

Seatrium (STM SP)

The debate shifts to order wins

Margins delivered, order win becomes the key debate

Seatrium's operational turnaround continues to gather pace, with gross margin expanding to 8.6% (+120bps YoY) as a richer mix of series-build projects, divestment gains and structural cost rationalisation supported another strong earnings delivery. However, we believe the investment debate has shifted decisively towards project wins. The order book has declined from SGD23.2b (FY24) to SGD17.8b (FY25) and further to SGD13.3b (1H26), highlighting an elevated backlog burn rate. While management also reiterated that Petrobras' transition towards BOT structures does not materially alter Seatrium's EPC opportunity, we believe the stock has become increasingly binary, with the pace of order replenishment now the key driver of share price performance.

Energy tailwinds support long-term order pipeline

While the pace of order wins is slow, we continue to see a favourable mid-term demand backdrop. Seatrium affirmed opportunity pipeline exceeding SGD32b, underpinned by 3 structural themes—energy transition, energy security & affordability—which continue to drive investment in offshore energy infra. We believe recent Middle East conflict has further reinforced governments' focus on secure & diversified energy supplies, supporting long-term demand for FPSOs, FLNG & FSRUs. Management also highlighted a healthy 2H tender pipeline, including Petrobras' REVIT ALBACORA and other FPSO opportunities, alongside 6-9 global FSRU tenders, while higher-margin Repairs & Upgrades and MRO provide resilient earnings support.

Petrobras BTO transition remains key watchpoint

Petrobras' increasing adoption of BTO structures remains an important investor watchpoint. Management reiterated that Seatrium's role as the EPC contractor is expected to remain largely unchanged, with similar scope, execution responsibilities and project economics under the new framework. Seatrium also highlighted its long-standing execution track record in Brazil and its established local presence as additional avenues to secure EPC work. While these arguments reinforce our confidence that Seatrium can remain a key beneficiary of Petrobras' capex cycle, we believe the transition to BTO will remain an overhang until it successfully secures one or more projects under the new contracting model. Such an award would go a long way toward alleviating current investor concerns.

Maintain BUY; trim TP due to slower order conversion

We maintain BUY but reduce our TP to SGD2.85 (from SGD3.10) after lowering FY27-28E NPAT by 5-6% to reflect slower order replenishment. While management reiterated its confidence in sustaining SGD10-12b of annual revenue by FY28, implying confidence in upcoming order wins, we adopt a more conservative stance until greater visibility emerges.

FYE Dec (SGD m)	FY24A	FY25A	FY26E	FY27E	FY28E
Revenue	9,231	11,472	11,026	10,302	10,537
EBITDA	627	862	1,276	1,155	1,231
Core net profit	157	324	478	565	627
Core EPS (cts)	4.6	9.6	14.1	16.7	18.5
Core EPS growth (%)	na	107.5	47.7	18.3	10.9
Net DPS (cts)	1.5	3.0	6.6	6.7	8.3
Core P/E (x)	44.9	22.6	15.2	12.9	11.6
P/BV (x)	1.1	1.1	1.0	0.9	0.9
Net dividend yield (%)	0.7	1.4	3.1	3.1	3.9
ROAE (%)	na	4.9	8.9	7.4	7.8
ROAA (%)	na	1.8	2.6	3.1	3.4
EV/EBITDA (x)	12.3	9.3	5.6	5.7	5.0
Net gearing (%) (incl perps)	10.9	9.8	net cash	net cash	net cash
Consensus net profit	-	-	492	507	560
MIBG vs. Consensus (%)	-	-	29.8	11.6	11.9

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BUY

Share Price	SGD 2.15
12m Price Target	SGD 2.85 (+35%)
Previous Price Target	SGD 3.10

Company Description

Seatrium is a Singapore-based offshore, marine, and energy engineering company delivering integrated solutions in shipbuilding, repair and renewables.

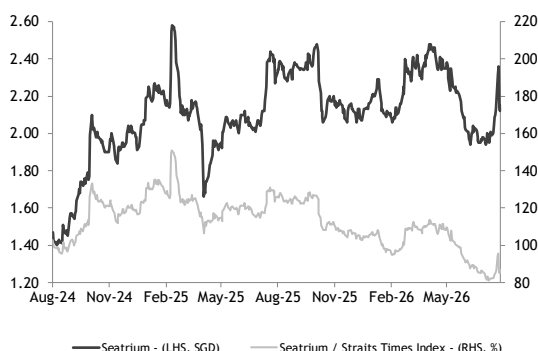
Statistics

52w high/low (SGD)	2.48/1.94
3m avg turnover (USDm)	28.3
Free float (%)	62.2
Issued shares (m)	3,412
Market capitalisation	SGD7.3B
	USD5.7B

Major shareholders:

Temasek Holdings Pte Ltd. (Investment Ma	37.7%
DBS Group Holdings Ltd.	6.1%
The Vanguard Group, Inc.	2.2%

Price Performance



	-1M	-3M	-12M
Absolute (%)	9	(9)	(5)
Relative to index (%)	0	(20)	(30)

Source: FactSet

Abbreviations in this report

FPSO - Floating production, storage & offloading vessel
 EPC - Engineering, Procurement, and Construction
 BOT - Build-Operate-Transfer
 FLNG - Floating liquefied natural gas
 FSRU - Floating Storage and Regasification Units

Series-build: Standardised, repeatable construction of similar vessels to improve efficiency, cost.

