providing a full suite of sustainable urban solution; and 3) reduce GHG emission intensity by 25% to 0.40 tonnes of carbon dioxide equivalent per megawatt hour.
- The company has a balanced energy portfolio of 18.5GW, with 11GW of gross RE capacity comprising solar, wind and energy storage globally. SCI also has a proven track record of transforming raw land into sustainable urban developments, with a project portfolio spanning over 12,000 hectares across Asia.

Material E issues

- SCI aims to reduce GHG emission intensity by 25% to 0.4 tonnes of carbon dioxide equivalent per megawatt hour (tCO₂e/MWh) by FY25E. In FY24, the GHG emission intensity was 0.27tCO₂e/MWh compared to 0.51tCO₂e/MWh in FY21.
- Gross installed RE capacity comprising wind, solar and energy storage assets grew significantly from 2.8GW in FY21 to over 15GW as at Dec25 (figures exclude acquisitions pending completion and projects under development). SCI's global energy portfolio mix stands at 54% conventional energy, 45% renewables and 1% energy-from-waste.
- In FY24, SCI generated 151kt of wastes versus 2.7m tonnes of waste generated in FY22. The decline is due to sale of power plant in India. 95% of non-hazardous waste was recycled into bricks and cement, which were used in the filling of low-lying areas, construction of roads and flyovers, and the raising of dykes.

Material S issues

- Both lost time injury rate and total recordable injury rate were reduced from FY21. This is largely due to SCI's effort to reduce workspace incidents.
- Employee turnover was 18% in FY24 versus 21% in FY23 and 13.3% in FY22 and 15.7% in FY21, impacted by voluntary turnover rate.
- Each employee received an average of 24 hours of training in FY24 with 60% for sustainability skills versus 26.7 hours of training in FY22, of which 31% were sustainability skills learning.

Key G metrics and issues

- Temasek Holdings (Temasek) is SCI's substantial shareholder. As a Temasek company, SCI is committed to sound corporate governance practices that include having an independent and high-calibre board.
- SCI is led by a 9-member board, including Chairman Tow Heng Tan and Group President & CEO Wong Kim Yin. The average tenure of the independent directors is 5-13 years. There is one woman on the board of directors.
- The board, which largely comprises independent non-executive directors, leverages its diversity and experience to provide sound leadership to management.
- To date, SCI has never received or been the subject of any legal action in relation to anti-competitive behaviour and violations of anti-trust and monopoly legislation. There were no reported cases of bribery and corruption in 2021.
- The changes of CEO and CFO in the past 5 years are a point to note in terms of strategic direction. That said, we should note that the current CEO is more intent on increasing SCI's renewable energy mix. We think this should work in SCI's favour if this strategy is executed well.

¹**Risk Rating & Score** - derived by Sustainalytics and assesses the company's exposure to unmanaged ESG risks. Scores range between 0 - 50 in order of increasing severity with low/high scores & ratings representing negligible/significant risk to the company's enterprise value, respectively, from ESG-driven financial impacts. ²**Score Momentum** - indicates changes to the company's score since the last update - a **negative** integer indicates a company's improving risk score; a **positive** integer indicates a deterioration. ³**Controversy Score** - reported periodically by Sustainalytics in the event of material ESG-related incident(s), with the impact severity scores of these events ranging from Category 0-5 (0 - no reports; 1 - negligible risks; ...; 5 - poses serious risks & indicative of potential structural deficiencies at the company).

FYE 31 Dec	FY24A	FY25A	FY26E	FY27E	FY28E
Key Metrics					
P/E (reported) (x)	9.2	11.5	16.1	11.1	10.4
Core P/E (x)	9.7	10.4	11.6	9.6	9.1
Core FD P/E (x)	9.8	10.5	11.7	9.7	9.2
P/BV (x)	1.8	1.9	1.9	1.7	1.6
P/NTA (x)	2.2	2.3	5.4	4.2	3.4
Net dividend yield (%)	4.2	4.2	4.0	4.0	4.0
FCF yield (%)	nm	2.9	nm	8.8	4.5
EV/EBITDA (x)	12.0	14.3	15.9	12.6	12.5
EV/EBIT (x)	17.5	22.1	23.1	16.8	16.4
INCOME STATEMENT (SGD m)					
Revenue	6,417.0	5,799.0	7,677.3	10,072.9	10,260.3
EBITDA	1,496.9	1,322.9	1,528.1	1,934.2	1,996.6
Depreciation	(467.9)	(467.9)	(472.6)	(477.3)	(482.1)
Amortisation	0.0	0.0	0.0	0.0	0.0
EBIT	1,029.0	855.0	1,055.5	1,456.8	1,514.5
Net interest income / (exp)	(345.0)	(364.0)	(553.5)	(719.1)	(704.6)
Associates & JV	317.0	496.0	427.1	457.4	481.0
Exceptionals	0.0	0.0	0.0	0.0	0.0
Other pretax income	250.0	189.0	193.9	171.4	153.0
Pretax profit	1,251.0	1,176.0	1,123.0	1,366.5	1,443.9
Income tax	(206.0)	(156.0)	(176.3)	(176.3)	(176.3)
Minorities	(25.0)	(36.0)	(25.0)	(25.0)	(25.0)
Discontinued operations	0.0	0.0	0.0	0.0	0.0
Reported net profit	1,011.0	984.0	688.8	1,001.2	1,063.5
Core net profit	1,017.0	1,029.0	957.8	1,149.5	1,212.9
BALANCE SHEET (SGD m)					
Cash & Short Term Investments	908.0	1,140.0	1,595.5	2,074.6	2,112.1
Accounts receivable	1,812.0	1,689.0	1,773.5	1,862.1	1,955.2
Inventory	135.0	130.0	312.7	406.6	412.5
Reinsurance assets	0.0	0.0	0.0	0.0	0.0
Property, Plant & Equip (net)	8,304.0	8,714.0	12,236.7	12,754.5	13,267.6
Intangible assets	977.0	952.0	3,752.0	3,752.0	3,752.0
Investment in Associates & JVs	2,740.0	3,027.0	3,454.1	3,911.5	4,392.5
Other assets	3,302.0	2,775.0	363.6	330.7	328.5
Total assets	18,178.0	18,427.0	23,488.0	25,092.0	26,220.5
ST interest bearing debt	671.0	1,057.0	754.3	828.4	910.6
Accounts payable	1,809.0	1,631.0	1,552.6	2,020.3	2,050.8
Insurance contract liabilities	0.0	0.0	0.0	0.0	0.0
LT interest bearing debt	8,079.0	7,977.0	13,856.0	14,269.3	14,695.1
Other liabilities	1,960.0	1,896.0	1,293.0	1,300.0	1,252.0
Total Liabilities	12,519.0	12,561.0	17,455.4	18,417.7	18,908.4
Shareholders Equity	5,361.0	5,543.0	5,802.3	6,372.1	7,004.3
Minority Interest	298.0	323.0	230.3	302.2	307.8
Total shareholder equity	5,659.0	5,866.0	6,032.6	6,674.3	7,312.1
Total liabilities and equity	18,178.0	18,427.0	23,488.0	25,092.0	26,220.5
CASH FLOW (SGD m)					
Pretax profit	1,251.0	1,176.0	1,123.0	1,366.5	1,443.9
Depreciation & amortisation	467.9	467.9	472.6	477.3	482.1
Adj net interest (income)/exp	345.0	364.0	553.5	719.1	704.6
Change in working capital	(139.0)	23.0	(323.1)	355.9	(5.0)
Cash taxes paid	(206.0)	(156.0)	(176.3)	(176.3)	(176.3)
Other operating cash flow	(120.0)	(542.8)	(1,532.7)	(572.7)	(811.4)
Cash flow from operations	1,416.0	1,183.2	(56.8)	1,979.0	1,502.4
Capex	(1,491.0)	(869.0)	(1,000.0)	(1,000.0)	(1,000.0)
Free cash flow	(75.0)	314.2	(1,056.8)	979.0	502.4
Dividends paid	(232.1)	(410.6)	(444.6)	(446.3)	(446.3)
Equity raised / (purchased)	0.0	0.0	0.0	0.0	0.0
Change in Debt	1,416.0	528.0	5,332.3	487.4	507.9
Other invest/financing cash flow	(982.9)	(199.6)	(3,375.5)	(541.0)	(526.5)
Effect of exch rate changes	0.0	0.0	0.0	0.0	0.0
Net cash flow	126.0	232.0	455.5	479.1	37.5