Company mentioned

Petrobras (PETR4 BZ, CP: BRL42.84, not rated)

Fig 1: 1H26 financial summary

SGD m	1H2025	2H2025	1H2026	YoY(%)	HoH (%)
Revenue	5,367	6,104	5,619	5%	(8%)
Cost of sales	- 4,972	- 5,652	- 5,137	3%	(9%)
Gross profit	395	452	482	22%	7%
Gross margins	7.4%	7.4%	8.6%		
Other operating income, net	4	9	196		
General & administrative expenses	- 160	- 187	- 163	2%	(13%)
EBITDA - Reported	407	430	651	60%	51%
EBITDA(ex Divestments)	400	437	479	20%	10%
Operating profit	239	275	515	116%	88%
Finance income	36	35	33	(8%)	(5%)
Finance costs	- 90	- 83	- 76	(15%)	(9%)
Non-operating item	14	-	-		
Share of results of associates & JVs	- 2	33	- 0		
Profit before tax	197	259	472	139%	82%
Tax expense	- 56	- 81	- 102	83%	26%
Reported PATAMI	144	179	373	158%	108%
			161		
PATAMI (ex Divestments)	138	186	212	54%	14%

Source: Maybank IBG Research, Company

Fig 2: Summary of earnings revisions

SGD m	New			Old			% variance		
	2026	2027	2028	2026	2027	2028	2026	2027	2028
Revenues	11,026	10,302	10,537	10,621	10,764	11,085	3.8%	(4.3%)	(4.9%)
EBITDA	1,276	1,155	1,231	1,055	1,200	1,286	20.9%	(3.8%)	(4.2%)
Margins	11.6%	11.2%	11.7%	9.9%	11.2%	11.6%			
NPAT	478	565	627	483	595	665	(1.0%)	(5.0%)	(5.7%)
TP	2.85			3.10			(8.2%)		

SGD m	MIBG			Street			% variance		
	2026	2027	2028	2026	2027	2028	2026	2027	2028
Revenues	11,026	10,302	10,537	10,524	10,109	9,474	4.8%	1.9%	11.2%
EBITDA	1,276	1,155	1,231	1,008	1,052	1,083	26.6%	9.8%	13.7%
Margins	11.6%	11.2%	11.7%	9.6%	10.4%	11.4%			
NPAT	639	565	627	490	550	575	30.3%	2.7%	9.0%

Source: Maybank IBG Research, Bloomberg

Value Proposition

- Premier offshore energy solutions provider spanning oil & gas, offshore wind, and conversions.
- Strong execution in complex series-build projects supports margin recovery and delivery reliability.
- Dual-engine growth driven by offshore hydrocarbons and energy-transition infrastructure.
- Scale, global yard footprint, and local-content strength create durable competitive barriers.
- Management prioritises disciplined bidding, mid-teen project margins, and higher-quality backlog.
- Post-merger integration, synergies, and divestments are structurally improving profitability and cash flow.
- Deep SGD32b pipeline and growing order-book quality support medium-term revenue visibility.

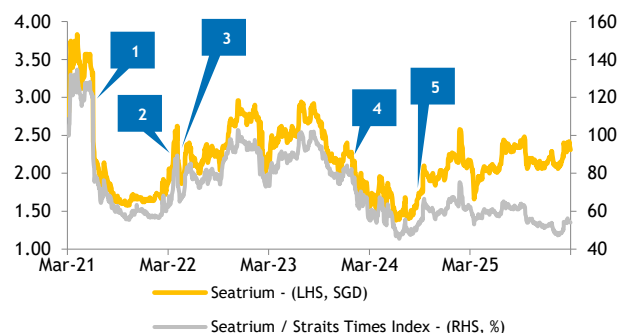
Seatrium is pursuing >SGD32B of pipeline orders over the next 24 months