FYE 31 Dec	FY24A	FY25A	FY26E	FY27E	FY28E
Key Ratios					
Growth ratios (%)					
Revenue growth	(8.9)	(9.6)	32.4	31.2	1.9
EBITDA growth	(6.7)	(11.6)	15.5	26.6	3.2
EBIT growth	(9.8)	(16.9)	23.5	38.0	4.0
Pretax growth	1.7	(6.0)	(4.5)	21.7	5.7
Reported net profit growth	7.3	(2.7)	(30.0)	45.3	6.2
Core net profit growth	8.0	1.2	(6.9)	20.0	5.5
Profitability ratios (%)					
EBITDA margin	23.3	22.8	19.9	19.2	19.5
EBIT margin	16.0	14.7	13.7	14.5	14.8
Pretax profit margin	19.5	20.3	14.6	13.6	14.1
Payout ratio	40.6	45.2	64.8	44.6	42.0
DuPont analysis					
Net profit margin (%)	15.8	17.0	9.0	9.9	10.4
Revenue/Assets (x)	0.4	0.3	0.3	0.4	0.4
Assets/Equity (x)	3.4	3.3	4.0	3.9	3.7
ROAE (%)	20.3	18.0	12.1	16.4	15.9
ROAA (%)	6.0	5.6	4.6	4.7	4.7
Liquidity & Efficiency					
Cash conversion cycle	(25.3)	(18.3)	(0.9)	(0.8)	(6.9)
Days receivable outstanding	97.8	108.7	81.2	65.0	67.0
Days inventory outstanding	9.9	10.6	13.3	16.6	18.6
Days payables outstanding	132.9	137.6	95.4	82.3	92.5
Dividend cover (x)	2.5	2.2	1.5	2.2	2.4
Current ratio (x)	1.2	1.0	1.4	1.4	1.3
Leverage & Expense Analysis					
Asset/Liability (x)	1.5	1.5	1.3	1.4	1.4
Net gearing (%) (incl perps)	138.6	134.6	215.7	195.1	184.5
Net gearing (%) (excl. perps)	138.6	134.6	215.7	195.1	184.5
Net interest cover (x)	3.0	2.3	1.9	2.0	2.1
Debt/EBITDA (x)	5.8	6.8	9.6	7.8	7.8
Capex/revenue (%)	23.2	15.0	13.0	9.9	9.7
Net debt/ (net cash)	7,842.0	7,894.0	13,014.8	13,023.1	13,493.6

Source: Company; Maybank IBG Research

Research Offices

ECONOMICS

Suhaimi ILIAS
Chief Economist
Malaysia | Philippines | Global
(603) 2297 8682
suhaimi_ilias@maybank-ib.com

CHUA Hak Bin
Regional Thematic Macroeconomist
(65) 6231 5830
chuahb@maybank.com

Erica TAY
China | Thailand
(65) 6231 5844
erica.tay@maybank.com

Brian LEE Shun Rong
Indonesia | Singapore | Vietnam
(65) 6231 5846
brian.lee@maybank.com

Azril ROSLI
Malaysia | Philippines | Global
(603) 2082 6818
azril.rosti@maybank-ib.com

Luong Thu Huong
(65) 6231 8467
hana.thuhoang@maybank.com

FX

Saktiandi SUPAAT
Head of FX Research
(65) 6320 1379
saktiandi@maybank.com

Fiona LIM
(65) 6320 1374
fionallim@maybank.com

Alan LAU, CFA
(65) 6320 1378
alanlau@maybank.com

Shaun LIM
(65) 6320 1371
shaunlim@maybank.com

STRATEGY

Anand PATHMAKANTHAN
ASEAN
(603) 2297 8783
anand.pathmakanthan@maybank-ib.com

FIXED INCOME

Winson PHOON, FCA
Head of Fixed Income
(65) 6231 5831
winsonphoon@maybank.com

SE THO Mun Yi, CFA
(603) 2630 2541
munyi.st@maybank-ib.com

Erine YU
(603) 2074 7606
erine.yu@maybank.com

PORTFOLIO STRATEGY

ONG Seng Yeow
(65) 6231 5839
ongsengyeow@maybank.com

Sean LIM
(852) 2297 8888
lim.tzekhang@maybank.com

Benjamin HO
(852) 2268 0641
benjaminhoyin.ho@maybank.com

MIBG SUSTAINABILITY RESEARCH

Jigar SHAH
Head of Sustainability Research
(91) 22 4223 2632
jigars@maybank.com

Neerav DALAL
(91) 22 4223 2606
neerav@maybank.com

REGIONAL EQUITIES

Anand PATHMAKANTHAN
Head of Regional Equity Research
(603) 2297 8783
anand.pathmakanthan@maybank-ib.com