Source: Company

Price Drivers

Historical share price trend



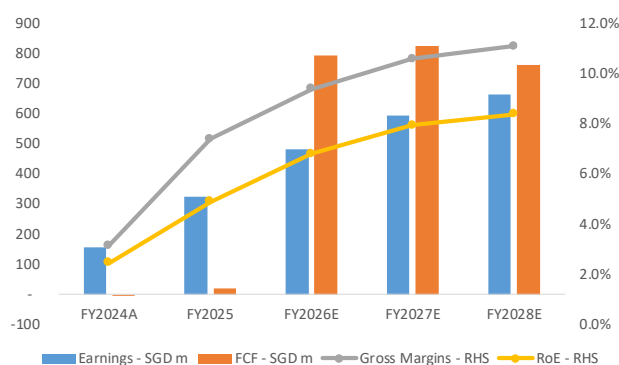
Source: Company, Maybank IBG Research

1. Jun-Jul 2021 plunge: Rights issue dilution and Keppel O&M merger uncertainty hit sentiment hard.
2. Mar-Apr 2022 rally: Oil-price recovery and definitive Keppel O&M merger terms drove re-rating.
3. Late Apr-May 2022 drop: Post-deal details and equity dilution concerns triggered profit-taking after merger rally.
4. Mar 2024 selloff: Brazil bribery charges and DPA uncertainty revived governance overhang fears.
5. May 2024 rebound: Petrobras-led SGD11.4b order wins sharply improved earnings and orderbook visibility.

Financial Metrics

- Order wins and backlog matter most, with SGD13.3b order book and SGD32b pipeline supporting visibility; we model SGD10-11b annual wins in FY26-28.
- Earnings should outpace revenue, driven by margin recovery: gross margin rose to 7.4% in FY25 from 3.1% in FY24, and we expect >10% GPM in FY27-28E.
- Margins still have room to improve. >SGD150m annualised cost savings, >SGD200m asset divestment targeted by FY28.
- Balance sheet and returns are improving, with net leverage down to 0.8x from 1.1x, adjusted FCF at SGD443m.

Earnings, FCF, margins and RoE trajectory



Source: Company, MIBG

Swing Factors

Upside

- Higher oil and energy prices could accelerate offshore FIDs, supporting faster order-win conversion.
- Stronger pipeline conversion from Petrobras, TenneT and conversions could rebuild order-book visibility faster.
- Faster margin recovery from legacy roll-off and series-build execution could lift earnings above expectations.

Downside

- Lower oil prices could delay offshore sanctioning and slow replenishment of the order book.
- Inability to control costs could cap margin recovery despite procurement and synergy savings.
- Residual legacy/project risks from provisions, disputes or schedule slippages could hurt earnings quality.

FYE 31 Dec	FY24A	FY25A	FY26E	FY27E	FY28E
Key Metrics					
P/E (reported) (x)	38.5	22.7	11.4	12.9	11.6
Core P/E (x)	44.9	22.6	15.2	12.9	11.6
P/BV (x)	1.1	1.1	1.0	0.9	0.9
P/NTA (x)	3.1	2.5	2.0	1.8	1.6
Net dividend yield (%)	0.7	1.4	3.1	3.1	3.9
FCF yield (%)	nm	0.3	12.9	11.1	9.7
EV/EBITDA (x)	12.3	9.3	5.6	5.7	5.0
EV/EBIT (x)	36.4	15.6	7.9	8.5	7.2

INCOME STATEMENT (SGD m)

Revenue	9,230.7	11,471.7	11,025.5	10,302.4	10,536.7
EBITDA	627.2	862.2	1,275.8	1,154.7	1,231.3
Depreciation	0.0	0.0	0.0	0.0	0.0
Amortisation	0.0	0.0	0.0	0.0	0.0
EBIT	212.5	513.5	908.1	780.5	851.0
Net interest income / (exp)	(124.6)	(102.1)	(46.0)	(24.0)	(8.3)
Associates & JV	20.2	30.8	32.3	34.0	35.7
Exceptionals	0.0	0.0	0.0	0.0	0.0
Other pretax income	82.4	14.0	13.5	12.6	12.9
Pretax profit	190.5	456.2	907.9	803.1	891.2
Income tax	(34.6)	(136.3)	(272.4)	(240.9)	(267.4)
Minorities	0.9	3.7	3.4	3.0	2.7
Discontinued operations	0.0	0.0	0.0	0.0	0.0
Reported net profit	156.8	323.6	638.9	565.2	626.6
Core net profit	156.8	323.6	477.9	565.2	626.6

BALANCE SHEET (SGD m)