WONG Chew Hann, CA
Head of ASEAN Equity Research
(603) 2297 8686
wchewh@maybank-ib.com

MALAYSIA

LIM Sue Lin, Head of Research
(603) 2297 8612
suetin.lim@maybank-ib.com
• Equity Strategy

Desmond CH'NG, BFP, FCA
(603) 2297 8680
desmond.chng@maybank-ib.com
• Banking & Finance • Insurance

ONG Chee Ting, CA
(603) 2297 8678
ct.ong@maybank-ib.com
• Plantations - Regional

YIN Shao Yang, CPA
(603) 2297 8916
samuel.y@maybank-ib.com
• Gaming - Regional • Construction
• Aviation • Non-Bank Financials

TAN Chi Wei, CFA
(603) 2297 8690
chiwei.t@maybank-ib.com
• Utilities • Telcos

WONG Wei Sum, CFA
(603) 2297 8679
weisum@maybank-ib.com
• Property • Glove

Jade TAM
(603) 2297 8687
jade.tam@maybank-ib.com
• Consumer Staples & Discretionary

Nur Farah SYIFAA
(603) 2297 8675
nurfarahsyifaa.mohamadfuad@maybank-ib.com
• REITs

LOH Yan Jin
(603) 2297 8687
lohyanjin.loh@maybank-ib.com
• Ports • Automotive

Jeremie YAP
(603) 2297 8688
jeremie.yap@maybank-ib.com
• Oil & Gas • Petrochemicals

Nur Natasha ARIZA
(603) 2297 8691
natashaariza.aizarizal@maybank-ib.com
• Healthcare • Media

Lucas SIM
(603) 2082 6824
lucas.sim@maybank-ib.com
• Technology (EMS)

THONG Kei Jun
(603) 2297 8677
keijun.thong@maybank-ib.com
• Renewable Energy

Justin YEOH
(603) 2082 8676
justin.yeoh@maybank-ib.com
• Technology (Software)

TEE Sze Chiah Head of Retail Research
(603) 2082 6858
szechiah.t@maybank-ib.com
• Retail Research

Amirah AZMI
(603) 2082 8769
amirah.azmi@maybank-ib.com
• Retail Research

Aseela ZAHARI
(603) 2082 8767
aseela.za@maybank-ib.com
• Retail Research

Amirul RUSYDY, CMT
(603) 2297 8694
rusydy.azizi@maybank.com
• Chartist

SINGAPORE

Thilan WICKRAMASINGHE Head of Research
(65) 6231 5840
thilanw@maybank.com
• Strategy • Consumer
• Banking & Finance - Regional

Eric ONG
(65) 6231 5849
ericong@maybank.com
• Healthcare • Transport • SMIDs

Jarick SEET
(65) 6231 5848
jarick.seet@maybank.com
• Technology • SMIDs

Krishna GUHA
(65) 6231 5842
krishna.guha@maybank.com
• REITs • Industrials

Hussaini SAIFEE
(65) 6231 5837
hussaini.saiffee@maybank.com
• Telcos • Internet • Consumer

TOH Xuan Hao
(65) 6231 5820
xuanhao.toh@maybank.com
• Financials • SMIDs

LIU Miaomiao
(65) 6231 5845
miaomiao.liu@maybank.com
• REITs

PHILIPPINES

Kervin Laurence SISAYAN Head of Research
(63) 2 5322 5005
kervin.sisayan@maybank.com
• Strategy • Banking & Finance • Telcos

Daphne SZE
(63) 2 5322 5008
daphne.sze@maybank.com
• Consumer

Raffy MENDOZA
(63) 2 5322 5010
joseraphael.mendoza@maybank.com
• Property • REITs • Gaming

Germaine GUIINTO
(63) 2 5322 5006
germaine.guinto@maybank.com
• Utilities

Ronalyn Joyce LALIMO
(63) 2 5322 5009
rona.lalimo@maybank.com
• Industrials • Tourism

VIETNAM

Quan Trong Thanh Head of Research
(84 28) 44 555 888 ext 8184
thanh.quan@maybank.com
• Strategy • Banks

Hoang Huy, CFA
(84 28) 44 555 888 ext 8181
hoanghuy@maybank.com
• Strategy • Technology

Le Nguyen Nhat Chuyen
(84 28) 44 555 888 ext 8082
chuyen.le@maybank.com
• Oil & Gas • Logistics

Nguyen Thi Sony Tra Mi
(84 28) 44 555 888 ext 8084
trami.nguyen@maybank.com
• Consumer Discretionary

Tran Thi Thanh Nhan
(84 28) 44 555 888 ext 8088
nhan.tran@maybank.com
• Consumer Staples

Nguyen Le Tuan Loi
(84 28) 44 555 888 ext 8182
loi.nguyen@maybank.com
• Property

Nguyen Thanh Hai
(84 28) 44 555 888 ext 8081
thanhhai.nguyen@maybank.com
• Industrials

Vu Viet Linh
(84 28) 44 555 888 ext 8201
vietlinh.vu@maybank.com
• Strategy

Nguyen Thanh Lam
(84 28) 44 555 888 ext 8086
thanhlam.nguyen@maybank.com
• Retail Research

INDONESIA

Jeffrosenberg CHENLIM Head of Research
(62) 21 8066 8680
jeffrosenberg.lim@maybank.com
• Strategy • Banking & Finance • Property

Willy GOUTAMA
(62) 21 8066 8688
willy.goutama@maybank.com
• Consumer

Etta Rusdiana PUTRA
(62) 21 8066 8683
etta.putra@maybank.com
• Telcos • Internet • Construction

Paulina MARGARETA
(62) 21 8066 8690
paulina.tjoa@maybank.com
• Autos • Healthcare

Hasan BARAKWAN
(62) 21 8066 2694
hasan.barakwan@maybank.com
• Metals & Mining • Oil & Gas

Faiq ASAD
(62) 21 8066 8692
faiq.asad@maybank.com
• Banking & Finance

Kevin HALIM
(62) 21 8066 2687
kevin.halim@maybank.com
• Property • Cement

Satriawan HARYONO, CEWA, CTA
(62) 21 8066 8682
satriawan@maybank.com
• Chartist

THAILAND

Chak REUNGSINPINYA Head of Research
(66) 2658 5000 ext 1399
chak.reungsinpinya@maybank.com
• Strategy • Energy

Jesada TECHAHUSDIN, CFA
(66) 2658 5000 ext 1395
jesada.t@maybank.com
• Banking & Finance

Wasu MATTANAPOTCHANART
(66) 2658 5000 ext 1392
wasu.m@maybank.com
• Telcos • Technology (Software) • REITs
• Property • Consumer Discretionary

Suttatip PEERASUB
(66) 2658 5000 ext 1430
suttatip.p@maybank.com
• Consumer Staples & Discretionary

Natchaphon RODJANAROWAN
(66) 2658 5000 ext 1393
natchaphon.rodjanarowan@maybank.com
• Utilities • Property

Boonyakorn AMORNSANK
(66) 2658 5000 ext 1394
boonyakorn.amornsank@maybank.com
• Services (Hotels, Transport)

Nontapat SAHAKITPINYO
(66) 2658 5000 ext 2352
nontapat.sahakitpinyo@maybank.com
• Healthcare • Construction • Insurance
• Industrial Estate

Yugi TAKESHIMA
(66) 2658 5000 ext 1530
yugi.takeshima@maybank.com
• Technology (EMS & Semicon) • Automotive
• Industrials

Tanida JIRAPORNKASEMSUK
(66) 2658 5000 ext 1396
tanida.jirapornkasemsuk@maybank.com
• Food & Beverage

Aomsub NGOWSIRI
(66) 2658 5000 ext 2518
aomsub.ngowsiri@maybank.com
• Industrials