Cash & Short Term Investments	1,941.6	1,808.2	2,598.1	3,158.6	3,631.6
Accounts receivable	2,410.5	2,004.5	1,926.6	1,820.8	1,988.7
Inventory	232.4	311.0	298.9	279.3	285.7
Property, Plant & Equip (net)	3,923.2	3,946.2	3,790.7	3,629.1	3,504.0
Intangible assets	4,076.1	3,979.4	3,884.1	3,791.1	3,700.3
Investment in Associates & JVs	192.0	208.1	208.1	208.1	208.1
Other assets	4,707.8	5,842.7	5,652.5	5,344.2	5,433.6
Total assets	17,483.3	18,100.0	18,359.0	18,231.2	18,751.8
ST interest bearing debt	257.5	0.9	0.9	0.9	0.9
Accounts payable	4,726.8	6,416.7	6,167.2	5,742.1	5,851.6
LT interest bearing debt	2,373.6	2,487.3	2,487.3	2,487.3	2,487.3
Other liabilities	3,785.0	2,288.0	2,263.0	2,221.0	2,235.0
Total Liabilities	11,142.5	11,193.1	10,918.0	10,451.7	10,574.5
Shareholders Equity	6,337.5	6,907.0	7,444.3	7,785.9	8,186.4
Minority Interest	3.3	0.0	(3.4)	(6.4)	(9.1)
Total shareholder equity	6,340.8	6,907.0	7,441.0	7,779.5	8,177.3
Total liabilities and equity	17,483.3	18,100.0	18,359.0	18,231.2	18,751.8

CASH FLOW (SGD m)

Pretax profit	190.5	456.2	907.9	803.1	891.2
Depreciation & amortisation	414.8	348.7	367.7	374.1	380.3
Adj net interest (income)/exp	97.2	70.4	46.0	24.0	8.3
Change in working capital	(167.0)	(97.7)	5.2	(32.7)	(140.7)
Cash taxes paid	0.0	0.0	0.0	0.0	0.0
Other operating cash flow	0.0	0.0	0.0	0.0	0.0
Cash flow from operations	97.3	142.3	1,054.5	927.6	871.8
Capex	(100.3)	(121.6)	(116.9)	(119.5)	(164.4)
Free cash flow	(3.0)	20.6	937.6	808.1	707.4
Dividends paid	(13.3)	(50.8)	(101.6)	(223.6)	(226.1)
Equity raised / (purchased)	(43.5)	(14.7)	0.0	0.0	0.0
Change in Debt	(415.6)	(126.3)	0.0	0.0	0.0
Other invest/financing cash flow	168.5	78.0	(46.0)	(24.0)	(8.3)
Effect of exch rate changes	(21.8)	(40.2)	0.0	0.0	0.0
Net cash flow	(328.7)	(133.4)	790.0	560.4	473.0

FYE 31 Dec	FY24A	FY25A	FY26E	FY27E	FY28E
Key Ratios					
Growth ratios (%)					
Revenue growth	na	24.3	(3.9)	(6.6)	2.3
EBITDA growth	na	37.5	48.0	(9.5)	6.6
EBIT growth	na	141.7	76.8	(14.0)	9.0
Pretax growth	na	139.5	99.0	(11.5)	11.0
Reported net profit growth	na	106.3	97.4	(11.5)	10.9
Core net profit growth	na	106.3	47.7	18.3	10.9
Profitability ratios (%)					
EBITDA margin	6.8	7.5	11.6	11.2	11.7
EBIT margin	2.3	4.5	8.2	7.6	8.1
Pretax profit margin	2.1	4.0	8.2	7.8	8.5
Payout ratio	32.6	31.4	35.0	40.0	45.0
DuPont analysis					
Net profit margin (%)	1.7	2.8	5.8	5.5	5.9
Revenue/Assets (x)	0.5	0.6	0.6	0.6	0.6
Assets/Equity (x)	2.8	2.6	2.5	2.3	2.3
ROAE (%)	na	4.9	8.9	7.4	7.8
ROAA (%)	na	1.8	2.6	3.1	3.4
Liquidity & Efficiency					
Cash conversion cycle	na	(110.3)	(151.8)	(155.4)	(146.3)
Days receivable outstanding	na	69.3	64.2	65.5	65.1
Days inventory outstanding	na	9.2	11.0	11.3	10.8
Days payables outstanding	na	188.8	227.0	232.2	222.3
Dividend cover (x)	3.1	3.2	2.9	2.5	2.2
Current ratio (x)	1.1	1.2	1.3	1.5	1.5
Leverage & Expense Analysis					
Asset/Liability (x)	1.6	1.6	1.7	1.7	1.8
Net gearing (%) (incl perps)	10.9	9.8	net cash	net cash	net cash
Net gearing (%) (excl. perps)	10.9	9.8	net cash	net cash	net cash
Net interest cover (x)	1.7	5.0	19.7	32.5	102.6
Debt/EBITDA (x)	4.2	2.9	2.0	2.2	2.0
Capex/revenue (%)	1.1	1.1	1.1	1.2	1.6
Net debt/ (net cash)	689.5	680.0	(109.9)	(670.4)	(1,143.4)

Source: Company; Maybank IBG Research

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