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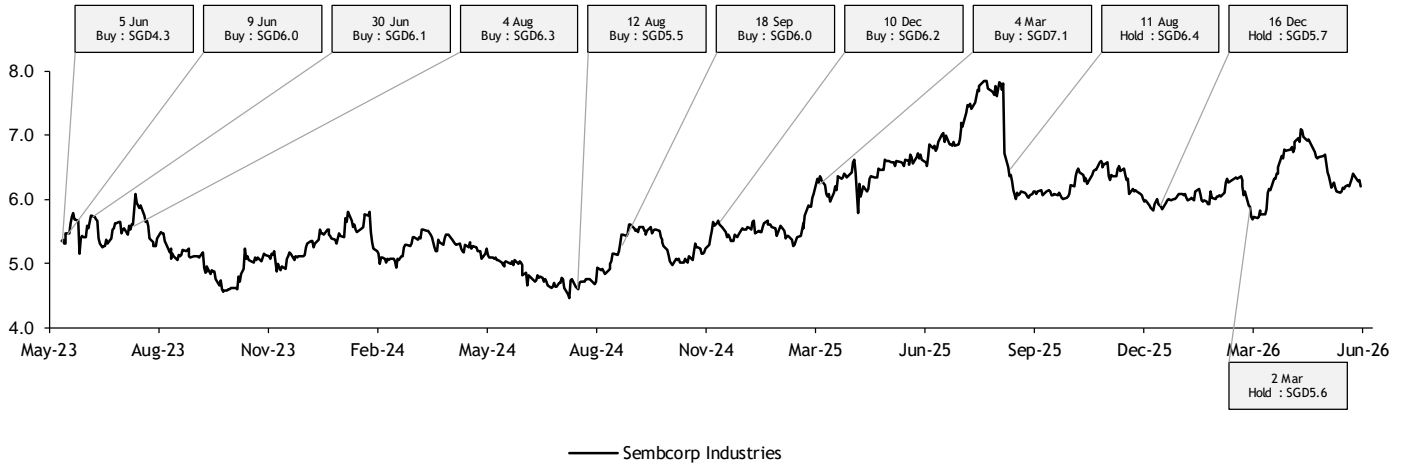
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 **Malaysia**

Maybank Investment Bank Berhad
(A Participating Organisation of
Bursa Malaysia Securities Berhad)
33rd Floor, Menara Maybank,
100 Jalan Tun Perak,
50050 Kuala Lumpur
Tel: (603) 2059 1888;
Fax: (603) 2078 4194

Stockbroking Business:
Level 8, Tower C, Dataran Maybank,
No.1, Jalan Maarof
59000 Kuala Lumpur
Tel: (603) 2297 8888
Fax: (603) 2282 5136

 **Singapore**

Maybank Securities Pte Ltd
Maybank Research Pte Ltd
50 North Canal Road
Singapore 059304

Tel: (65) 6336 9090

 **Indonesia**

PT Maybank Sekuritas Indonesia
Sentral Senayan III, 22nd Floor
Jl. Asia Afrika No. 8
Gelora Bung Karno, Senayan
Jakarta 10270, Indonesia

Tel: (62) 21 2557 1188

Fax: (62) 21 2557 1189

 **Thailand**

Maybank Securities (Thailand) PCL
999/9 The Offices at Central World,
20th - 21st Floor,
Rama 1 Road Pathumwan,
Bangkok 10330, Thailand

Tel: (66) 2 658 6817 (sales)

Tel: (66) 2 658 6801 (research)

 **London**

Maybank Securities (London) Ltd
PNB House
77 Queen Victoria Street
London EC4V 4AY, UK

Tel: (44) 20 7332 0221

Fax: (44) 20 7332 0302

 **India**

MIB Securities India Pte Ltd
1101, 11th floor, A Wing, Kanakia
Wall Street, Chakala, Andheri -
Kurla Road, Andheri East,
Mumbai City - 400 093, India

Tel: (91) 22 6623 2600

Fax: (91) 22 6623 2604

 **Vietnam**

Maybank Securities Limited
Floor 10, Pearl 5 Tower,
5 Le Quy Don Street,
Vo Thi Sau Ward, District 3
Ho Chi Minh City, Vietnam

Tel : (84) 28 44 555 888

Fax : (84) 28 38 271 030

 **Hong Kong**

MIB Securities (Hong Kong)
Limited
28/F, Lee Garden Three,
1 Sunning Road, Causeway Bay,
Hong Kong

Tel: (852) 2268 0800

Fax: (852) 2877 0104

 **Philippines**

Maybank Securities Inc
17/F, Tower One & Exchange
Plaza
Ayala Triangle, Ayala Avenue
Makati City, Philippines 1200

Tel: (63) 2 8849 8888

Fax: (63) 2 8848 5738

 **Sales Trading**
Indonesia

Helen Widjaja
helen.widjaja@maybank.com
Tel: (62) 21 2557 1188

Philippines

Keith Roy
keith_roy@maybank.com
Tel: (63) 2 5322 3184

London

Greg Smith
gsmith@maybank.com
Tel: (44) 207 332 0221

India

Sanjay Makhija
sanjaymakhija@maybank.com
Tel: (91) 22 6623 2629

www.maybank.com/investment-banking
www.maybank-keresearch.com